

TOWN OF
TROPHY CLUB

Adopted Budget
September 27, 2016

Town of Trophy Club

Annual Program of Service

Fiscal Year 2016-2017

This budget will raise more total property taxes than last year's budget by \$600,999, which is a 8.04% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$304,521.

The above statement is provided in compliance with Truth in Taxation laws.

Town Council Record Vote

| Name | Title | For | Against |
|-----------------|----------------|-----|---------|
| Nick Sanders | Mayor | X | |
| Greg Lamont | Mayor Pro Tem | X | |
| Tim Kurtz | Council Member | X | |
| Jim Parrow | Council Member | X | |
| Garrett Reed | Council Member | X | |
| Rhylan Rowe | Council Member | X | |
| Philip Shoffner | Council Member | X | |

Municipal Tax Rate

| | 2015-2016 LAST YEAR | 2016-2017 CURRENT YEAR |
|---|-------------------------|---------------------------|
| Maintenance & Operations (M&O) | \$0.374000/\$100 | \$0.363000/\$100 |
| Interest & Sinking (I&S) | \$0.110000/\$100 | \$0.110000/\$100 |
| Total Property Tax Rate | \$0.484000/\$100 | \$0.473000/\$100 |
| Mandated Rate Calculations | | |
| Rollback Tax Rate | \$0.496987/\$100 | \$0.490084/\$100 |
| Effective Tax Rate | \$0.462128/\$100 | \$0.455562/\$100 |
| Effective Maintenance and Operations Rate | \$0.352128/\$100 | \$0.345562/\$100 |
| Interest & Sinking (I&S) | \$0.110000/\$100 | \$0.110000/\$100 |
| Tax Supported Debt Service | \$1,727,067 | \$1,967,178 |

PREPARED BY:

STEPHEN SEIDEL
Town Manager

STEVEN GLICKMAN, CPA
Assistant Town Manager & Chief Financial Officer

AMBER KARKAUSKAS
Controller

APRIL EZELL
Chief Financial Analyst

JOHN ZAGURSKI
Strategic Services Coordinator

KEY OFFICIALS

Town Council



Pictured left to right: (seated) Council Member Jim Parrow, Mayor Nick Sanders, Mayor Pro Tem Greg Lamont, (standing) Council Member Garrett Reed, Council Member Rhylan Rowe, Council Member Tim Kurtz, and Council Member Philip Shoffner

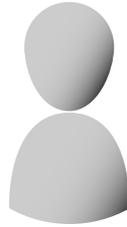
Appointed Officials

| | |
|-----------------|-------------------------|
| Town Manager | Stephen Seidel |
| Town Attorney | David Dodd |
| Town Secretary | Holly Fimbres |
| Municipal Judge | Honorable Mark Chambers |

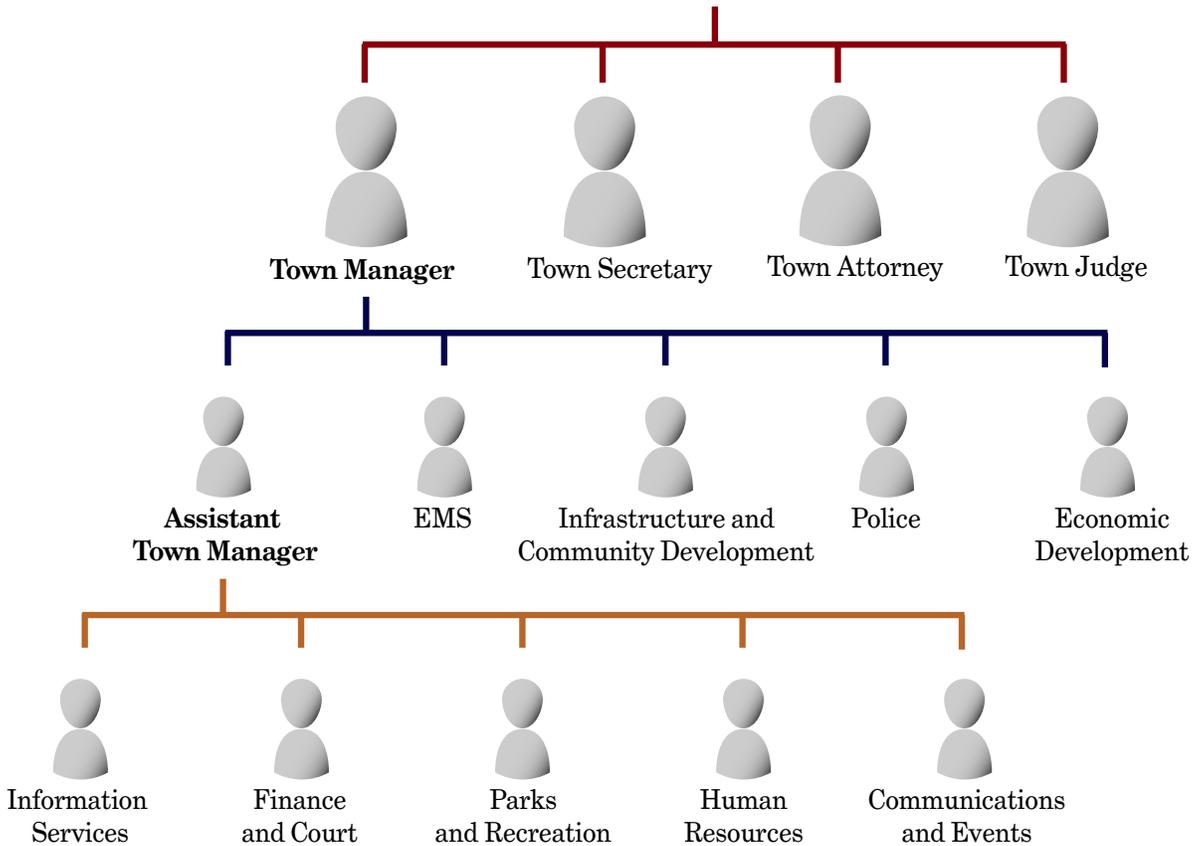
Management Team

| | |
|---|----------------------|
| Assistant Town Manager/Chief Financial Officer | Steven Glickman, CPA |
| Interim Emergency Medical Services & Fire Chief | Rick Lasky |
| Human Resources Director | Carmel Fritz |
| Information Systems Director | Mike Pastor |
| Infrastructure & Development Services Manager | Pat Cooke |
| Parks & Recreation Director | Adam Adams |
| Police Chief | Patrick Arata |

Trophy Club Citizens



Mayor and Town Council



BUDGET CALENDAR
Fiscal Year 2017

| | | |
|-----------------|-------------------|---|
| January 29-30 | Friday & Saturday | • Town Council and Management Retreat/Strategic Planning |
| April 7 | Thursday | • Denton Central Appraisal District begins sending out weekly preliminary appraisal totals |
| April 26 | Tuesday | • Mid-year review presentation to Council |
| April 29 | Friday | • Tarrant Appraisal District submits 1st preliminary appraisal totals |
| May 16 - June 2 | Monday - Thursday | • Departmental budget meetings |
| May 26 | Thursday | • Workshop with Council to discuss FY16 compensation |
| June 14 | Tuesday | • Workshop with Council over FY17 General Fund Revenue |
| June 28 | Tuesday | • Workshop with Council to discuss General Fund expenditures & supplemental items |
| July 12 | Tuesday | • Receive CCPD Budget • Workshop with Council to discuss all other funds |
| July 25 | Monday | • Certified Appraisal Roll due from Denton & Tarrant Appraisal Districts |
| August 3 | Wednesday | • Denton County Tax Assessor/Collector provides Effective and Rollback Tax Rates |
| August 4 | Thursday | • Workshop with Council on the Proposed Budget |
| August 8 | Monday | • Hand deliver hard copy Proposed Budget to Council members • Publish Notice of Public Hearing on CCPD Budget |
| August 9 | Tuesday | • Public Hearing on CCPD Budget • Submit Effective & Rollback Rate calculations to Council • Vote to propose tax rate (if over effective rate) • Set Public Hearings for August 25th and September 8th (if applicable) |
| August 12 | Friday | • Publish Notice of Public Hearing on the Budget • Publish Notice of Public Hearing on Proposed Tax Rate (if applicable) • Publish Notice of Public Hearing on PID Service Assessment |
| August 23 | Tuesday | • Workshop with Council on the Proposed Budget • First Public Hearing on Tax Rate (if applicable) • CCPD Budget Adoption |
| September 13 | Tuesday | • Second Public Hearing on Tax Rate (if applicable) • Public Hearing on Budget • Resolution accepting proposed SAP & set Public Hearing date • Joint meeting with the CCPD (if applicable) |
| September 27 | Tuesday | • Budget adoption • Tax Rate adoption • Approve Tax Roll • Public Hearing on PID Service Assessment • Vote to ratify Property Tax revenue • Adopt PID Assessment Rate |
| October 1 | Saturday | • Fiscal Year 2016-2017 begins |



Trophy Club Town Council
100 Municipal Drive
Trophy Club, TX 76262

Dear Mayor and Council:

In accordance with the Trophy Club Town Charter and the State of Texas Local Government Code, the Adopted Fiscal Year 2017 (FY17) Budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017 is presented along with an attached five-year Capital Improvement Program.

In financial terms, the adopted FY17 Budget presents the plan for accomplishment of municipal objectives during the forthcoming fiscal year. Preparation of this document requires a comparison of the anticipated revenues with adopted programs that are based on Town Council priorities, service demands, or prior project commitments.

While the adopted budget does not fund all departmental requests, it meets Town Council goals expressed during the planning process. The adopted budget has been formulated by reflecting the core values of:

- Providing exceptional governmental services
- Remaining fiscally sound
- Effectively allocating resources to meet citizen needs
- Valuing our employees

The FY17 Budget is a responsible financial plan developed by utilizing advanced planning methods and Governmental Accounting Standards Board (GASB 34) provisions and complying with the adopted Fund Balance Policy (GASB 54). Prudent financial and operational philosophies have guided budget development. Every budget seeks to allocate scarce resources, and there will always be more needs than available funds.

The adopted budget includes total revenues of \$13,371,675 and expenditures of \$23,380,300. Expenditures exceed revenues by \$10,008,625 due to \$9,816,900 of improvements in the Capital Projects Fund (for which debt was issued in prior periods or is anticipated to be issued in the budget year), \$380,000 of improvements in the Hotel Occupancy Fund, and \$50,000 in the Storm Drainage Fund paid for by operations. Excluding capital improvements, the overall budget contains a surplus (revenues over expenditures) of \$238,275. The fund balance of the General Fund is anticipated to decrease \$243,695 primarily due to a transfer of \$250,000 to fund capital projects and the intentional draw down of fund balance to fund one-time capital replacement. This letter discusses, by fund, the major issues addressed in the FY17 budget.

The FY17 Budget highlights include:

Personnel

- Part-Time/Intern Administrative Assistant (2)
- Investigative Assistant

Equipment Replacement & Capital

- ACC Irrigation System
- Irrigation Work Truck (Ford F-250)
- Parks Crew Work Truck (Ford F-150)
- Sand Pro 3040 Replacement
- Independence Park West Facility Improvements
- Ford Patrol Vehicle (Fully Equipped)
- Aquatics Facility Annual Replacement
- Server Replacement
- Computer Replacement
- Printer and Copier Replacement
- IS Infrastructure Replacement
- SAN Replacement
- Physio Control Lifepak 15
- Shade Structure for Splash Pad
- Backup Data Storage for PD
- Harmony Park and Lakeview Park Wrought Iron Fence
- Top Dresser
- Ditch Witch Trencher
- Independence Park West Scoreboards
- Shade Structure for Playground - Independence Park West
- Wayfinding signage, parks signage, entryway monumentation and public art

Capital Improvement Program - Capital Improvement Projects totaling \$10,246,900, including:

- Trophy Club Town Hall
- Veteran's Memorial and parking lot
- Harmony Park parking lot
- Indian Creek Drive reconstruction
- Phoenix Drive reconstruction
- Drive approach, parking lot, and irrigation of open space at Canterbury Hills Park

FY17 BUDGET DEVELOPMENT CONSIDERATIONS

There is no accurate means by which we can see into the future, thus we have to rely on macro and micro economic indicators to drive our predictions. National, state, and regional economic conditions factor into our out-year projections and operations.

National Economy - The United States is in a period of slow growth with Gross Domestic Product(GDP) staying between 2%-3% for the past five years, unemployment rates dropping from an average of 8.9% in 2011 to 4.9% for the first six months of 2016 (according to the Bureau of Labor Statistics), the Federal Reserve increasing the federal funds rate to 0.5%, and inflation rates being below 2% (according to the World Bank). Economists have mixed predictions for 2017, primarily due to the economic instability of the European Union, the low price of petroleum, and the economic uncertainty brought on by the election year.

State Economy - Though the outlook at a national level is trepid, the Texas economy continues to see strong growth. Texas is now home to 54 Fortune 500 companies; it is second only to New York, which leads with 55. Texas' real GDP grew by 5.2%, compared to national GDP of 2.39%. The state's unemployment rate has been at or below the national rate for 110 consecutive months, and sales for existing homes have increased 12% over the past year. Even with the low price of petroleum, Texas has seen a 50% increase in oil and natural gas production. Consumer confidence in the state is 90.2 and has increased 20% in the past year, with national consumer confidence only being 62.0 (Source: thetexaseconomy.org).

Regional Economy - The Dallas/Fort Worth (DFW) economy differs from most of Texas as a whole due to its lower reliance on the oil and gas industry. One of the largest drivers of new growth in the region is the relocation of corporate offices to the DFW area. In the Alliance and HWY114 corridors, three new companies (Farmers Brothers, Charles Schwab, and TD Ameritrade) are driving housing demand and home values for the area. In Trophy Club the average home price has increased each year for the past five years, and total sales tax has increased on average by 8% per year for the past five years.

Local Economic Impacts - The Town of Trophy Club has slated several capital improvements for the upcoming year, and due to nationally low interest rates the Town is able to complete those projects without increasing the tax rate. Low interest rates allowed the Town to refinance/refund several debt issuances, most notably the Public Improvement District (PID) bonds, which saved over \$16.4 million with a net present value savings of \$8.8 million. To the average PID resident with an outstanding assessment, the savings over the life of the bond was \$11,675.

The strong Texas economy has insulated the DFW area from the slow growth economy that is being seen around the U.S. Over the past five years the Town has capitalized on the housing and economic growth by decreasing the tax rate and offering economic incentives to attract award winning restaurants. Recent regional growth of corporate relocations to this area has lead to a scarcity of housing in the area. The Town of Trophy Club is close to build-out and is seeing an increase in housing redevelopment. To better control the future of the Town, staff will work to improve development standards encourage targeted redevelopment.

GENERAL FUND

Revenues – Each revenue source is carefully evaluated during the budget process to ensure adequate levels of funding. As the Town reaches substantial build-out, with accompanying smaller increases in assessed value and sharp decreases in licensing and permitting revenue, it endeavors to diversify its revenue sources to reduce reliance on property taxes. Identified diversification areas include maximization of sales tax revenue along the Highway 114 corridor and accompanying increased franchise fee collections that are included with substantial build-out.

- **Property Tax** – The largest revenue source in the General Fund is the ad valorem tax. A tax rate of \$0.473/\$100 is adopted, which is \$0.011/\$100 lower the previous year's tax rate. Property tax revenue in FY17 is expected to increase by \$376,588 over the FY16 estimate. Of this amount, \$233,702 can be attributed to over \$64M in new properties added to the tax roll in FY17. Strong growth is expected over the next fiscal year and is a major consideration when projecting future property tax revenues.
 - › **Property Tax Rate** - The FY17 Budget is based on a property tax rate of \$0.473 per \$100 of assessed valuation. It was a Council and staff goal to decrease the tax rate. The adopted tax rate includes \$0.110 to service debt and \$0.363 to fund maintenance and operations.
 - › **Property Tax Base** - The Certified 2016 Appraisal Rolls show an increase of 9.94% over the 2015 certified values. The majority of the increase is attributed to existing properties, while new properties added to the tax roll were responsible for 4.7% of the increase. The average appraised home value is \$380,265. FY17 projects 60 homes to be built, which will continue

to increase the total assessed value of Trophy Club and thus increase total revenues derived from property tax at the adopted tax rate.

- **Franchise Fees** – The second largest revenue source in the General Fund is franchise fees. The fees are projected based on the past and current trends plus new development. Franchise fees are projected to increase 0.49% in FY17 over the FY16 estimate, and they should continue to increase as the Town approaches build-out. On September 8, 2015, the Town Council took action to increase the solid waste franchise fees from 6% to 12% and on September 22, 2015 increased the gas franchise fee from 4% to 5%. This was done to diversify the Town’s revenue stream. It also allowed the Council to reduce property taxes by \$0.006/\$100 and save the average residential taxpayer approximately \$7 per year in FY16.
- **Sales Tax** – Sales tax receipts are the third largest revenue source in the General Fund. The FY17 budget projects a 9.58% growth in receipts over the FY16 estimate. Included in the sales tax are general sales taxes and mixed beverage taxes. Sales tax revenue is wholly dependent on the local economic conditions and can fluctuate. The Town has been working to maximize the sales tax potential for major commercial development along the corridor of Highway 114, which will help diversify the Town’s revenue sources and provide property tax relief in future years. Meat U Anywhere opened its doors in mid FY16, and Bread Winners & Quarter Bar is anticipated to be operational near the beginning of FY17. Additionally, in late 2015 the Economic Development Corporation 4B (EDC 4B) purchased over seven acres of land in the Trophy Wood District to control the development of the area with hopes of enticing commercial development to increase future sales tax revenue.
- **Licenses and Permits** – Licenses and permits are the fourth largest revenue source for the General Fund. This revenue source grouping contains building permits and miscellaneous permits. This revenue source is expected to decrease 8.65% from the FY16 estimate due to the Town approaching substantial build-out. The heavy reduction in revenue derived from licensing and permits is considered when looking to the future. Increased property valuation from new properties on future tax rolls will make up for the substantial loss of this revenue source along with increased collections of sales taxes and franchise fees.
- **Fines and Fees** – Fines and fees represent revenue generated from the municipal court, development-related fees, and recreation-based fees. This revenue source is expected to increase 1.54% compared to the FY16 estimate, primarily due to small projected increases in both developer and court-related fees.
- **Charges for Services** - Charges for Services include revenues for EMS runs, PID reimbursements, and NISD contributions. In comparison to the FY16 estimate, this revenue source is projected to increase by 2.82%.

Municipal Utility District Services Contract – The Town is in the process of negotiating a new contract with the MUD which is contained in the August 9, 2016 Town Council agenda to approve. The contract proposes that the Town would pay the MUD for solid waste and drainage billing services.

Personnel – As municipal governments are primarily service-oriented they are extremely reliant on their employees. The Town of Trophy Club is no different; for a department to add positions, a need must first exist. Citizens and Council have come to expect the highest level of service at the lowest possible cost, all while being competitive in the marketplace. The adopted budget exemplifies this exact sentiment.

- › **Compensation** - The FY17 Budget includes a point/performance based merit distribution of up to 2% per employee/evaluation on October 1st and April 1st, and an annual stipend dependent on employee’s last two performance reviews.

Fund Balance - The Town has a Fund Balance Policy with a goal of 30% of the Town's annual General Fund expenditures being classified as unassigned fund balance. An unassigned fund balance of less than 15% is a cause for concern unless it is planned or deliberate. The Town's budgeted fund balance in the General Fund is projected at 37.79% of expenditures, which is well above the Town's policy. The Town endeavors to maintain its current strong fund balance levels but will consider use of the fund balance to fund major capital projects and/or acquisitions while maintaining an ending fund balance within the Town's policy.

CAPITAL PROJECTS

Capital Improvement Program – The five-year Capital Improvement Program includes scheduled construction of major capital improvements such as streets, facilities, parks, etc. These improvements are generally funded by debt proceeds, but may be funded by existing fund balances or grants when available. In FY14 the Town issued \$2.5M in Certificates of Obligation to fund the purchase of land for the Trophy Club Town Hall. Additionally, in FY14 a \$600,000 Tax Note was issued to fund various streets projects and park improvements. In FY16, a GO and CO were issued in the amount of \$9.455M for the Trophy Club Town Hall, as well as to make street and drainage improvements. When considering capital improvements the Town considers federal and state mandates, the effect on Town citizens, and the effect a project will have on future operating budgets. The following projects are included in the Capital Improvement Program for FY17:

- Trophy Club Town Hall
- Veteran's Memorial and parking lot
- Harmony Park parking lot
- Wayfinding signage, parks signage, entryway monumentation and public art
- Lakeview and Harmony Park fencing
- Shade structures
- Independence Park West facility improvements
- Pool capital replacement
- Indian Creek Drive reconstruction
- Phoenix Drive reconstruction
- Canterbury Hills Park

OTHER FUNDS

Debt Service Fund – In FY14 the Town issued a \$2.5M CO for the purchase of land for the Trophy Club Town Hall. Also in FY14, a \$600,000 Tax Note was issued to fund street and parks projects. Additionally, in FY14 the Town adopted a debt management policy and had its bond rating upgraded from AA to AA+ by Standard and Poor's. In FY15 the Town refunded the 2007 GO bonds and realized \$218,000 in interest savings. The adopted I&S tax rate for FY17 is \$0.11 per \$100 of valuation, which is the same I&S tax rate as in FY16. GO and CO debt issuances for \$9.455M were made in FY16 to fund the Trophy Club Town Hall, as well as to make street and drainage improvements. The FY17 budget includes total debt issuances of \$7M to fund street and drainage improvements and park improvements.

Economic Development Fund 4B – In FY13 the Town of Trophy Club dissolved the Economic Development Fund 4A. The 4A sales tax was reallocated between the Economic Development Fund 4B and a new Crime Control Prevention District. Both 4A and 4B combined to service the 2002-A GO Bonds, which were to be defeased prior to dissolving the 4A. Due to a lack of fund balance in 4B, the Town defeased the debt with \$660,000 of fund balance from the General Fund. To repay this debt the 4B Fund had an interlocal agreement with the Town to pay \$54,964 every year through FY28 to the General Fund. However, those payments were eliminated by Council beginning in FY16 due to the EDC 4B issuing \$2.69M in debt to finance the purchase of two parcels of land for the purpose of economic development that is expected to generate sales tax to further diversify the Town's revenue. The EDC4B receives revenues from 0.50% of sales tax and FY17 revenues are expected to increase by 11.79% over the FY16 estimate.

Crime Control and Prevention District (CCPD) - The CCPD fund receives its revenues from a 0.25% sales tax. This fund is to help the police department with capital replacement costs, supplies, and activities related to crime control and prevention. The FY17 CCPD budget contains \$5,000 for uniforms, \$47,000 for small equipment such as Tasers, duty weapons, rapid response equipment, etc., \$24,000 for professional outside services, and \$125,000 to purchase furniture, fixtures, and equipment for the new Police facility located within the Town Hall. Starting in FY17 the CCPD will begin to service \$2,350,000 of debt issued for the Trophy Club Town Hall.

Street Maintenance Sales Tax Fund - In FY14, citizens reauthorized a 0.25% Street Maintenance Sales Tax. The sales tax is needed to augment the funding provided in the General Fund for the maintenance of Town streets. State law requires that the tax be reauthorized by the citizens after the initial four years. In order for the tax to not lapse, the Council held a reauthorization election on May 8, 2010 in which voters approved the reauthorization of the sales tax. The FY17 budget projects a 11.78% growth in receipts along with \$100,000 in street maintenance projects and \$24,800 in vehicle maintenance, signs and markings, fuel, and small tools. This fund also finances the personnel cost of one Streets employee.

Hotel Occupancy Tax Fund - This fund accounts for local taxes collected based on the occupancy rate of hotel rooms charged at a rate of 7%, as well as the expenses (events). The FY17 revenues are projected to increase by 29.85% with the anticipated opening of Homewood Suites and Holiday Inn early in the fiscal year. The overall fund balance projected in FY17 will decrease marginally by (\$188,431) over the FY16 estimate due to adding those Town personnel costs which help promote more people staying in Trophy Club, as well as funding wayfinding signage, entryway monumentation, and the Veteran's Memorial.

Anniversary Fund - This fund was created to pay for the Town's 25th anniversary in 2010. The remaining funds were later used in the 30th anniversary in 2015. In FY16, Council directed Staff to roll the fund balance into the General Fund thereby eliminating this fund.

Storm Drainage Utility Fund - The Town of Trophy Club charges a fee to property owners to cover the costs of providing the infrastructure and facilities that permit the safe drainage of storm water, the prevention of surface water stagnation, and the prevention of pollution arising from non-point runoff. The Town engaged the services of Freese and Nichols, Inc. (FNI) in 2014 to conduct a master drainage study in order to better assess current infrastructure and future needs. Phase I of this study was completed and identified five major areas of concern related to storm drainage. The Town also engaged FNI to complete a financial analysis to correctly identify revenue options, appropriate expenses, and residential/commercial storm drainage fees necessary to accomplish these storm water improvement projects. Based on those recommendations, the fee for residential home owners increased from \$3 to \$6 in FY13, and commercial entities were increased based on an Equivalent Residential Unit (ERU) system.

The Town has commenced Phase I implementation and issued a \$1.7 million Certificate of Obligation backed by storm water fee revenue to address three areas identified by FNI. Additionally, the Town has retained FNI to initiate Phase II, which will include a regional analysis on water drainage and the impact on Trophy Club. The Town is looking to partner with surrounding municipalities, counties, and a developer as well as seeking grant funding.

The FY17 Budget for the Storm Drainage Utility Fund includes a transfer of \$40,000 to cover the administrative cost in lieu of paying personnel cost out of the fund; mosquito abatement program funding; debt service related to the 2007 GO, 2013 CO, and 2015 GO Refunding. Revenue for the Storm Drainage Utility Fund is projected to increase 1.70% over the FY16 estimate.

FUTURE CHALLENGES AND OPPORTUNITIES

With regard to the long and short term, the most significant challenge Trophy Club faces is heavy reliance on property tax revenue. In the FY17 budget, 65.52% of the General Fund revenue for the Town was property tax revenue; by FY 2022 it is projected to be 68.91%. The Town endeavors to maintain a mix of revenue where property tax does not exceed 65.00% of total revenue generated in the General Fund. The Town is only a few years away from build-out, which has already decreased permitting revenue and has pushed the Town into an even deeper reliance on property tax revenue.

The administration has focused on a multi-faceted solution to address the revenue issue. In September 2015, the Council increased franchise fees associated with solid waste and natural gas while decreasing the property tax rate. On the Economic Development front, the Town staff has been working with Council and the EDC4B board to recruit and develop new opportunities for destination restaurants that will increase the Town's sales tax revenues. The first steps were taken by creating a Tax Increment Reinvestment Zone #1 (TIRZ#1) in the Trophy Wood District in FY13. Next, the Town entered into a public-private partnership with Old Town Development, to bring about high-end, destination eateries within TIRZ#1. The first of these restaurants to sign a lease was Bread Winners & Quarter Bar. The eatery/bar will feature classical architectural touches, a courtyard feel, a rooftop space, and old-world charm. The restaurant will not only be a strong addition to the region but a great place for our residents to eat, drink, and mingle. In the coming months the Town will be announcing the other slated restaurants and plans for the area.

Additionally, acclaimed BBQ restaurant Meat U Anywhere opened its doors in June 2016 on the corner of Trophy Club Drive and State Highway 114. This is a regionally and state recognized, award-winning BBQ destination that is a great place to eat for Trophy Club residents and is drawing in diners from around the Metroplex and beyond.

Another great opportunity for revenues is the growth in the number of hotels established. The Town already has Hampton Inn & Suites and Value Place Extended Stay Hotel, and two more hotels, Homewood Suites and a Holiday Inn, will be completed in early FY17. All of the hotels are located in the Trophy Wood District and will help create a unique destination for overnight travelers or those just wanting to visit Trophy Club for a sumptuous dining experience.

SUMMARY & CONCLUSION

The Town of Trophy Club is poised to have another strong and exciting fiscal year. This year's FY17 budget represents a collective effort by the Town Council and the Town Staff to meet challenges facing our community. This budget is more than a financial document; it is a policy document that lays the groundwork for a continuation of current services and stabilizes the future financial position in order to carry on the Town's duties and responsibilities, while meeting the goals and objectives outlined in the Town's Strategy Map. Town staff will continue to work to review, evaluate, and innovate to improve service delivery.

I appreciate the opportunity to lead an organization that provides our community with exceptional services, strong public safety, and an excellent quality of life. I would like to thank the Town Council for volunteering their time to serve their community and providing leadership to continue to make the Town of Trophy Club "a great place to call home!"

Sincerely,



Stephen Seidel
Town Manager

ALL FUNDS SUMMARY FISCAL YEAR 2017

| | General Fund | Debt Service Fund | Capital Projects Fund | CCPD Fund | Street Maint. Fund | Storm Drainage Utility Fund | Trophy Club Park Fund |
|-----------------------------------|---------------------|---------------------|-----------------------|---------------------|--------------------|-----------------------------|-----------------------|
| Beginning Fund Balance | \$ 3,833,171 | \$ 129,647 | \$ 7,638,285 | \$ 180,269 | \$ 2,080 | \$ 274,523 | \$ (143,913) |
| Revenue | | | | | | | |
| Property Tax | 6,185,631 | 1,886,194 | | | | | |
| Sales Tax | 900,395 | | | 209,849 | 223,754 | | |
| Franchise Fees | 986,799 | | | | | | |
| Licenses and Permits | 552,200 | | | | | | |
| Fines and Fees | 361,906 | | | | | 427,406 | 165,000 |
| Charges for Service | 279,964 | | | | | | |
| Occupancy Tax | | | | | | | |
| Investment Income | 30,000 | 2,000 | 10,000 | 100 | | 500 | |
| Miscellaneous Income | 144,394 | | | | | | |
| Total Revenue | \$ 9,441,289 | \$ 1,888,194 | \$ 10,000 | \$ 209,949 | \$ 223,754 | \$ 427,906 | \$ 165,000 |
| Expenditures | | | | | | | |
| General Government | | | 125,000 | | | | |
| Manager's Office | 801,974 | | | | | | |
| Human Resources | 198,268 | | | | | | |
| Information Services | 663,244 | | | | | | |
| Legal | 130,663 | | | | | | |
| Police | 2,353,452 | | | 201,000 | | | |
| Emergency Medical Services | 1,022,642 | | | | | | |
| Streets & Drainage | 423,931 | | | | 176,975 | 152,600 | |
| Parks | 1,838,826 | | | | | | 120,865 |
| Recreation | 678,362 | | | | | | |
| Community Events | 46,178 | | | | | | |
| Community Development | 656,220 | | | | | | |
| Finance | 451,778 | | | | | | |
| Municipal Court | 83,775 | | | | | | |
| Facility Management | 148,671 | | | | | | |
| Debt Service | | 1,967,178 | | | | 176,775 | |
| Capital - Projects | | | 9,816,900 | | | 50,000 | |
| Total Expenditures | \$ 9,497,984 | \$ 1,967,178 | \$ 9,941,900 | \$ 201,000 | \$ 176,975 | \$ 379,375 | \$ 120,865 |
| Other Sources (Uses): | | | | | | | |
| Debt Issuance | | | 7,000,000 | | | | |
| Transfers In | 63,000 | 201,862 | 350,000 | | | | |
| Transfers Out | (250,000) | | | (149,975) | (25,000) | (66,887) | (20,000) |
| Total Other Sources (Uses) | \$ (187,000) | \$ 201,862 | \$ 7,350,000 | \$ (149,975) | \$ (25,000) | \$ (66,887) | \$ (20,000) |
| Net Increase (Decrease) | \$ (243,695) | \$ 122,878 | \$ (2,581,900) | \$ (141,026) | \$ 21,779 | \$ (18,356) | \$ 24,135 |
| Ending Fund Balance | \$ 3,589,476 | \$ 252,525 | \$ 5,056,385 | \$ 39,243 | \$ 23,859 | \$ 256,167 | \$ (119,778) |

ALL FUNDS SUMMARY FISCAL YEAR 2017

| Hotel Occupancy Fund | Court Technology Fund | Court Security Fund | Grants Fund | EDC 4B Fund | TIRZ #1 | Recreation Program Fund | Total |
|----------------------------|-----------------------------|------------------------|-------------|-------------|--------------|----------------------------|----------------|
| \$ 420,523 | \$ 20,270 | \$ 21,643 | \$ (6,333) | \$ 544,191 | \$ (383,632) | \$ 3,395 | \$ 12,534,119 |
| | | | | | | | |
| | | | | | 80,174 | | 8,151,999 |
| | | | | 447,509 | 12,500 | | 1,794,007 |
| | | | | | | | 986,799 |
| | | | | | | | 552,200 |
| 5,000 | 4,000 | 3,000 | | | | 8,000 | 974,312 |
| | | | | | | | 279,964 |
| 443,400 | | | | | | | 443,400 |
| 500 | | | | 1,500 | | | 44,600 |
| | | | | | | | 144,394 |
| \$ 448,900 | \$ 4,000 | \$ 3,000 | \$ - | \$ 449,009 | \$ 92,674 | \$ 8,000 | \$ 13,371,675 |
| | | | | | | | |
| | | | | 439,265 | | | 564,265 |
| | | | | | | | 801,974 |
| | | | | | | | 198,268 |
| | | | | | | | 663,244 |
| | | | | | | | 130,663 |
| | | | | | | | 2,554,452 |
| | | | | | | | 1,022,642 |
| | | | | | | | 753,506 |
| | | | | | | | 1,959,691 |
| | | | | | | 8,000 | 686,362 |
| 257,331 | | | | | | | 303,509 |
| | | | | | | | 656,220 |
| | | | | | | | 451,778 |
| | 8,133 | 2,294 | | | | | 94,202 |
| | | | | | | | 148,671 |
| | | | | | | | 2,143,953 |
| 380,000 | | | | | | | 10,246,900 |
| \$ 637,331 | \$ 8,133 | \$ 2,294 | \$ - | \$ 439,265 | \$ - | \$ 8,000 | \$ 23,380,300 |
| | | | | | | | |
| | | | | | | | 7,000,000 |
| | | | | | | | 614,862 |
| - | | (3,000) | | | | | (514,862) |
| \$ - | \$ - | \$ (3,000) | \$ - | \$ - | \$ - | \$ - | \$ 7,100,000 |
| | | | | | | | |
| \$ (188,431) | \$ (4,133) | \$ (2,294) | \$ - | \$ 9,744 | \$ 92,674 | \$ - | \$ (2,908,625) |
| | | | | | | | |
| \$ 232,092 | \$ 16,137 | \$ 19,349 | \$ (6,333) | \$ 553,935 | \$ (290,958) | \$ 3,395 | \$ 9,625,494 |

CAPITAL & EQUIPMENT REPLACEMENT FISCAL YEAR 2017

| General Fund | | | |
|---|---|--|-------------------|
| Department | Item | Description | Amount |
| Parks | ACC Irrigation System | Replace ICC irrigation system due to obsolescence with ACC Irrigation System at new Town Hall | \$ 20,000 |
| Parks | Irrigation Work Truck (Ford F-250) | Replace 2000 Ford F-150 | \$ 38,969 |
| Parks | Parks Crew Work Truck (Ford F-150) | Replace 1999 Ford Ranger | \$ 27,447 |
| Parks | Sand Pro 3040 | Replace unrepairable Sand Pro | \$ 20,986 |
| Parks | Independence Park West Facility Improvements | Sandblast and repaint exterior, refinish bathrooms and add new fixtures, and correct plumbing issues within building | \$ 140,000 |
| Police | Ford Patrol Vehicle (Fully Equipped) | Replace 2012 Chevrolet Tahoe | \$ 36,000 |
| Recreation | Aquatics facility annual replacement | Repaint spray pad features, replace ADA chair, replace pool grates, replace men's restroom and entrance flooring, and replace wiring in pool pump room | \$ 45,300 |
| Information Services | Server Replacement | Scheduled IT replacement | \$ 8,500 |
| Information Services | Computer Replacement | Scheduled IT replacement | \$ 14,613 |
| Information Services | Printer and Copier Replacement | Scheduled IT replacement | \$ 9,100 |
| Information Services | Infrastructure Replacement. | Scheduled IT replacement | \$ 15,000 |
| Information Services | SAN Replacement | Scheduled IT replacement | \$ 65,000 |
| EMS | Physio Control Lifepak 15 | Replace the Lifepak 12 | \$ 32,000 |
| Supplemental | | | |
| Recreation | Shade Structure for Splash Pad | Add a shade structure to decking outside of splash pad area at Town aquatics facility | \$ 40,000 |
| Information Services | Backup PD Data | Increased backup data storage for the Police Department related to HD video | \$ 15,000 |
| Parks | Harmony Park and Lakeview Park Wrought Iron Fence | Replace chain link fence at Harmony Park with wrought iron and add wrought iron fence to Lakeview Park creek border | \$ 36,000 |
| Parks | Top Dresser | Purchase top dresser for maintenance crew | \$ 10,000 |
| Parks | Ditch Witch Trencher | Purchase Ditch Witch trencher for irrigation crew (initial cost of \$12,500 is offset by \$3,500 savings in annual rentals) | \$ 12,500 |
| Parks | Shade Structure for Playground - Independence Park West | Add a shade structure to playground at Independence Park West | \$ 40,000 |
| Parks | Independence Park West Scoreboards | Purchase scoreboards for Independence Park West (Half of cost reimbursed by TCRYBA) | \$ 34,000 |
| Total General Fund Capital & Equipment Replacement | | | \$ 660,415 |

SUPPLEMENTAL ITEMS FISCAL YEAR 2017

| General Fund | | | |
|--|---|---|-------------------|
| Department | Item | Description | Amount |
| One-Time Expenditures | | | |
| Parks | Harmony Park and Lakeview Park Wrought Iron Fence | Replace chain link fence at Harmony Park with wrought iron and add wrought iron fence to Lakeview Park creek border | \$ 36,000 |
| Parks | Independence Park West Shade Structure | Add a shade structure to playground at Independence Park West | \$ 40,000 |
| Parks | Top Dresser | Purchase top dresser for Maintenance Crew | \$ 10,000 |
| Parks | Ditch Witch Trencher | Purchase Ditch Witch trencher for irrigation crew (Initial Cost of \$12,500 is offset by \$3,500 savings in annual rentals) | \$ 9,000 |
| Parks | Independence Park West Scoreboards | Purchase scoreboards for Independence Park West (Half of cost reimbursed by TCRYBA) | \$ 34,000 |
| Finance | Bank RFA Consultation | Engage consultant to perform bank RFA process to include evaluation of needs, consultation, engage banks, and negotiate a new banking contract (every five years) | \$ 7,500 |
| Information Services | Backup PD Data | Increased backup data storage for the Police Department related to HD video | \$ 15,000 |
| Recreation | Shade Structure for Splash Pad | Adds a shade structure to decking outside of splash pad area at Town aquatics facility | \$ 40,000 |
| Total General Fund Supplemental Items (One-Time Expenditures) | | | \$ 191,500 |

SUPPLEMENTAL ITEMS FISCAL YEAR 2017

General Fund

| Department | Item | Description | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|-----------------------------|--|--|-----------|-----------|-----------|-----------|-----------|
| Ongoing Expenditures | | | | | | | |
| Recreation | Jeff Ellis and Associates Risk Management Program | To provide training, audit, evaluation, and risk management consultation services to the Town aquatics facility. | \$ 3,700 | \$ 3,600 | \$ 3,800 | \$ 4,000 | \$ 4,200 |
| Finance | EZ Transparency | Purchase EZ Transparency online government transparency suite to provide user friendly up-to-date financial information. | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 |
| Finance | Stars Report | Purchase STARS report to have confidential sales tax data analyzed to provide data to assist in predicting future sales tax revenue, meet sales tax based economic development incentives, and allocate TIRZ #1 sales tax. | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 |
| Finance | Procurement Card Monitoring / Governance Support | Procurement card monitoring setup and training for management staff on fiduciary responsibility, ethics and integrity, internal control, finance transactions, and governance. | \$ 6,000 | \$ 4,000 | \$ 4,000 | \$ 6,000 | \$ 4,000 |
| Finance | Cash and Process Control Evaluation and Monitoring | Provide evaluation of cash processes and controls and provide corrective measures if needed. Evaluate critical cash collection points and improve efficiency and cash controls (refresh every two years). | \$ 12,500 | \$ - | \$ 12,500 | \$ - | \$ 12,500 |
| Information Services | Online Security Evaluation | Comprehensive online security evaluation of all internet facing network connections to attempt to stay ahead of emerging security threats. | \$ 20,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| Information Services | Incode Accounts Receivable Module | To provide method of invoicing and tracking progress of invoice payments beyond Microsoft Excel. | \$ 8,375 | \$ 1,400 | \$ 1,425 | \$ 1,450 | \$ 1,475 |
| Police | Investigative Assistant | Add investigative assistant to assist criminal investigation division. | \$ 27,377 | \$ 56,403 | \$ 57,798 | \$ 59,230 | \$ 60,704 |

SUPPLEMENTAL ITEMS FISCAL YEAR 2017

General Fund

| Department | Item | Description | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|--|---|--|------------------|-------------------|------------------|------------------|------------------|
| Ongoing Expenditures (Continued) | | | | | | | |
| Human Resources, Finance, Court, Parks, Recreation, Information Services | Part-Time/ Intern Administrative Assistants (2) | Part-Time/ Intern Administrative Assistants to provide administrative support to Assistant Town Manager/ CFO, Human Resources, Finance, Court, Parks, Recreation, and Information Services. Anticipate second position hired by July 2017. | \$ 22,301 | \$ 40,127 | \$ 41,645 | \$ 43,217 | \$ 44,845 |
| Total General Fund Supplemental Items (Ongoing Expenditures) | | | \$108,253 | \$ 128,530 | \$144,168 | \$136,897 | \$150,724 |

Crime Control Prevention District (CCPD)

| Department | Item | Description | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|---|--------------------|--|------------------|------------------|-----------------|------------------|------------------|
| Police | Evidence Custodian | Provides contract evidence custodian services for Police Department. | \$ 24,000 | \$ 24,000 | \$ 24,000 | \$ 24,000 | \$ 24,000 |
| Total CCPD Supplemental Items (Ongoing Expenditures) | | | \$ 24,000 | \$ 24,000 | \$24,000 | \$ 24,000 | \$ 24,000 |

Economic Development Corporation 4B (EDC 4B)

| Department | Item | Description | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|---|--------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| EDC 4B | Stars Report | Purchase STARS report to have confidential sales tax data analyzed to provide data to assist in predicting future sales tax revenue, meet sales tax based economic development incentives, and allocate TIRZ #1 sales tax. | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| Total EDC 4B Supplemental Items (Ongoing Expenses) | | | \$ 2,000 |

Full Time Equivalent (FTE) Summary

| | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 ESTIMATE | 2016-17 CHANGES | 2016-17 ADOPTED |
|---|-------------------|-------------------|-------------------|---------------------|--------------------|--------------------|
| GENERAL FUND | | | | | | |
| Manager's Office | 4.80 | 4.00 | 6.00 | 5.00 | (1.00) | 4.00 |
| Human Resources | 1.00 | 1.00 | 1.00 | 1.00 | 0.30 | 1.30 |
| Information Services | 2.00 | 2.00 | 2.00 | 2.50 | 0.00 | 2.50 |
| Legal | 1.00 | 1.00 | 1.00 | 1.00 | (1.00) | 0.00 |
| Police | 16.50 | 20.80 | 23.60 | 25.15 | 0.50 | 25.65 |
| Emergency Medical Services | 6.60 | 6.80 | 7.80 | 8.30 | 0.00 | 8.30 |
| Streets | 4.00 | 3.80 | 3.80 | 2.80 | 0.20 | 3.00 |
| Parks | 11.50 | 9.50 | 10.30 | 13.00 | 0.00 | 13.00 |
| Medians | - | 3.00 | 3.00 | - | 0.00 | - |
| Recreation* | 2.10 | 2.10 | 2.10 | 2.10 | 0.15 | 2.25 |
| Planning and Zoning | 1.00 | 1.00 | 2.00 | - | | - |
| Community Development | 3.50 | 5.00 | 5.00 | 5.75 | 0.25 | 6.00 |
| Finance | 3.00 | 3.00 | 3.00 | 3.00 | 0.30 | 3.30 |
| Municipal Court | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| TOTAL GENERAL FUND | 58.00 | 64.00 | 71.60 | 70.60 | (0.30) | 70.30 |
| HOTEL OCCUPANCY FUND | 0.00 | 0.00 | 0.00 | 0.00 | 1.25 | 1.25 |
| STREET MAINTENANCE SALES TAX FUND | 0.60 | 0.70 | 0.70 | 0.70 | 0.30 | 1.00 |
| TROPHY CLUB PARK FUND | 2.70 | 1.40 | 1.48 | 1.48 | (0.40) | 1.08 |
| STORM DRAINAGE UTILITY FUND | 0.30 | 0.50 | 0.50 | 0.25 | (0.25) | 0.00 |
| TOTAL FULL TIME EQUIVALENTS (FTEs) | 61.60 | 66.60 | 74.28 | 73.03 | 0.60 | 73.63 |

*Does Not Include Seasonal FTEs for FY 16

GENERAL FUND FIVE-YEAR FORECAST

| | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 3,691,189 | \$ 3,833,171 | \$ 3,589,476 | \$ 3,529,422 | \$ 3,774,795 | \$ 3,660,774 |
| Revenue: | | | | | | |
| Property Tax | 5,809,044 | 6,185,631 | 6,540,344 | 6,708,935 | 6,890,880 | 7,013,472 |
| Franchise Fees | 981,951 | 986,799 | 984,636 | 996,822 | 994,011 | 991,362 |
| Sales Tax | 821,679 | 900,395 | 940,579 | 1,011,601 | 1,112,231 | 1,137,492 |
| Licenses and Permits | 604,500 | 552,200 | 344,476 | 333,326 | 200,250 | 196,745 |
| Fines and Fees | 356,406 | 361,906 | 365,468 | 368,786 | 372,461 | 376,695 |
| Charges for Service | 272,291 | 279,964 | 284,943 | 290,040 | 295,258 | 300,600 |
| Interest Revenue | 26,000 | 30,000 | 35,000 | 37,500 | 40,000 | 42,500 |
| Miscellaneous | 266,614 | 144,394 | 137,667 | 138,462 | 139,282 | 141,718 |
| Total Revenue | 9,138,485 | 9,441,289 | 9,633,113 | 9,885,472 | 10,044,373 | 10,200,584 |
| Expenditures: | | | | | | |
| Personnel | 6,136,678 | 6,294,967 | 6,568,879 | 6,808,771 | 7,057,136 | 7,316,172 |
| Services/Supplies | 2,079,887 | 2,542,602 | 2,470,421 | 2,536,527 | 2,575,845 | 2,637,333 |
| Capital | 265,938 | 660,415 | 716,866 | 357,800 | 588,413 | 253,337 |
| Total Expenditures | 8,482,503 | 9,497,984 | 9,756,167 | 9,703,099 | 10,221,395 | 10,206,842 |
| Other Sources (Uses): | | | | | | |
| Transfers In | 111,000 | 63,000 | 63,000 | 63,000 | 63,000 | 63,000 |
| Transfers Out | (625,000) | (250,000) | - | - | - | - |
| Total Other Sources (Uses) | (514,000) | (187,000) | 63,000 | 63,000 | 63,000 | 63,000 |
| Net Increase (Decrease) | 141,982 | (243,695) | (60,054) | 245,373 | (114,022) | 56,742 |
| Ending Fund Balance | \$ 3,833,171 | \$ 3,589,476 | \$ 3,529,422 | \$ 3,774,795 | \$ 3,660,774 | \$ 3,717,516 |
| Fund Balance as % of Expenditures | 45.19% | 37.79% | 36.18% | 38.90% | 35.81% | 36.42% |
| | | | | | | |

GENERAL FUND

Revenues, Expenditures (By Department) & Fund Balance

| Revenues | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Property Tax | \$ 4,149,900 | \$ 4,547,901 | \$ 5,205,437 | \$ 5,801,544 | \$ 5,809,044 | \$ 6,185,631 | \$ 6,540,344 | \$ 6,708,935 |
| Licenses and Permits | 947,870 | 893,733 | 697,378 | 558,606 | 604,500 | 552,200 | 344,476 | 333,326 |
| Franchise Fees | 718,952 | 772,621 | 811,052 | 947,257 | 981,951 | 986,799 | 984,636 | 996,822 |
| Sales Tax | 609,889 | 662,723 | 751,510 | 753,125 | 821,679 | 900,395 | 940,579 | 1,011,601 |
| Fines and Fees | 644,609 | 551,899 | 574,558 | 420,359 | 356,406 | 361,906 | 365,468 | 368,786 |
| Intergovernmental | 184,689 | 386,879 | 126,134 | - | - | - | - | - |
| Charges for Service | 235,594 | 236,719 | 282,957 | 274,909 | 272,291 | 279,964 | 284,943 | 290,040 |
| Investment Income | 4,919 | 2,942 | 7,829 | 18,000 | 26,000 | 30,000 | 35,000 | 37,500 |
| Miscellaneous Income | 203,766 | 109,621 | 88,993 | 240,000 | 266,614 | 144,394 | 137,667 | 138,462 |
| Grant Revenue | 75,599 | 58,892 | 73,343 | - | - | - | - | - |
| Prior Year Adjustment | (96,870) | - | - | - | - | - | - | - |
| Total Revenues | \$ 7,678,919 | \$ 8,223,930 | \$ 8,619,191 | \$ 9,013,800 | \$ 9,138,485 | \$ 9,441,289 | \$ 9,633,113 | \$ 9,885,472 |
| Expenditures | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
| Manager's Office | \$ 707,166 | \$ 829,603 | \$ 1,030,977 | \$ 843,529 | \$ 828,558 | \$ 801,974 | \$ 843,060 | \$ 879,994 |
| Human Resources | 102,771 | 74,282 | 99,862 | 123,872 | 155,870 | 198,268 | 206,000 | 212,411 |
| Information Services | 342,319 | 333,769 | 509,302 | 531,262 | 488,503 | 663,244 | 670,876 | 589,067 |
| Legal | 171,157 | 196,520 | 176,384 | 196,972 | 305,711 | 130,663 | 132,900 | 135,143 |
| Police | 2,068,309 | 2,065,029 | 1,974,596 | 2,352,871 | 2,284,211 | 2,353,452 | 2,450,150 | 2,623,624 |
| Emergency Medical Services | 768,367 | 808,788 | 865,699 | 916,059 | 903,040 | 1,022,642 | 1,272,549 | 1,085,607 |
| Streets | 766,411 | 403,868 | 397,770 | 420,120 | 369,769 | 423,931 | 439,686 | 459,328 |
| Parks | 947,736 | 1,020,004 | 968,919 | 1,388,795 | - | - | - | - |
| Medians | - | 294,342 | 323,438 | - | 1,315,893 | 1,838,826 | 1,646,048 | 1,554,570 |
| Recreation | 496,388 | 503,373 | 520,979 | 658,647 | 630,573 | 678,362 | 648,567 | 689,182 |
| Community Events | 47,374 | 38,805 | 19,008 | 31,881 | 33,604 | 46,178 | 39,310 | 39,394 |
| Planning & Zoning | 257,138 | 260,939 | - | - | - | - | - | - |
| Community Development | 319,168 | 326,821 | 562,496 | 582,726 | 586,447 | 656,220 | 676,967 | 675,104 |
| Finance | 372,816 | 392,220 | 345,775 | 410,419 | 401,750 | 451,778 | 457,450 | 481,220 |
| Municipal Court | 68,731 | 79,573 | 80,754 | 87,077 | 78,623 | 83,775 | 86,343 | 89,154 |
| Facilities Maintenance | 75,344 | 81,550 | 108,065 | 112,079 | 99,951 | 148,671 | 186,262 | 189,301 |
| Total Expenditures | \$ 7,511,193 | \$ 7,709,485 | \$ 7,984,023 | \$ 8,656,309 | \$ 8,482,503 | \$ 9,497,984 | \$ 9,756,167 | \$ 9,703,099 |
| Other Sources (Uses) | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
| Transfers In | \$ 12,300 | \$ 11,000 | \$ 11,000 | \$ 111,000 | \$ 111,000 | \$ 63,000 | \$ 63,000 | \$ 63,000 |
| Transfers Out | (780,734) | (10,818) | - | (385,000) | (625,000) | (250,000) | - | - |
| Total Other Sources (Uses) | \$ (768,434) | \$ 182 | \$ 11,000 | \$ (274,000) | \$ (514,000) | \$ (187,000) | \$ 63,000 | \$ 63,000 |
| Fund Balance | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
| Beginning fund balance | \$ 3,131,102 | \$ 2,530,394 | \$ 3,045,021 | \$ 3,662,226 | \$ 3,691,189 | \$ 3,833,171 | \$ 3,589,476 | \$ 3,529,422 |
| Net increase (Decrease) | (600,708) | 514,627 | 646,168 | 83,491 | 141,982 | (243,695) | (60,054) | 245,373 |
| Ending Fund Balance | \$ 2,530,394 | \$ 3,045,021 | \$ 3,691,189 | \$ 3,745,717 | \$ 3,833,171 | \$ 3,589,476 | \$ 3,529,422 | \$ 3,774,795 |
| Fund Balance Detail | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
| Reserve Fund balance (30% of Total Expenditures) | \$ 2,253,358 | \$ 2,312,846 | \$ 2,395,207 | \$ 2,596,893 | \$ 2,544,751 | \$ 2,849,395 | \$ 2,926,850 | \$ 2,910,930 |
| Assigned Fund Balance | 228,138 | 228,138 | 228,138 | - | - | - | - | - |
| Committed Fund Balance | - | - | 200,000 | 166,000 | 180,000 | 168,000 | 156,000 | 144,000 |
| Unassigned Fund Balance in Excess (Deficit) of 30% | 48,898 | 504,038 | 867,844 | 982,825 | 1,108,420 | 572,080 | 446,572 | 719,866 |
| Total Fund Balance | \$ 2,530,394 | \$ 3,045,021 | \$ 3,691,189 | \$ 3,745,717 | \$ 3,833,171 | \$ 3,589,476 | \$ 3,529,422 | \$ 3,774,795 |

MANAGER'S OFFICE

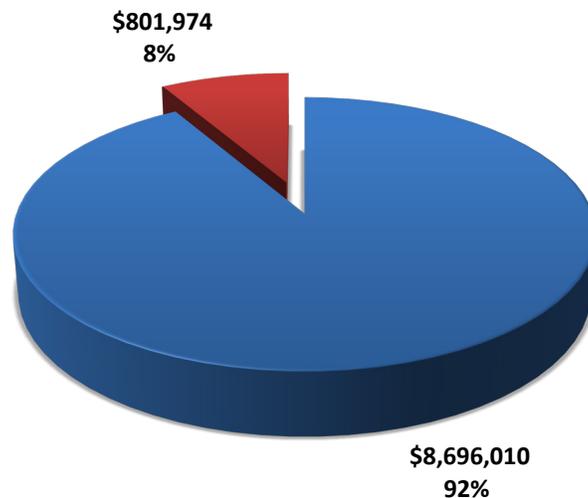
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|---------------------|-------------------|---------------------|--------------------|---------------------------|
| Personnel | \$ 562,769 | \$ 682,554 | \$ 910,155 | \$ 689,144 | \$ 661,441 | \$ 619,236 | -10% |
| Services & Supplies | 144,397 | 147,049 | 120,822 | 154,385 | 167,117 | 182,738 | 18% |
| TOTAL | \$ 707,166 | \$ 829,603 | \$ 1,030,977 | \$ 843,529 | \$ 828,558 | \$ 801,974 | -5% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|----------------------------|-------------------|---------------------|--------------------|
| TOWN MANAGER | 1.00 | 1.00 | 1.00 |
| ASSISTANT TOWN MANAGER/CFO | 1.00 | 1.00 | 1.00 |
| TOWN SECRETARY | 1.00 | 1.00 | 1.00 |
| EXECUTIVE SECRETARY | 1.00 | 1.00 | 1.00 |
| PIO/MARKETING MANAGER | 1.00 | 1.00 | 0.00 |
| TOTAL FTEs | 5.00 | 5.00 | 4.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



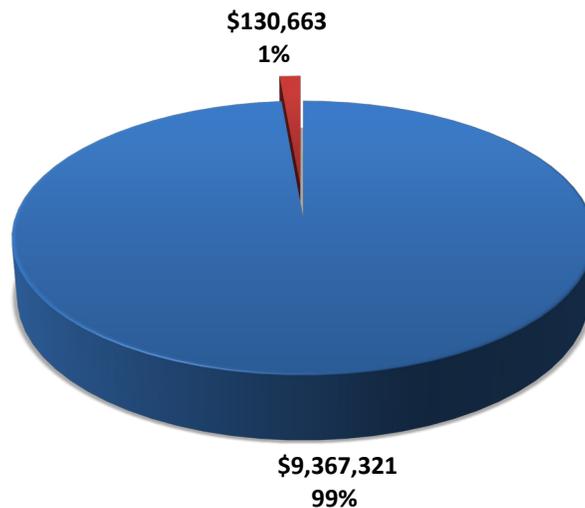
| Managers Office | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|---------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 416,592 | \$ 489,071 | \$ 675,545 | \$ 507,062 | \$ 489,820 | \$ 454,126 | \$ 470,020 | \$ 486,471 |
| Longevity | 1,728 | 1,583 | 1,883 | 1,168 | 1,175 | 1,218 | 1,488 | 1,788 |
| Stipend | 10,000 | 7,200 | 4,000 | 3,000 | 3,000 | 2,250 | 2,250 | 2,250 |
| Retirement | 64,353 | 93,378 | 126,385 | 77,518 | 75,529 | 71,725 | 74,632 | 77,610 |
| Medical Insurance | 19,864 | 34,842 | 43,011 | 49,631 | 41,249 | 46,391 | 48,711 | 51,146 |
| Dental Insurance | 1,709 | 2,828 | 2,975 | 3,234 | 3,206 | 2,795 | 2,795 | 2,795 |
| Vision Insurance | 422 | 654 | 606 | 624 | 565 | 239 | 239 | 239 |
| Life Insurance & Other | 3,886 | 2,840 | 2,954 | 3,227 | 2,897 | 2,318 | 2,399 | 2,483 |
| Social Security Taxes | 23,950 | 27,690 | 31,152 | 27,497 | 26,684 | 23,254 | 24,068 | 24,910 |
| Medicare Taxes | 6,250 | 7,207 | 9,737 | 7,413 | 6,793 | 6,635 | 6,867 | 7,108 |
| Unemployment Taxes | 58 | 1,247 | 2,024 | 1,035 | 935 | 684 | 708 | 733 |
| Workmans' Compensation | 1,192 | 1,377 | 1,459 | 1,285 | 1,088 | 1,151 | 1,191 | 1,233 |
| Pre-Employment Physical/Testing | 125 | 105 | 113 | - | - | - | - | - |
| Auto Allowance | 12,161 | 12,039 | 7,660 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Employee Relations | 482 | 493 | 652 | 450 | 2,500 | 450 | 450 | 450 |
| Total Personnel | \$ 562,769 | \$ 682,554 | \$ 910,155 | \$ 689,144 | \$ 661,441 | \$ 619,236 | \$ 641,819 | \$ 665,216 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 7,500 | \$ 8,911 | \$ 5,925 | \$ 2,000 | \$ 12,000 | \$ 42,000 | \$ 42,000 | \$ 42,500 |
| TC Magazine | - | - | 13,050 | - | - | - | - | - |
| Records Management | 1,451 | 1,628 | 1,750 | 2,042 | 3,250 | 2,660 | 2,687 | 2,714 |
| Newsletter/Year-In-Review | 4,720 | 6,634 | 9,788 | 10,600 | 8,500 | 11,000 | 11,400 | 11,800 |
| Elections | 25,627 | 16,351 | 12,685 | 22,000 | 35,698 | 20,100 | 20,100 | 20,500 |
| Meals on Wheels | 2,000 | 2,000 | - | - | - | - | - | - |
| Advertising | 1,516 | 2,302 | 3,089 | 3,900 | 7,400 | 5,900 | 5,900 | 5,900 |
| Printing | 94 | 144 | 1,027 | 2,980 | 1,480 | 1,424 | 1,924 | 1,465 |
| Schools & Training | 1,433 | 3,665 | 3,893 | 4,255 | 4,664 | 5,055 | 5,175 | 5,300 |
| Telephone | 1,205 | 200 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 2,541 | 4,326 | 3,891 | 4,060 | 3,318 | 2,700 | 2,700 | 2,700 |
| Independent Labor | 1,625 | 1,652 | 1,577 | 1,800 | 1,500 | 1,800 | 1,800 | 2,000 |
| Dues & Membership | 12,386 | 15,096 | 20,533 | 20,775 | 17,973 | 21,527 | 21,819 | 21,997 |
| Travel & Per Diem | 3,696 | 6,450 | 5,466 | 7,938 | 5,264 | 6,794 | 7,700 | 8,000 |
| Meetings | 6,591 | 3,949 | 4,555 | 9,688 | 6,640 | 8,176 | 8,226 | 9,236 |
| Office Supplies | 3,041 | 2,672 | 1,814 | 3,500 | 1,500 | 2,000 | 2,000 | 2,000 |
| Postage | 2,043 | 1,727 | 1,318 | 2,300 | 1,764 | 1,764 | 1,764 | 1,764 |
| Publications/Books/Subscriptions | 283 | 199 | 25 | 48 | 684 | 164 | 164 | 164 |
| Mayor/Council Expense | 34,298 | 23,419 | 13,674 | 23,399 | 23,282 | 22,949 | 23,874 | 24,039 |
| Furniture/Equipment <\$5,000 | 60 | 1,943 | 465 | 1,000 | 200 | 200 | 200 | 500 |
| Maintenance Supplies | 51 | - | - | - | - | - | - | - |
| Contingency Expense | 24,669 | 42,495 | 14,333 | 25,000 | 25,000 | 10,000 | 25,000 | 35,000 |
| Miscellaneous Expense | 7,567 | 1,287 | 1,966 | 7,100 | 7,000 | 7,100 | 7,100 | 7,200 |
| Incentive Program | - | - | - | - | - | 9,425 | 9,708 | 9,999 |
| Total Services/Supplies | \$ 144,397 | \$ 147,049 | \$ 120,822 | \$ 154,385 | \$ 167,117 | \$ 182,738 | \$ 201,241 | \$ 214,778 |
| Total Expenditures | \$ 707,166 | \$ 829,603 | \$ 1,030,977 | \$ 843,529 | \$ 828,558 | \$ 801,974 | \$ 843,060 | \$ 879,994 |

LEGAL

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 147,427 | \$ 155,337 | \$ 160,259 | \$ 165,480 | \$ 220,325 | \$ - | -100% |
| Services & Supplies | 23,731 | 41,183 | 16,125 | 31,492 | 85,386 | 130,663 | 315% |
| TOTAL | \$ 171,157 | \$ 196,520 | \$ 176,384 | \$ 196,972 | \$ 305,711 | \$ 130,663 | -34% |

| PERSONNEL SCHEDULE | | | |
|--------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| TOWN ATTORNEY | 1.00 | 1.00 | 0.00 |
| TOTAL FTEs | 1.00 | 1.00 | 0.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| LEGAL | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 112,759 | \$ 115,964 | \$ 117,433 | \$ 122,200 | \$ 168,093 | \$ - | \$ - | \$ - |
| Longevity | 878 | 968 | 1,058 | 1,148 | 1,148 | - | - | - |
| Stipend | 2,500 | 1,800 | 750 | 750 | 750 | - | - | - |
| Retirement | 16,265 | 20,860 | 24,900 | 24,820 | 33,849 | - | - | - |
| Medical Insurance | 4,463 | 5,334 | 5,570 | 5,781 | 3,906 | - | - | - |
| Dental Insurance | 363 | 364 | 389 | 414 | 280 | - | - | - |
| Vision Insurance | 81 | 81 | 81 | 81 | 55 | - | - | - |
| Life Insurance & Other | 1,238 | 692 | 693 | 716 | 497 | - | - | - |
| Social Security Taxes | 6,960 | 7,129 | 7,388 | 7,254 | 8,873 | - | - | - |
| Medicare Taxes | 1,677 | 1,722 | 1,728 | 1,799 | 2,441 | - | - | - |
| Unemployment Taxes | 9 | 207 | 9 | 207 | 171 | - | - | - |
| Workman's Compensation | 234 | 216 | 261 | 310 | 262 | - | - | - |
| Total Personnel | \$ 147,427 | \$ 155,337 | \$ 160,259 | \$ 165,480 | \$ 220,325 | \$ - | \$ - | \$ - |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 13,225 | \$ 33,024 | \$ 6,632 | \$ 20,000 | \$ 77,607 | \$ 122,000 | \$ 124,000 | \$ 126,000 |
| Schools & Training | 250 | 270 | 299 | 450 | - | - | - | - |
| Telephone | 258 | 7 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 564 | 614 | 466 | 696 | 347 | - | - | - |
| Dues & Membership | 390 | 315 | 465 | 495 | - | - | - | - |
| Travel & Per Diem | 1,269 | 559 | 1,376 | 1,550 | - | - | - | - |
| Office Supplies | 132 | 147 | 117 | 130 | 130 | 130 | 130 | 130 |
| Postage | - | - | 60 | 50 | 50 | 50 | 50 | 50 |
| Publications/Books/Subscriptions | 7,643 | 6,247 | 6,709 | 8,021 | 7,252 | 8,383 | 8,620 | 8,863 |
| Miscellaneous Expense | - | - | - | 100 | - | 100 | 100 | 100 |
| Total Services/Supplies | \$ 23,731 | \$ 41,183 | \$ 16,125 | \$ 31,492 | \$ 85,386 | \$ 130,663 | \$ 132,900 | \$ 135,143 |
| Total Expenditures | | | | | | | | |
| | \$171,157 | \$196,520 | \$176,384 | \$196,972 | \$ 305,711 | \$ 130,663 | \$ 132,900 | \$ 135,143 |

POLICE

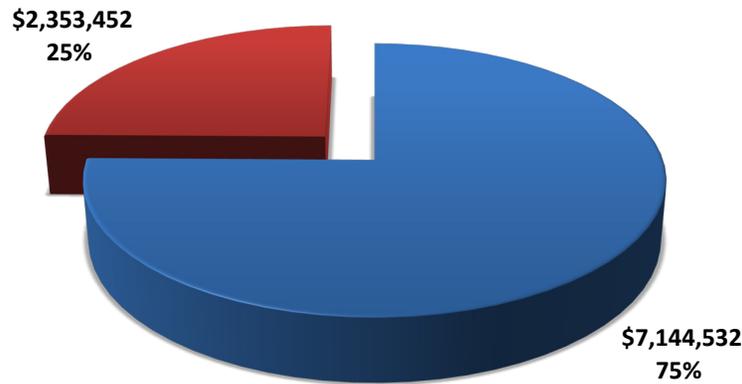
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Personnel | \$ 1,595,503 | \$ 1,785,362 | \$ 1,707,897 | \$ 2,022,142 | \$ 1,992,320 | \$ 2,056,122 | 2% |
| Services & Supplies | 376,205 | 230,562 | 262,540 | 284,929 | 252,441 | 261,330 | -8% |
| Capital | 96,601 | 49,105 | 4,160 | 45,800 | 39,450 | 36,000 | -21% |
| TOTAL | \$ 2,068,309 | \$ 2,065,029 | \$ 1,974,596 | \$ 2,352,871 | \$ 2,284,211 | \$ 2,353,452 | 0% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|---------------------------------|-------------------|---------------------|--------------------|
| POLICE CHIEF | 1.00 | 1.00 | 1.00 |
| POLICE LIEUTENANT | 1.00 | 1.00 | 1.00 |
| CID SERGEANT | 1.00 | 1.00 | 1.00 |
| POLICE SERGEANT | 4.00 | 4.00 | 4.00 |
| ANIMAL CONTROL OFFICER | 1.00 | 1.00 | 1.00 |
| DETECTIVE/JUVENILE INVESTIGATOR | 1.00 | 1.00 | 1.00 |
| SRO | 2.00 | 2.00 | 2.00 |
| POLICE OFFICER | 10.00 | 10.00 | 10.00 |
| INVESTIGATIVE ASSISTANT | 0.00 | 0.00 | 0.05 |
| SEASONAL SCHOOL CROSSING GUARDS | 3.15 | 3.15 | 3.15 |
| TOTAL FTEs | 25.15 | 25.15 | 25.65 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Police | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 1,137,839 | \$ 1,208,716 | \$ 1,165,261 | \$ 1,386,202 | \$ 1,360,432 | \$ 1,454,558 | \$ 1,519,440 | \$ 1,572,620 |
| Overtime | 44,773 | 56,032 | 55,386 | 61,420 | 84,219 | 55,000 | 56,925 | 58,917 |
| Longevity | 10,140 | 11,828 | 12,073 | 11,170 | 11,105 | 6,973 | 8,503 | 10,123 |
| Stipend | 20,000 | 24,900 | 16,600 | 15,750 | 15,750 | 16,500 | 16,500 | 16,500 |
| Certification | 1,025 | 14,049 | 12,297 | 10,200 | 12,629 | 9,300 | 9,300 | 9,300 |
| Holiday Pay | - | 24,890 | 19,836 | 30,327 | 23,182 | - | - | - |
| Retirement | 157,574 | 183,548 | 167,155 | 186,621 | 184,923 | 190,667 | 211,861 | 220,535 |
| Medical Insurance | 87,756 | 109,937 | 109,093 | 143,875 | 131,067 | 148,525 | 164,089 | 172,293 |
| Dental Insurance | 8,298 | 9,150 | 8,645 | 10,478 | 10,776 | 10,181 | 10,717 | 10,717 |
| Vision Insurance | 1,963 | 2,165 | 1,891 | 2,352 | 2,180 | 1,194 | 1,297 | 1,297 |
| Life Insurance & Other | 14,931 | 9,769 | 8,967 | 12,336 | 11,231 | 8,481 | 9,186 | 9,507 |
| Social Security Taxes | 71,609 | 79,741 | 76,509 | 92,390 | 89,112 | 93,480 | 97,685 | 101,104 |
| Medicare Taxes | 16,748 | 18,649 | 17,894 | 21,969 | 20,775 | 22,349 | 23,350 | 24,167 |
| Unemployment Taxes | 678 | 5,594 | 1,208 | 5,001 | 6,872 | 4,549 | 4,708 | 4,873 |
| Workman's Compensation | 19,382 | 23,699 | 31,310 | 28,851 | 24,517 | 31,165 | 32,293 | 33,423 |
| Pre-Employment Physicals/ Testing | 2,639 | 714 | 2,537 | 2,000 | 2,389 | 2,000 | 1,500 | 1,500 |
| Clothing Allowance | 150 | 1,979 | 1,235 | 1,200 | 1,161 | 1,200 | - | - |
| Total Personnel | \$1,595,503 | \$1,785,362 | \$1,707,897 | \$ 2,022,142 | \$ 1,992,320 | \$ 2,056,122 | \$ 2,167,354 | \$ 2,246,878 |

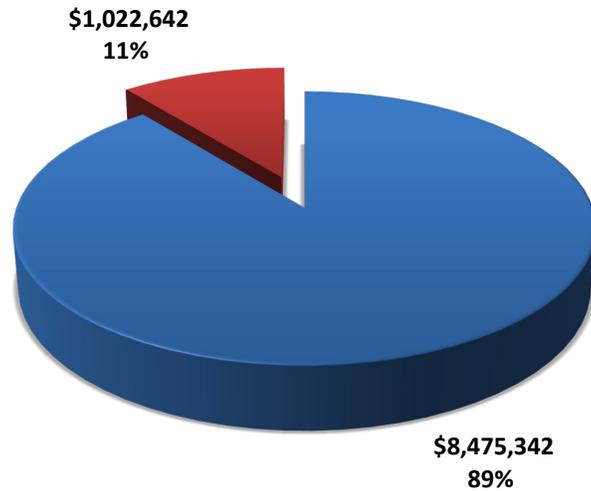
| Police | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|----------------------|----------------------|
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 8,370 | \$ 14,500 | \$ 21,500 | \$ 14,833 | \$ 10,000 | \$ 8,250 |
| Records Management | - | - | 277 | - | 1,000 | 1,000 | 1,000 | 1,000 |
| Advertising | - | 148 | 154 | 7,000 | 5,700 | 6,000 | 5,000 | 5,000 |
| Printing | 606 | 339 | 590 | 700 | 500 | 700 | 600 | 600 |
| Schools & Training | 4,918 | 6,693 | 4,774 | 9,900 | 7,200 | 9,900 | 8,300 | 8,650 |
| Electricity | 18,317 | 15,953 | 15,591 | 15,500 | 16,256 | 13,400 | - | - |
| Water | 802 | 1,203 | 835 | 1,650 | 992 | 1,040 | - | - |
| Telephone | 1,520 | 221 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 8,292 | 9,654 | 10,347 | 13,189 | 14,407 | 16,472 | 15,646 | 15,846 |
| Building Maintenance | 148,093 | 6,457 | 16,374 | 12,500 | 9,500 | 8,000 | - | - |
| Vehicle Maintenance | 21,022 | 30,551 | 20,808 | 20,000 | 15,000 | 20,000 | 20,200 | 21,400 |
| Equipment Maintenance | 4,373 | 3,813 | 3,357 | 3,450 | 3,700 | 3,700 | 3,700 | 4,800 |
| Cleaning Services | - | - | 197 | - | - | - | - | - |
| Qualifying Expenses | 3,867 | 981 | 4,475 | 11,400 | 16,510 | 10,600 | 7,100 | 7,100 |
| Emergency Management | 2,000 | - | 1,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Dispatch - Denton County | 51,141 | 51,141 | 36,816 | 33,000 | 32,396 | 31,000 | 42,000 | 42,000 |
| Independent Labor | 2,550 | 4,710 | 4,450 | 7,000 | 4,000 | 7,000 | 7,500 | 8,500 |
| Dues & Membership | 2,003 | 1,702 | 985 | 1,500 | 2,655 | 2,655 | 2,450 | 2,650 |
| Travel & Per Diem | 3,053 | 5,024 | 7,906 | 8,500 | 10,500 | 10,500 | 9,000 | 9,500 |
| Meetings | 75 | 153 | 451 | 500 | 500 | 500 | 500 | 500 |
| Office Supplies | 2,638 | 2,087 | 3,677 | 2,350 | 2,300 | 2,350 | 2,350 | 2,450 |
| Postage | 383 | 1,099 | 407 | 550 | 500 | 550 | 550 | 550 |
| Publications/Books/Subscription | - | 1,296 | 226 | 1,600 | 1,600 | 1,600 | 600 | 1,600 |
| Fuel | 55,886 | 48,207 | 27,205 | 42,240 | 26,775 | 31,680 | 41,000 | 44,000 |
| Uniforms | 12,281 | 14,319 | 24,261 | 17,500 | 17,000 | 16,400 | 15,800 | 16,900 |
| Protective Clothing | 8,334 | 2,268 | 6,826 | 900 | - | - | - | - |
| Investigative Materials | 4,073 | 6,041 | 8,416 | 6,000 | 6,800 | 6,900 | 6,500 | 6,500 |
| Golf Cart Stickers | 425 | - | - | 750 | 700 | 750 | 100 | 500 |
| Animal Control | 4,399 | 4,772 | 5,708 | 6,250 | 6,000 | 6,500 | 6,500 | 7,250 |
| Small Equipment | 9,583 | 4,382 | 15,118 | 9,200 | 6,150 | 2,300 | 2,700 | 9,500 |
| Furniture/Equipment <\$5,000 | 1,691 | 479 | 2,640 | 2,000 | - | - | 2,000 | 2,000 |
| Maintenance Supplies | 2,370 | 2,832 | 3,066 | 2,600 | 3,200 | 2,300 | - | - |
| Miscellaneous Expenses | 736 | 750 | 2,391 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Programs & Special Projects | 773 | 3,286 | 24,844 | 29,200 | 15,600 | 29,200 | 16,200 | 16,200 |
| Total Services/Supplies | \$ 376,205 | \$ 230,562 | \$ 262,540 | \$ 284,929 | \$ 252,441 | \$ 261,330 | \$ 230,796 | \$ 246,746 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 96,601 | \$ 49,105 | \$ 4,160 | \$ 45,800 | \$ 39,450 | \$ 36,000 | \$ 52,000 | \$ 130,000 |
| Total Capital | \$ 96,601 | \$ 49,105 | \$ 4,160 | \$ 45,800 | \$ 39,450 | \$ 36,000 | \$ 52,000 | \$ 130,000 |
| Total Expenditures | \$2,068,309 | \$2,065,029 | \$1,974,596 | \$2,352,871 | \$ 2,284,211 | \$ 2,353,452 | \$ 2,450,150 | \$ 2,623,624 |

EMERGENCY MEDICAL SERVICES

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 658,407 | \$ 711,887 | \$ 745,108 | \$ 793,590 | \$ 778,029 | \$ 840,582 | 6% |
| Services & Supplies | 63,919 | 64,208 | 79,772 | 104,469 | 106,211 | 150,060 | 44% |
| Capital | 46,041 | 32,693 | 40,818 | 18,000 | 18,800 | 32,000 | 78% |
| TOTAL | \$ 768,367 | \$ 808,788 | \$ 865,699 | \$ 916,059 | \$ 903,040 | \$ 1,022,642 | 12% |

| PERSONNEL SCHEDULE | | | |
|-----------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| FIRE CHIEF | 0.50 | 0.50 | 0.50 |
| FIRE CAPTAIN | 1.50 | 1.50 | 1.50 |
| DRIVER/ENGINEER | 1.50 | 1.50 | 1.50 |
| FIREFIGHTER/PARAMEDIC | 4.50 | 4.50 | 4.50 |
| PARTTIME FIREFIGHTER | 0.30 | 0.30 | 0.30 |
| TOTAL FTEs | 8.30 | 8.30 | 8.30 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| EMS | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 443,107 | \$ 455,011 | \$ 477,487 | \$ 500,453 | \$ 483,419 | \$ 551,224 | \$ 570,517 | \$ 590,485 |
| Overtime | 40,233 | 40,075 | 41,515 | 48,735 | 58,780 | 50,237 | 51,995 | 53,815 |
| Longevity | 4,099 | 4,655 | 5,291 | 5,761 | 5,730 | 5,618 | 6,263 | 6,908 |
| Stipend | 8,575 | 9,150 | 11,250 | 11,250 | 9,750 | 12,000 | 12,000 | 12,000 |
| Certification | 360 | 5,119 | 5,129 | 4,200 | 7,615 | 5,400 | 5,400 | 5,400 |
| Holiday Pay | - | 13,290 | 14,461 | 15,873 | 14,718 | - | - | - |
| Retirement | 67,164 | 75,410 | 75,464 | 76,167 | 72,999 | 80,264 | 84,775 | 88,207 |
| Medical Insurance | 41,410 | 54,500 | 57,450 | 65,597 | 60,535 | 68,414 | 71,835 | 75,426 |
| Dental Insurance | 3,775 | 4,154 | 4,381 | 4,871 | 4,821 | 4,797 | 4,797 | 4,797 |
| Vision Insurance | 783 | 824 | 768 | 859 | 943 | 479 | 479 | 479 |
| Life Insurance & Others | 5,835 | 3,861 | 3,828 | 4,585 | 4,278 | 3,684 | 3,813 | 3,946 |
| Social Security Taxes | 28,357 | 30,189 | 31,805 | 35,675 | 35,601 | 37,974 | 39,303 | 40,679 |
| Medicare Taxes | 6,632 | 7,062 | 7,440 | 8,507 | 8,299 | 9,055 | 9,372 | 9,700 |
| Unemployment Taxes | 206 | 1,648 | (5) | 1,699 | 1,724 | 1,467 | 1,518 | 1,571 |
| Workman's Compensation | 7,421 | 6,768 | 8,425 | 9,358 | 8,017 | 9,969 | 10,318 | 10,679 |
| Pre-Employment Physicals/Testing | 451 | 171 | 421 | - | 800 | - | - | - |
| Total Personnel | \$ 658,407 | \$ 711,887 | \$ 745,108 | \$ 793,590 | \$ 778,029 | \$ 840,582 | \$ 872,385 | \$ 904,093 |

| EMS | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|----------------------|----------------------|
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ - | \$ - | \$ 2,231 | \$ 15,000 | \$ - | \$ - |
| Collection Fees | 10,514 | 14,989 | 13,942 | 18,000 | 17,500 | 18,000 | 18,000 | 18,000 |
| Hazmat Disposal | 499 | 3,194 | 931 | 1,131 | 600 | 1,065 | 1,065 | 1,065 |
| Radios | - | - | 82 | 1,000 | 1,000 | 2,000 | 1,000 | 14,500 |
| Schools & Training | 1,732 | 1,150 | 814 | 3,830 | 3,750 | 5,805 | 2,830 | 2,830 |
| Electricity | 4,021 | 6,960 | 6,920 | 7,400 | 6,800 | 7,400 | 7,600 | 7,800 |
| Water | 984 | 1,353 | 1,575 | 1,900 | 1,953 | 2,600 | 2,650 | 2,700 |
| Telephone | 226 | 7 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 3,555 | 2,658 | 1,984 | 2,790 | 4,200 | 3,247 | 3,300 | 3,400 |
| Building Maintenance | 110 | 326 | 812 | 700 | 2,000 | 2,000 | 2,000 | 3,000 |
| Vehicle Maintenance | 4,859 | 5,424 | 6,437 | 9,200 | 6,500 | 9,200 | 6,500 | 9,200 |
| Equipment Maintenance | 1,541 | 799 | 4,835 | 5,700 | 7,363 | 10,900 | 11,500 | 11,500 |
| Emergency Management | - | - | 2,180 | 2,500 | - | 2,500 | 2,500 | 2,500 |
| Dispatch - Denton County | 1,315 | 1,295 | 2,216 | 2,379 | 2,500 | 2,550 | 2,600 | 2,650 |
| Dues & Membership | 800 | 1,727 | 651 | 884 | 1,399 | 1,634 | 2,504 | 1,634 |
| Flags & Repairs | 2,462 | 1,767 | 2,210 | 2,000 | 2,500 | 3,536 | 3,600 | 4,200 |
| Travel & Per Diem | 1,748 | 636 | 605 | 2,325 | - | 2,325 | 2,325 | 2,325 |
| Meetings | 22 | 28 | 33 | 100 | - | 100 | 100 | 100 |
| Safety Programs | - | - | - | 1,170 | 1,170 | 1,850 | 1,600 | 1,600 |
| Inspection Fees | - | - | - | 870 | 870 | 870 | - | 870 |
| Office Supplies | 103 | 180 | 117 | 225 | 150 | 225 | 225 | 225 |
| Postage | 44 | 12 | 159 | 100 | - | 100 | 100 | 100 |
| Publications/Books/Subscriptions | - | - | - | 300 | - | 3,913 | 300 | 300 |
| Fuel | 6,034 | 5,714 | 5,776 | 8,060 | 3,500 | 5,520 | 6,700 | 7,000 |
| Uniforms | 2,566 | 2,698 | 2,403 | 3,140 | 7,185 | 9,500 | 7,000 | 7,000 |
| Medical Control | 6,924 | 3,024 | 6,959 | 12,750 | 12,750 | 12,750 | 12,750 | 12,750 |
| Pharmacy | 2,382 | 2,579 | 3,442 | 3,710 | 5,000 | 5,000 | 5,000 | 5,000 |
| Oxygen | 1,241 | 1,078 | 1,125 | 1,050 | 2,300 | 2,300 | 2,300 | 2,300 |
| Disposable Supplies | 6,747 | 5,949 | 8,283 | 6,140 | 6,000 | 6,140 | 6,140 | 6,140 |
| Small Equipment | 2,906 | - | 4,787 | 4,740 | 6,840 | 11,505 | 7,450 | 6,500 |
| Maintenance Supplies | - | - | 91 | 150 | 150 | 300 | 300 | 300 |
| Miscellaneous Expense | 584 | 663 | 404 | 225 | - | 225 | 225 | 225 |
| Total Services/Supplies | \$ 63,919 | \$ 64,208 | \$ 79,772 | \$ 104,469 | \$ 106,211 | \$ 150,060 | \$ 120,164 | \$ 137,714 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 46,041 | \$ 32,693 | \$ 40,818 | \$ 18,000 | \$ 18,800 | \$ 32,000 | \$ 280,000 | \$ 43,800 |
| Total Capital | \$ 46,041 | \$ 32,693 | \$ 40,818 | \$ 18,000 | \$ 18,800 | \$ 32,000 | \$ 280,000 | \$ 43,800 |
| Total Expenditures | \$ 768,367 | \$ 808,788 | \$ 865,699 | \$ 916,059 | \$ 903,040 | \$ 1,022,642 | \$ 1,272,549 | \$ 1,085,607 |

STREETS

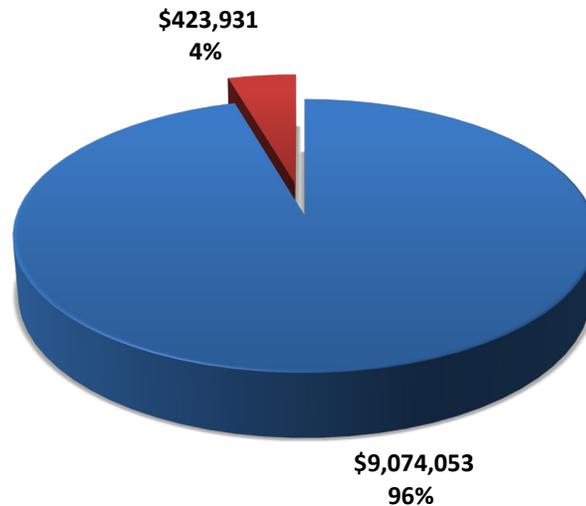
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Personnel | \$ 401,150 | \$ 234,485 | \$ 188,757 | \$ 220,656 | \$ 200,700 | \$ 242,793 | 10% |
| Services & Supplies | 365,261 | 169,383 | 153,831 | 199,464 | 169,069 | 181,138 | -9% |
| Capital | - | - | 55,181 | - | - | - | N/A |
| TOTAL | \$ 766,411 | \$ 403,868 | \$ 397,770 | \$ 420,120 | \$ 369,769 | \$ 423,931 | 1% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|----------------------------|-------------------|---------------------|--------------------|
| PROJECT MANAGER | 1.00 | 1.00 | 1.00 |
| STREETS SUPERVISOR | 0.50 | 0.50 | 1.00 |
| STREETS MAINTENANCE WORKER | 1.30 | 1.30 | 1.00 |
| TOTAL FTEs | 2.80 | 2.80 | 3.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



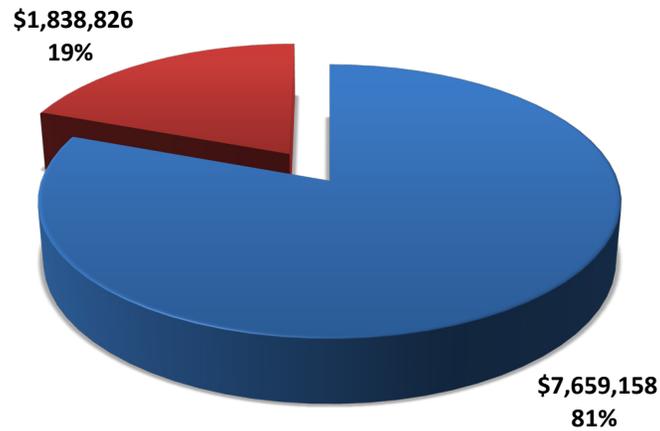
| Streets | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 270,120 | \$ 156,796 | \$ 129,912 | \$ 150,174 | \$ 140,689 | \$ 175,157 | \$ 181,287 | \$ 187,633 |
| Overtime | 1,773 | 1,111 | 1,859 | 3,000 | 3,377 | 3,000 | 3,000 | 3,000 |
| Longevity | 3,834 | 1,894 | 1,961 | 1,773 | 1,748 | 1,928 | 2,168 | 2,408 |
| Stipend | 8,530 | 4,086 | 2,015 | 1,725 | 1,710 | 1,500 | 1,500 | 1,500 |
| Retirement | 39,794 | 23,872 | 18,906 | 20,367 | 18,124 | 23,860 | 24,867 | 25,874 |
| Medical Insurance | 37,729 | 21,498 | 18,053 | 23,530 | 18,139 | 16,334 | 17,151 | 18,008 |
| Dental Insurance | 3,124 | 1,580 | 1,281 | 1,660 | 1,480 | 1,759 | 1,759 | 1,759 |
| Vision Insurance | 710 | 330 | 273 | 329 | 326 | 182 | 182 | 182 |
| Life Insurance & Other | 4,239 | 1,318 | 1,091 | 1,536 | 1,223 | 1,129 | 1,169 | 1,209 |
| Social Security Taxes | 15,859 | 9,339 | 7,676 | 9,607 | 7,910 | 11,165 | 11,556 | 11,960 |
| Medicare Taxes | 3,709 | 2,184 | 1,795 | 2,272 | 1,905 | 2,633 | 2,725 | 2,821 |
| Unemployment Taxes | 70 | 848 | (1) | 580 | 448 | 513 | 531 | 550 |
| Workman's Compensation | 11,560 | 9,453 | 3,927 | 4,103 | 3,473 | 3,633 | 3,760 | 3,892 |
| Pre-Employment Physicals/Testing | 100 | 176 | 10 | - | 148 | - | - | - |
| Total Personnel | \$ 401,150 | \$234,485 | \$ 188,757 | \$220,656 | \$ 200,700 | \$ 242,793 | \$ 251,654 | \$ 260,795 |
| Services/Supplies | | | | | | | | |
| Professional Services - PID Utility | \$ - | \$ 5,522 | \$ - | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Advertising | 475 | 200 | - | - | - | - | - | - |
| Schools & Training | 693 | - | 785 | 1,175 | 600 | 1,400 | 600 | 1,400 |
| Electricity | 173,475 | 155,159 | 145,878 | 181,899 | 155,000 | 162,750 | 170,888 | 179,432 |
| Water | 42,239 | - | - | - | - | - | - | - |
| Telephone | 115 | 15 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 3,980 | 2,427 | 1,877 | 2,100 | 2,100 | 1,837 | 1,900 | 2,000 |
| Property Maintenance | 113,845 | - | - | - | - | - | - | - |
| Building Maintenance | 2,030 | - | - | - | - | - | - | - |
| Vehicle Maintenance | 4,371 | 126 | - | - | - | - | - | - |
| Equipment Maintenance | 4,156 | 2,159 | 1,019 | 3,000 | 574 | 3,050 | 3,000 | 3,000 |
| Storage Rental | 2,242 | - | - | - | - | - | - | - |
| Dues & Membership | 174 | 179 | 294 | 428 | 428 | 642 | 642 | 642 |
| Travel & Per Diem | 567 | - | 592 | 812 | 812 | 1,269 | 812 | 1,269 |
| Meetings | 37 | 75 | - | 150 | 150 | 150 | 150 | 150 |
| Safety Program | 41 | - | - | - | - | - | - | - |
| Office Supplies | 291 | 356 | 117 | 200 | 450 | 300 | 300 | 300 |
| Postage | 30 | 3 | 2 | 100 | 100 | 100 | 100 | 100 |
| Fuel | 9,678 | - | - | - | - | - | - | - |
| Uniforms | 2,086 | 1,645 | 1,655 | 3,100 | 2,355 | 3,140 | 3,140 | 3,740 |
| Small Tools | 4,565 | 1,517 | 1,612 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Safety Equipment | 170 | - | - | - | - | - | - | - |
| Total Services/Supplies | \$365,261 | \$169,383 | \$153,831 | \$199,464 | \$ 169,069 | \$ 181,138 | \$ 188,032 | \$ 198,533 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ - | \$ 55,181 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Capital | \$ - | \$ - | \$ 55,181 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 766,411 | \$403,868 | \$ 397,770 | \$ 420,120 | \$ 369,769 | \$ 423,931 | \$ 439,686 | \$ 459,328 |

PARKS

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|--------------------|-------------------|---------------------|---------------------|---------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 549,715 | \$ 601,121 | \$ 590,919 | \$ 786,327 | \$ 753,319 | \$ 843,587 | 7% |
| Services & Supplies | 299,313 | 382,801 | 325,893 | 522,868 | 482,386 | 615,337 | 18% |
| Capital | 98,708 | 36,083 | 52,106 | 79,600 | 80,188 | 379,902 | 377% |
| TOTAL | \$ 947,736 | \$1,020,004 | \$ 968,919 | \$ 1,388,795 | \$ 1,315,893 | \$ 1,838,826 | 32% |

| PERSONNEL SCHEDULE | | | |
|------------------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| P & R DIRECTOR | 0.50 | 0.50 | 0.50 |
| PARKS SUPERINTENDENT | 1.00 | 1.00 | 1.00 |
| PARKS SUPERVISOR | 1.00 | 1.00 | 1.00 |
| ATHLETIC CREW LEADER | 1.00 | 1.00 | 1.00 |
| PARK IRRIGATOR | 2.00 | 2.00 | 2.00 |
| LANDSCAPE MAINTENANCE WORKER | 5.00 | 5.00 | 5.00 |
| SPRAY TECHNICIAN CREW LEADER | 1.00 | 1.00 | 1.00 |
| APPLICATOR SPRAY TECHNICIAN | 1.00 | 1.00 | 1.00 |
| PART-TIME MAINTENANCE | 0.50 | 0.50 | 0.50 |
| TOTAL FTEs | 13.00 | 13.00 | 13.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Parks | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 368,789 | \$ 392,610 | \$ 387,421 | \$ 527,769 | \$ 514,771 | \$ 573,633 | \$ 593,710 | \$ 614,490 |
| Overtime | 12,838 | 18,271 | 18,772 | 15,000 | 16,590 | 15,000 | 15,000 | 15,000 |
| Longevity | 2,267 | 2,880 | 3,490 | 4,466 | 4,010 | 5,791 | 6,766 | 7,741 |
| Stipend | 8,750 | 10,800 | 7,375 | 7,875 | 7,875 | 8,625 | 8,625 | 8,625 |
| Certification | 205 | 1,510 | 1,792 | 3,600 | 3,543 | 3,600 | 3,600 | 3,600 |
| Retirement | 55,305 | 62,411 | 58,264 | 70,712 | 67,426 | 75,559 | 78,386 | 81,694 |
| Medical Insurance | 51,148 | 57,647 | 63,009 | 86,779 | 74,069 | 89,195 | 93,655 | 98,337 |
| Dental Insurance | 3,919 | 4,102 | 4,287 | 5,715 | 5,927 | 5,689 | 5,689 | 5,689 |
| Vision Insurance | 887 | 939 | 986 | 1,213 | 1,191 | 670 | 670 | 670 |
| Life Insurance & Other | 5,494 | 3,436 | 3,516 | 5,262 | 5,025 | 3,874 | 4,010 | 4,150 |
| Social Security Taxes | 23,050 | 25,158 | 24,212 | 34,152 | 31,504 | 37,077 | 38,375 | 39,718 |
| Medicare Taxes | 5,391 | 5,884 | 5,663 | 8,101 | 7,322 | 8,796 | 9,104 | 9,422 |
| Unemployment Taxes | 243 | 2,755 | 135 | 2,691 | 2,861 | 2,300 | 2,381 | 2,464 |
| Workman's Compensation | 8,771 | 10,126 | 11,680 | 12,677 | 10,730 | 13,778 | 14,260 | 14,759 |
| Pre-Employment Physicals/Testing | 503 | 547 | 316 | 315 | 475 | - | - | - |
| Auto Allowance | 2,156 | 2,044 | - | - | - | - | - | - |
| Total Personnel | \$ 549,715 | \$ 601,121 | \$ 590,919 | \$ 786,327 | \$ 753,319 | \$ 843,587 | \$ 874,230 | \$ 906,360 |

| Parks | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|--------------------|-------------------|--------------------|---------------------|---------------------|----------------------|----------------------|
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ 1,220 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Software & Support | - | - | 453 | - | - | - | - | - |
| Advertising | 175 | 1,025 | 2,681 | 825 | 500 | 600 | 600 | 600 |
| Printing | 85 | - | - | - | - | - | - | - |
| Schools & Training | 2,731 | 1,918 | 4,041 | 4,845 | 1,605 | 4,435 | 3,737 | 2,860 |
| Electricity | 33,354 | 33,437 | 30,134 | 38,639 | 36,365 | 41,800 | 42,900 | 43,500 |
| Water | 79,152 | 82,743 | 61,067 | 121,000 | 116,800 | 150,660 | 152,410 | 154,160 |
| Telephone | 393 | 23 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 6,648 | 6,765 | 7,896 | 8,926 | 8,926 | 12,622 | 12,700 | 12,800 |
| Property Maintenance | 89,737 | 156,335 | 137,545 | 185,000 | 171,900 | 205,385 | 174,000 | 177,500 |
| Building Maintenance | 3,155 | 2,090 | 3,639 | 3,500 | 3,500 | 3,500 | 3,500 | 2,500 |
| Vehicle Maintenance | 13,108 | 9,315 | 10,441 | 10,288 | 10,288 | 10,000 | 10,200 | 10,400 |
| Equipment Maintenance | 13,776 | 10,403 | 10,942 | 11,000 | 10,000 | 10,000 | 10,500 | 11,000 |
| Independent Labor | - | - | - | 53,600 | 44,800 | 99,600 | 99,800 | 101,000 |
| Equipment Rental/Lease | 121 | 8 | - | - | - | - | - | - |
| Storage Rental | 6,866 | 14,097 | 14,903 | 11,408 | 11,408 | 11,160 | 11,208 | 11,408 |
| Portable Toilets | 2,693 | 1,999 | - | 3,556 | 4,226 | 8,880 | 8,880 | 8,880 |
| Dues & Membership | 250 | 511 | 811 | 1,430 | 1,400 | 780 | 780 | 780 |
| Travel & Per Diem | 1,028 | 4,487 | 1,935 | 2,692 | 3,200 | 1,185 | 710 | 1,210 |
| Meetings | 388 | 778 | 995 | 750 | 750 | 750 | 750 | 750 |
| Safety Program | 18 | 165 | 703 | 600 | 1,200 | 1,200 | 1,200 | 1,200 |
| Tree City | - | - | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Office Supplies | 444 | 983 | 520 | 383 | 400 | 400 | 410 | 420 |
| Postage | 19 | 65 | 46 | 25 | 30 | 25 | 25 | 25 |
| Publications/Books/Subscriptions | 254 | 405 | 714 | 500 | 500 | 500 | 500 | 500 |
| Fuel | 23,946 | 24,714 | 13,789 | 25,149 | 15,000 | 15,240 | 19,000 | 20,000 |
| Uniforms | 9,416 | 8,622 | 6,979 | 9,432 | 9,432 | 9,217 | 9,217 | 9,217 |
| Small Tools | 9,464 | 13,811 | 6,867 | 16,450 | 15,000 | 13,900 | 12,500 | 12,500 |
| Safety Equipment | 947 | 1,844 | 4,976 | 2,070 | 3,500 | 3,098 | 3,150 | 3,200 |
| Small Equipment | 558 | 1,802 | - | - | - | - | - | - |
| Furniture/Equipment <\$5,000 | 505 | 1,368 | - | 500 | 500 | 100 | 100 | 500 |
| Hardware | 84 | - | - | - | - | - | - | - |
| Miscellaneous Expense | - | 1,869 | 3,817 | 300 | 1,156 | 300 | 300 | 300 |
| Total Services/Supplies | \$ 299,313 | \$ 382,801 | \$ 325,893 | \$ 522,868 | \$ 482,386 | \$ 615,337 | \$ 589,077 | \$ 597,210 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 98,708 | \$ 36,083 | \$ 52,106 | \$ 79,600 | \$ 80,188 | \$ 379,902 | \$ 182,741 | \$ 51,000 |
| Total Capital | \$ 98,708 | \$ 36,083 | \$ 52,106 | \$ 79,600 | \$ 80,188 | \$ 379,902 | \$ 182,741 | \$ 51,000 |
| Total Expenditures | \$ 947,736 | \$1,020,004 | \$ 968,919 | \$1,388,795 | \$ 1,315,893 | \$ 1,838,826 | \$ 1,646,048 | \$ 1,554,570 |

MEDIANS

| Medians | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ - | \$ 94,632 | \$ 102,289 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Overtime | - | 3,022 | 5,977 | - | - | - | - | - |
| Longevity | - | 1,063 | 200 | - | - | - | - | - |
| Stipend | - | 3,600 | 2,000 | - | - | - | - | - |
| Retirement | - | 14,882 | 14,844 | - | - | - | - | - |
| Medical Insurance | - | 15,656 | 16,239 | - | - | - | - | - |
| Dental Insurance | - | 1,168 | 1,277 | - | - | - | - | - |
| Vision Insurance | - | 260 | 267 | - | - | - | - | - |
| Life Insurance & Other | - | 868 | 950 | - | - | - | - | - |
| Social Security Taxes | - | 6,109 | 6,783 | - | - | - | - | - |
| Medicare Taxes | - | 1,429 | 1,586 | - | - | - | - | - |
| Unemployment Taxes | - | 830 | 86 | - | - | - | - | - |
| Workman's Compensation | - | 1,824 | 2,104 | - | - | - | - | - |
| Pre-Employment Physicals/Testing | - | 70 | 70 | - | - | - | - | - |
| Total Personnel | \$ - | \$ 145,412 | \$ 154,672 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Services/Supplies | | | | | | | | |
| Electricity | \$ - | \$ 9,263 | \$ 1,501 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Water | - | 31,257 | 45,788 | - | - | - | - | - |
| Communications/Pagers/Mobiles | - | 1,317 | 1,080 | - | - | - | - | - |
| Property Maintenance | - | 98,319 | 92,610 | - | - | - | - | - |
| Building Maintenance | - | 197 | - | - | - | - | - | - |
| Vehicle Maintenance | - | 1,883 | 4,775 | - | - | - | - | - |
| Equipment Maintenance | - | 250 | 2,326 | - | - | - | - | - |
| Meetings | - | - | 54 | - | - | - | - | - |
| Safety Program | - | 296 | 149 | - | - | - | - | - |
| Tree City | - | - | 9,240 | - | - | - | - | - |
| Fuel | - | 2,432 | 1,969 | - | - | - | - | - |
| Uniforms | - | 927 | 2,560 | - | - | - | - | - |
| Small Tools | - | 2,790 | 6,430 | - | - | - | - | - |
| Total Services/Supplies | \$ - | \$ 148,930 | \$ 168,766 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ - | \$ 294,342 | \$ 323,438 | \$ - | \$ - | \$ - | \$ - | \$ - |

The Medians Department was combined with the Parks Department in FY16.

RECREATION

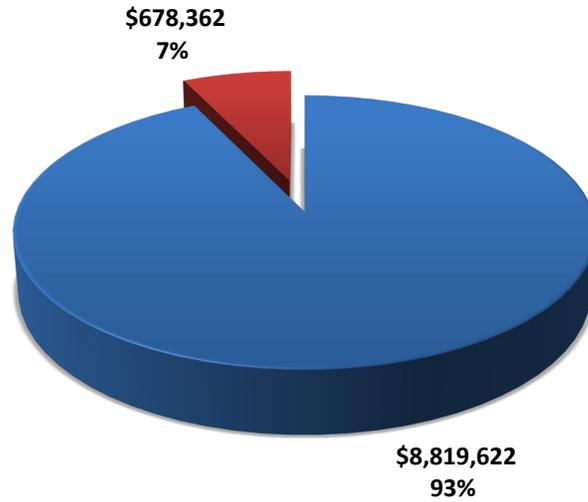
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Personnel | \$ 346,991 | \$ 357,015 | \$ 368,548 | \$ 417,042 | \$ 386,135 | \$ 420,190 | 1% |
| Services & Supplies | 149,397 | 146,358 | 152,432 | 161,605 | 164,438 | 172,872 | 7% |
| Capital | - | - | - | 80,000 | 80,000 | 85,300 | 7% |
| TOTAL | \$ 496,388 | \$ 503,373 | \$ 520,979 | \$ 658,647 | \$ 630,573 | \$ 678,362 | 3% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|---|-------------------|---------------------|--------------------|
| P & R DIRECTOR | 0.50 | 0.50 | 0.50 |
| RECREATION SUPERINTENDENT | 0.60 | 0.60 | 0.75 |
| SPECIAL EVENTS & COMMUNICATION MANAGER | 0.00 | 1.00 | 0.25 |
| RECREATION & SPECIAL EVENTS COORDINATOR | 0.00 | 0.00 | 0.75 |
| RECREATION SUPERVISOR | 1.00 | 0.00 | 0.00 |
| CAMP DIRECTOR | 0.27 | 0.27 | 0.27 |
| ASSISTANT CAMP DIRECTOR | 0.21 | 0.21 | 0.21 |
| CAMP COUNSELOR | 1.69 | 1.69 | 1.69 |
| ASSISTANT POOL MANAGER | 0.28 | 0.28 | 0.28 |
| HEAD LIFEGUARDS | 0.74 | 0.74 | 0.74 |
| LIFEGUARDS | 3.84 | 3.84 | 3.84 |
| CASHIER | 0.93 | 0.93 | 0.93 |
| SWIM TEAM | 0.69 | 0.69 | 0.69 |
| TOTAL FTEs | 10.76 | 10.76 | 10.91 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Recreation | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 275,485 | \$ 279,981 | \$ 296,585 | \$ 335,983 | \$ 307,656 | \$ 332,309 | \$ 343,940 | \$ 355,978 |
| Overtime | 1,011 | 2,647 | 2,300 | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 |
| Longevity | 524 | 760 | 901 | 1,135 | 1,144 | 1,178 | 1,336 | 1,493 |
| Stipend | 3,650 | 3,300 | 1,575 | 1,575 | 1,575 | 1,013 | 1,013 | 1,013 |
| Retirement | 18,524 | 19,957 | 19,373 | 18,912 | 19,045 | 20,160 | 19,067 | 19,831 |
| Medical Insurance | 11,348 | 12,489 | 12,929 | 14,032 | 13,992 | 20,938 | 21,985 | 23,084 |
| Dental Insurance | 835 | 840 | 990 | 1,055 | 1,145 | 1,375 | 1,375 | 1,375 |
| Vision Insurance | 199 | 199 | 199 | 199 | 223 | 131 | 131 | 131 |
| Life Insurance & Other | 1,945 | 1,133 | 1,134 | 1,270 | 1,331 | 1,044 | 1,081 | 1,118 |
| Social Security Taxes | 17,274 | 17,589 | 18,374 | 21,137 | 19,243 | 20,912 | 21,958 | 23,055 |
| Medicare Taxes | 4,040 | 4,113 | 4,297 | 4,966 | 4,500 | 4,905 | 5,077 | 5,254 |
| Unemployment Taxes | 165 | 3,743 | 488 | 2,203 | 2,700 | 1,738 | 1,799 | 1,862 |
| Workman's Compensation | 6,836 | 5,210 | 6,589 | 8,070 | 6,831 | 7,982 | 8,261 | 8,551 |
| Pre-Employment Physicals/Testing | 3,000 | 3,012 | 2,814 | 2,705 | 2,950 | 2,705 | - | - |
| Auto Allowance | 2,156 | 2,044 | - | - | - | - | - | - |
| Total Personnel | \$ 346,991 | \$ 357,015 | \$368,548 | \$ 417,042 | \$ 386,135 | \$ 420,190 | \$ 430,821 | \$ 446,545 |

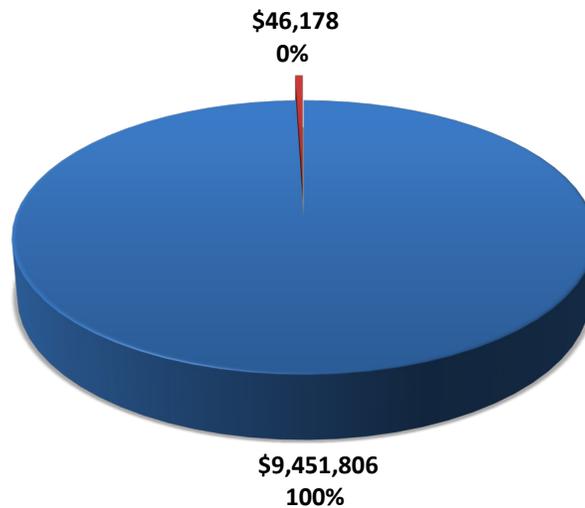
| Recreation | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,700 | \$ 3,600 | \$ 3,800 |
| Software & Support | 3,500 | 3,648 | 3,480 | 4,009 | 3,708 | 1,984 | 2,009 | 2,009 |
| Collection Fees | 158 | - | - | - | - | - | - | - |
| Health Inspections | - | - | - | 269 | 269 | 269 | 277 | 285 |
| Advertising | 862 | 2,957 | 1,920 | 1,976 | 1,975 | 1,976 | 1,996 | 2,017 |
| Printing | 4,749 | - | 2,701 | 8,500 | 7,000 | 7,000 | 7,000 | 7,500 |
| Schools & Training | 1,227 | 1,038 | 1,849 | 3,075 | 2,150 | 2,630 | 2,845 | 2,850 |
| Service Charges & Fees | 4,440 | 8,407 | 12,605 | 15,300 | 12,700 | 12,700 | 12,700 | 12,700 |
| Electricity | 18,958 | 18,573 | 14,323 | 19,000 | 16,750 | 19,000 | 19,000 | 19,000 |
| Water | 9,519 | 8,036 | 10,936 | 14,000 | 16,865 | 22,880 | 23,080 | 23,280 |
| Telephone | 1,681 | 1,728 | 1,704 | 1,916 | 1,907 | 1,916 | 1,920 | 1,923 |
| Communications/Pagers/Mobiles | 2,847 | 2,887 | 2,577 | 4,196 | 4,196 | 3,909 | 4,000 | 4,100 |
| Property Maintenance | 7,338 | 17,072 | 13,890 | 6,407 | 7,050 | 4,500 | 4,500 | 4,500 |
| Equipment Maintenance | 250 | 86 | - | - | - | - | - | - |
| Library Services | 15,000 | 15,000 | - | - | - | - | - | - |
| Independent Labor | - | - | 309 | - | - | - | - | - |
| Equipment Rental/Lease | 5,454 | 6,386 | 480 | 7,622 | 7,622 | 8,000 | 8,200 | 8,200 |
| Dues & Membership | 5,807 | 6,510 | 7,231 | 8,024 | 8,907 | 8,907 | 8,907 | 8,907 |
| Travel & Per Diem | 3,197 | 3,944 | 5,796 | 5,495 | 6,181 | 5,216 | 5,525 | 5,775 |
| Meetings | 1,083 | 366 | 870 | 669 | 750 | 800 | 800 | 800 |
| Field Trips | 4,066 | 5,452 | 13,105 | 5,835 | 7,800 | 7,800 | 7,800 | 7,800 |
| Office Supplies | 824 | 2,126 | 1,678 | 1,625 | 1,300 | 1,300 | 1,300 | 1,300 |
| Postage | 483 | - | 1,324 | 1,363 | 1,350 | 1,363 | 1,404 | 1,446 |
| Publications/Books/Subscriptions | 208 | 200 | 273 | 300 | 350 | 350 | 350 | 350 |
| Fuel | 10 | 438 | - | - | - | - | - | - |
| Uniforms | 5,809 | 9,676 | 9,310 | 8,386 | 9,415 | 9,595 | 9,595 | 9,595 |
| Chemicals | 18,811 | 12,622 | 17,091 | 13,000 | 17,000 | 19,000 | 19,000 | 19,000 |
| Concessions | 9,885 | 7,103 | 8,382 | 8,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Program Supplies | 4,573 | 2,644 | 2,391 | 6,624 | 4,770 | 4,770 | 4,770 | 4,770 |
| Special Events | 1,310 | 1,047 | 2,758 | 1,971 | 1,655 | 1,655 | 1,655 | 1,655 |
| Community Events | - | - | 150 | - | - | - | - | - |
| Safety Equipment | 1,629 | 1,364 | 1,170 | 1,225 | 1,100 | 3,270 | 1,170 | 1,170 |
| Small Equipment | 2,770 | 1,146 | 448 | 3,540 | 5,800 | 300 | 300 | 300 |
| Furniture/Equipment <\$5,000 | 9,900 | 3,340 | 7,279 | 5,212 | 6,912 | 8,812 | 5,216 | 5,219 |
| Hardware | - | 870 | 3,561 | 1,800 | 1,700 | 2,000 | - | - |
| Maintenance Supplies | 1,042 | 1,498 | 2,744 | 1,966 | 1,956 | 1,970 | 2,027 | 2,086 |
| Miscellaneous Expenses | 2,010 | 194 | 92 | 300 | 300 | 300 | 300 | 300 |
| Total Services/Supplies | \$ 149,397 | \$ 146,358 | \$ 152,432 | \$ 161,605 | \$ 164,438 | \$ 172,872 | \$ 166,246 | \$ 167,637 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ - | \$ - | \$ 80,000 | \$ 80,000 | \$ 85,300 | \$ 51,500 | \$ 75,000 |
| Total Capital | \$ - | \$ - | \$ - | \$ 80,000 | \$ 80,000 | \$ 85,300 | \$ 51,500 | \$ 75,000 |
| Total Expenditures | \$ 496,388 | \$ 503,373 | \$ 520,979 | \$ 658,647 | \$ 630,573 | \$ 678,362 | \$ 648,567 | \$ 689,182 |

COMMUNITY EVENTS

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Services & Supplies | \$ 47,374 | \$ 38,805 | \$ 19,008 | \$ 31,881 | \$ 33,604 | \$ 46,178 | 45% |
| TOTAL | \$ 47,374 | \$ 38,805 | \$ 19,008 | \$ 31,881 | \$ 33,604 | \$ 46,178 | 45% |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



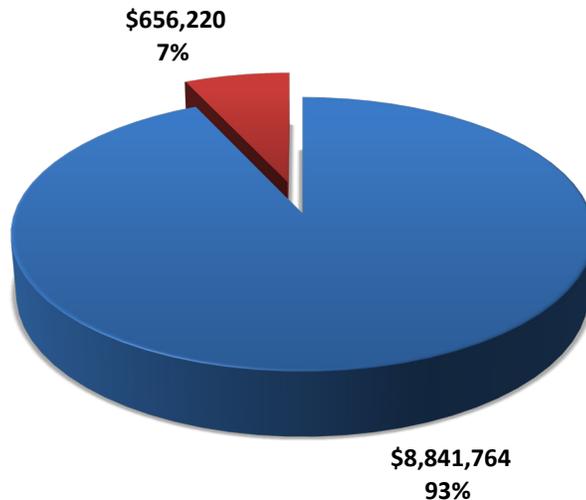
| Community Events | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Services/Supplies | | | | | | | | |
| Advertising | \$ 300 | \$ 512 | \$ 1,814 | \$ 530 | \$ 3,300 | \$ 3,300 | \$ 3,300 | \$ 3,300 |
| Printing | 1,288 | 364 | - | 1,650 | - | 1,200 | 1,200 | 1,200 |
| Schools & Training | - | 230 | 200 | 205 | - | - | - | - |
| Event Rentals | 33,466 | 26,399 | 8,273 | 15,799 | 18,512 | 29,312 | 22,312 | 22,312 |
| Dues & Membership | - | 200 | 205 | 205 | - | - | - | - |
| Travel & Per Diem | - | 428 | 485 | 583 | - | - | - | - |
| Uniforms | - | - | - | 800 | 782 | 800 | 850 | 850 |
| Program Supplies | 12,535 | 10,572 | 7,384 | 11,366 | 11,010 | 11,266 | 11,348 | 11,432 |
| Miscellaneous Expense | (214) | 100 | 647 | 743 | - | 300 | 300 | 300 |
| Total Services/Supplies | \$ 47,374 | \$ 38,805 | \$ 19,008 | \$ 31,881 | \$ 33,604 | \$ 46,178 | \$ 39,310 | \$ 39,394 |
| Total Expenditures | \$ 47,374 | \$ 38,805 | \$ 19,008 | \$ 31,881 | \$ 33,604 | \$ 46,178 | \$ 39,310 | \$ 39,394 |

COMMUNITY DEVELOPMENT

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 287,778 | \$ 302,809 | \$ 384,291 | \$ 451,227 | \$ 454,833 | \$ 506,801 | 12% |
| Services & Supplies | 31,390 | 24,013 | 131,745 | 131,499 | 131,614 | 149,419 | 14% |
| Capital | - | - | 46,461 | - | - | - | N/A |
| TOTAL | \$ 319,168 | \$ 326,821 | \$ 562,496 | \$ 582,726 | \$ 586,447 | \$ 656,220 | 13% |

| PERSONNEL SCHEDULE | | | |
|---|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| INFRASTRUCTURE & DEVELOPMENT SERVICES MANAGER | 0.75 | 0.75 | 1.00 |
| TOWN PLANNER | 1.00 | 1.00 | 1.00 |
| CUSTOMER SERVICE/CODE ENFORCEMENT | 1.00 | 1.00 | 1.00 |
| BUILDING INSPECTOR | 1.00 | 1.00 | 1.00 |
| PERMIT OFFICIAL | 1.00 | 1.00 | 1.00 |
| ADMINISTRATIVE ASSISTANT | 1.00 | 1.00 | 1.00 |
| TOTAL FTEs | 5.75 | 5.75 | 6.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Community Development | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 206,471 | \$ 211,862 | \$ 270,692 | \$ 318,266 | \$ 317,594 | \$ 360,630 | \$ 373,252 | \$ 386,316 |
| Overtime | 895 | 3,607 | 7,190 | 5,000 | 10,968 | 5,000 | 5,000 | 5,000 |
| Longevity | 1,005 | 1,235 | 1,530 | 1,900 | 1,805 | 2,540 | 2,990 | 3,560 |
| Stipend | 5,500 | 4,100 | 4,000 | 4,312 | 3,563 | 4,500 | 4,500 | 4,500 |
| Retirement | 29,778 | 32,154 | 39,395 | 42,832 | 43,666 | 48,969 | 51,034 | 53,117 |
| Medical Insurance | 21,504 | 26,738 | 32,705 | 36,455 | 35,694 | 40,474 | 42,498 | 44,623 |
| Dental Insurance | 2,015 | 1,968 | 2,220 | 2,535 | 2,822 | 2,259 | 2,259 | 2,259 |
| Vision Insurance | 450 | 429 | 491 | 523 | 572 | 318 | 318 | 318 |
| Life Insurance & Other | 3,373 | 1,953 | 2,348 | 2,967 | 2,945 | 2,323 | 2,404 | 2,488 |
| Social Security Taxes | 12,777 | 13,083 | 16,977 | 20,160 | 20,596 | 22,827 | 23,916 | 25,112 |
| Medicare Taxes | 2,988 | 3,060 | 3,971 | 4,777 | 4,898 | 5,404 | 5,593 | 5,789 |
| Unemployment Taxes | 259 | 1,170 | 90 | 1,190 | 983 | 1,026 | 1,062 | 1,099 |
| Workman's Compensation | 757 | 1,203 | 2,617 | 10,310 | 8,727 | 10,531 | 10,900 | 11,281 |
| Pre-Employment Physicals/Testing | 7 | 247 | 65 | - | - | - | - | - |
| Total Personnel | \$ 287,778 | \$ 302,809 | \$ 384,291 | \$ 451,227 | \$ 454,833 | \$ 506,801 | \$ 525,725 | \$ 545,462 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 21,431 | \$ 8,000 | \$ - | \$ - | \$ - | \$ - |
| Engineering | - | - | 77,544 | 75,000 | 100,000 | 100,000 | 100,000 | 75,000 |
| Plan Review Services | 4,709 | - | 2,145 | 5,000 | - | 5,000 | 5,000 | 5,000 |
| Health Inspections | - | - | - | - | - | - | - | - |
| Inspection Services | 5,975 | 5,350 | 6,025 | 6,900 | 6,100 | 6,900 | 7,500 | 8,000 |
| Advertising | - | - | - | 8,000 | - | 8,000 | 8,000 | 8,000 |
| Printing | 461 | 33 | 3,322 | 1,100 | 3,000 | 1,300 | 1,300 | 1,300 |
| Computer Mapping | 734 | 1,679 | 795 | 1,100 | 600 | 700 | 700 | 700 |
| Abatements | 2,920 | 190 | 340 | 3,000 | 3,000 | 4,000 | 4,000 | 5,000 |
| Schools & Training | 1,187 | 1,519 | 2,499 | 1,950 | 1,400 | 3,425 | 3,600 | 3,600 |
| Service Charges & Fees | 331 | - | - | - | - | - | - | - |
| Telephone | 794 | 85 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 1,609 | 2,199 | 5,065 | 4,512 | 4,512 | 4,512 | 4,600 | 4,700 |
| Vehicle Maintenance | 869 | 3,973 | 2,412 | 3,000 | 1,500 | 3,000 | 3,000 | 3,000 |
| Dues & Membership | 260 | 251 | 581 | 1,307 | 807 | 1,307 | 1,307 | 1,307 |
| Travel & Per Diem | 117 | 123 | 1,133 | 1,000 | 1,200 | 1,900 | 1,900 | 2,400 |
| Meetings | 75 | - | 46 | 240 | 240 | 240 | 240 | 240 |
| Plat Filing Fees | - | - | 388 | - | 300 | 300 | 300 | 300 |
| Office Supplies | 1,106 | 559 | 1,810 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Postage | 798 | 470 | 782 | 500 | 960 | 500 | 500 | 500 |
| Publications/Books/Subscriptions | 454 | 225 | 547 | 2,000 | 1,700 | 1,000 | 1,000 | 2,000 |
| Fuel | 6,217 | 5,060 | 3,180 | 4,870 | 2,200 | 3,240 | 4,200 | 4,500 |
| Uniforms | 1,527 | 1,726 | 1,290 | 1,920 | 1,995 | 1,995 | 1,995 | 1,995 |
| Miscellaneous Expense | 1,248 | 571 | 410 | 600 | 600 | 600 | 600 | 600 |
| Total Services/Supplies | \$ 31,390 | \$ 24,013 | \$ 131,745 | \$ 131,499 | \$ 131,614 | \$ 149,419 | \$ 151,242 | \$ 129,642 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ - | \$ 46,461 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Capital | \$ - | \$ - | \$ 46,461 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 319,168 | \$ 326,821 | \$ 562,496 | \$ 582,726 | \$ 586,447 | \$ 656,220 | \$ 676,967 | \$ 675,104 |

PLANNING & ZONING

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Personnel | \$ 104,932 | \$ 125,871 | \$ - | \$ - | \$ - | \$ - | N/A |
| Services & Supplies | 152,206 | 135,068 | - | - | - | - | N/A |
| TOTAL | \$ 257,138 | \$ 260,939 | \$ - | \$ - | \$ - | \$ - | N/A |

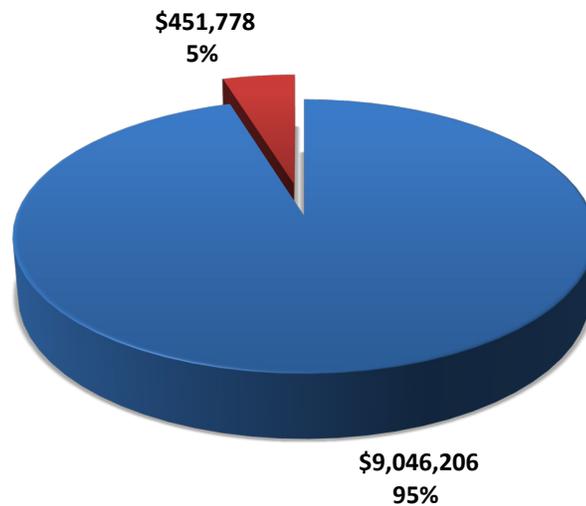
| Planning & Zoning | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 78,257 | \$ 94,418 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Longevity | 510 | 600 | - | - | - | - | - | - |
| Stipend | 2,500 | 1,800 | - | - | - | - | - | - |
| Retirement | 11,380 | 14,113 | - | - | - | - | - | - |
| Medical Insurance | 4,463 | 5,886 | - | - | - | - | - | - |
| Dental Insurance | 363 | 394 | - | - | - | - | - | - |
| Vision Insurance | 81 | 88 | - | - | - | - | - | - |
| Life Insurance & Other | 1,034 | 580 | - | - | - | - | - | - |
| Social Security Taxes | 5,001 | 5,944 | - | - | - | - | - | - |
| Medicare Taxes | 1,170 | 1,390 | - | - | - | - | - | - |
| Unemployment Taxes | 9 | 414 | - | - | - | - | - | - |
| Workman's Compensation | 165 | 244 | - | - | - | - | - | - |
| Total Personnel | \$ 104,932 | \$ 125,871 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 27,459 | \$ 30,875 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Engineering | 116,150 | 96,647 | - | - | - | - | - | - |
| Advertising | 357 | 1,275 | - | - | - | - | - | - |
| Printing | 228 | 45 | - | - | - | - | - | - |
| Computer Mapping | 5,196 | 465 | - | - | - | - | - | - |
| Schools & Training | 55 | 430 | - | - | - | - | - | - |
| Telephone | 628 | 111 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 615 | 717 | - | - | - | - | - | - |
| Dues & Membership | (425) | 525 | - | - | - | - | - | - |
| Travel & Per Diem | 28 | - | - | - | - | - | - | - |
| Meetings | 40 | 153 | - | - | - | - | - | - |
| Plat Filing Fees | 790 | 951 | - | - | - | - | - | - |
| Office Supplies | 402 | 2,557 | - | - | - | - | - | - |
| Postage | 565 | 51 | - | - | - | - | - | - |
| Publications/Books/Subscriptions | 119 | 57 | - | - | - | - | - | - |
| Miscellaneous Expenses | - | 211 | - | - | - | - | - | - |
| Total Services/Supplies | \$ 152,206 | \$ 135,068 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 257,138 | \$ 260,939 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

FINANCE

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 254,187 | \$ 267,197 | \$ 238,167 | \$ 285,126 | \$ 275,830 | \$ 303,870 | 7% |
| Services & Supplies | 108,978 | 125,023 | 107,608 | 125,293 | 125,920 | 147,908 | 18% |
| Capital | 9,650 | - | - | - | - | - | N/A |
| TOTAL | \$ 372,816 | \$ 392,220 | \$ 345,775 | \$ 410,419 | \$ 401,750 | \$ 451,778 | 10% |

| PERSONNEL SCHEDULE | | | |
|----------------------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| CONTROLLER | 1.00 | 1.00 | 1.00 |
| CHIEF FINANCIAL ANALYST | 1.00 | 1.00 | 1.00 |
| STRATEGIC SERVICES COORDINATOR | 1.00 | 1.00 | 1.00 |
| PARTTIME INTERN ADMIN. ASSISTANT | 0.00 | 0.00 | 0.30 |
| TOTAL FTEs | 3.00 | 3.00 | 3.30 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Finance | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 188,446 | \$ 200,610 | \$ 184,716 | \$ 209,643 | \$ 203,883 | \$ 229,090 | \$ 245,005 | \$ 253,580 |
| Longevity | 135 | 140 | 200 | 455 | 390 | 795 | 1,005 | 1,215 |
| Stipend | 4,500 | 3,500 | 1,500 | 2,250 | 2,250 | 2,250 | 2,625 | 2,625 |
| Retirement | 24,776 | 28,135 | 20,371 | 27,605 | 28,856 | 28,901 | 30,237 | 31,472 |
| Medical Insurance | 19,291 | 16,940 | 17,652 | 23,995 | 20,357 | 21,084 | 22,138 | 23,245 |
| Dental Insurance | 1,262 | 1,333 | 1,254 | 1,731 | 1,694 | 1,400 | 1,400 | 1,400 |
| Vision Insurance | 144 | 346 | 264 | 357 | 345 | 159 | 159 | 159 |
| Life Insurance & Other | 2,508 | 1,463 | 1,185 | 1,833 | 1,783 | 1,323 | 1,369 | 1,417 |
| Social Security Taxes | 10,238 | 11,063 | 8,494 | 13,026 | 12,426 | 14,253 | 15,415 | 15,960 |
| Medicare Taxes | 2,394 | 2,587 | 1,986 | 3,079 | 2,884 | 3,366 | 3,605 | 3,733 |
| Unemployment Taxes | 31 | 634 | 46 | 621 | 513 | 684 | 708 | 733 |
| Workman's Compensation | 398 | 382 | 424 | 531 | 449 | 565 | 621 | 643 |
| Pre-Employment Physicals/Testing | 64 | 64 | 74 | - | - | - | - | - |
| Total Personnel | \$ 254,187 | \$ 267,197 | \$ 238,167 | \$ 285,126 | \$ 275,830 | \$ 303,870 | \$ 324,288 | \$ 336,182 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 13,320 | \$ - | \$ 5,645 | \$ 2,100 | \$ 9,167 | \$ 38,850 | \$ 19,690 | \$ 29,375 |
| Auditing | 35,000 | 44,000 | 22,750 | 35,500 | 35,000 | 21,550 | 23,985 | 22,940 |
| Appraisal | 43,407 | 45,724 | 46,831 | 51,629 | 48,120 | 50,527 | 53,053 | 55,706 |
| Tax Administration | 3,831 | 3,987 | 3,291 | 3,312 | 3,444 | 3,685 | 3,869 | 3,947 |
| Advertising | 2,140 | 2,631 | 4,840 | 3,800 | 4,200 | 4,200 | 4,250 | 4,300 |
| Printing | 1,948 | 2,309 | 1,408 | 5,750 | 4,560 | 5,000 | 5,000 | 5,000 |
| Schools & Training | 371 | 1,564 | 4,646 | 2,830 | 1,990 | 2,910 | 2,290 | 2,620 |
| Service Charges & Fees | 200 | 16,954 | 12,566 | 10,956 | 9,840 | 10,200 | 10,200 | 10,200 |
| PID | 87 | 114 | - | 100 | - | - | - | - |
| Telephone | 222 | 22 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 664 | 821 | 284 | 900 | 1,350 | 1,800 | 1,800 | 1,800 |
| Dues & Membership | 1,310 | 1,313 | 1,410 | 1,370 | 1,320 | 1,370 | 1,375 | 1,450 |
| Travel & Per Diem | 1,460 | 2,165 | 877 | 3,096 | 2,850 | 3,096 | 2,930 | 2,980 |
| Meetings | 311 | - | 160 | 100 | 107 | 100 | 100 | 100 |
| Office Supplies | 1,657 | 1,753 | 2,141 | 1,800 | 1,800 | 2,150 | 2,150 | 2,150 |
| Postage | 891 | 1,463 | 659 | 1,500 | 2,062 | 2,100 | 2,100 | 2,100 |
| Publications/Books/Subscriptions | 576 | 57 | - | 250 | - | 250 | 250 | 250 |
| Furniture/Equipment <\$5000 | 1,150 | 146 | 99 | 200 | - | - | - | - |
| Miscellaneous Expense | 435 | - | - | 100 | 110 | 120 | 120 | 120 |
| Total Services/Supplies | \$108,978 | \$125,023 | \$107,608 | \$125,293 | \$ 125,920 | \$ 147,908 | \$ 133,162 | \$ 145,038 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 9,650 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Capital | \$ 9,650 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | | | | | | | | |
| Total Expenditures | \$372,816 | \$392,220 | \$345,775 | \$410,419 | \$ 401,750 | \$ 451,778 | \$ 457,450 | \$ 481,220 |

MUNICIPAL COURT

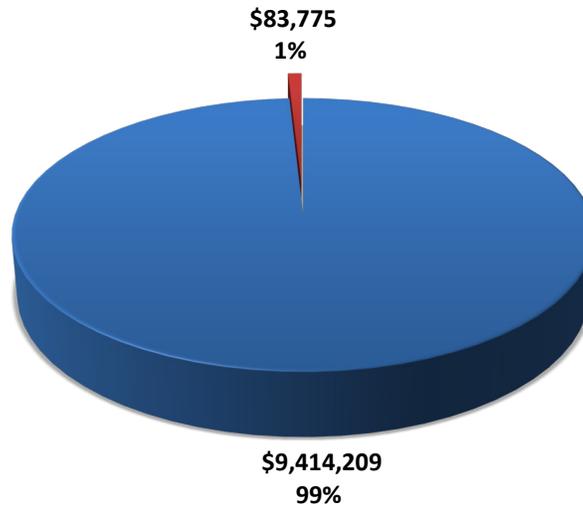
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Personnel | \$ 55,108 | \$ 71,725 | \$ 72,993 | \$ 77,388 | \$ 70,643 | \$ 74,721 | -3% |
| Services & Supplies | 13,623 | 7,848 | 7,762 | 9,689 | 7,980 | 9,054 | -7% |
| TOTAL | \$ 68,731 | \$ 79,573 | \$ 80,754 | \$ 87,077 | \$ 78,623 | \$ 83,775 | -4% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|--------------------|-------------------|---------------------|--------------------|
| SENIOR COURT CLERK | 1.00 | 1.00 | 1.00 |
| TOTAL FTEs | 1.00 | 1.00 | 1.00 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



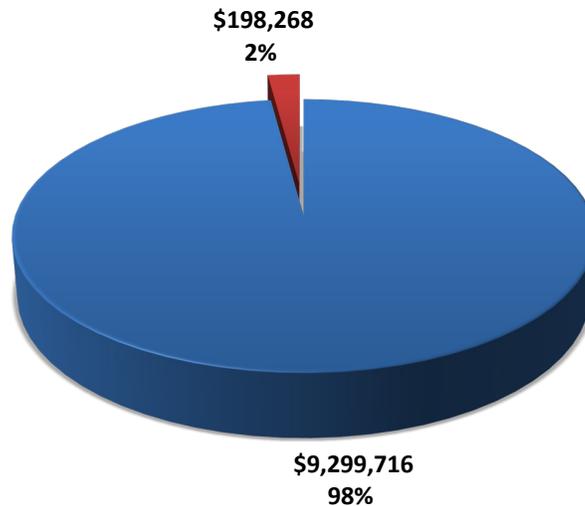
| Municipal Court | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 40,796 | \$ 52,306 | \$ 52,058 | \$ 56,867 | \$ 50,925 | \$ 54,620 | \$ 56,532 | \$ 58,510 |
| Longevity | 200 | - | - | 140 | - | - | 60 | 120 |
| Stipend | 1,000 | 1,200 | 750 | 750 | 750 | 750 | 750 | 750 |
| Certifications | 557 | - | 1,934 | 900 | 1,091 | 1,200 | 1,200 | 1,200 |
| Retirement | 4,949 | 7,492 | 7,429 | 7,106 | 6,863 | 7,433 | 7,586 | 7,898 |
| Medical Insurance | 3,281 | 5,334 | 5,555 | 5,781 | 5,011 | 5,371 | 5,640 | 5,922 |
| Dental Insurance | 261 | 364 | 389 | 414 | 424 | 332 | 332 | 332 |
| Vision Insurance | 58 | 81 | 81 | 81 | 95 | 45 | 45 | 45 |
| Life Insurance & Other | 597 | 508 | 508 | 552 | 585 | 382 | 395 | 409 |
| Social Security Taxes | 2,636 | 3,317 | 3,381 | 3,590 | 3,468 | 3,460 | 3,581 | 3,706 |
| Medicare Taxes | 617 | 776 | 791 | 851 | 925 | 820 | 849 | 878 |
| Unemployment Taxes | 50 | 250 | 3 | 222 | 393 | 170 | 176 | 182 |
| Workman's Compensation | 106 | 97 | 114 | 134 | 113 | 138 | 143 | 148 |
| Total Personnel | \$ 55,108 | \$ 71,725 | \$ 72,993 | \$ 77,388 | \$ 70,643 | \$ 74,721 | \$ 77,289 | \$ 80,100 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 643 | \$ 1,467 | \$ 1,321 | \$ 1,890 | \$ 927 | \$ 1,890 | \$ 1,890 | \$ 1,890 |
| Judge's Compensation | 3,900 | 3,600 | 4,050 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Advertising | - | 742 | - | - | - | - | - | - |
| Printing | 870 | 630 | 923 | 1,100 | 1,100 | 1,950 | 1,950 | 1,950 |
| Schools & Training | 400 | 50 | 288 | 350 | - | - | - | - |
| Service Charges & Fees | 4,949 | - | - | - | - | - | - | - |
| Telephone | 285 | 69 | - | - | - | - | - | - |
| Jury Fees | - | 36 | 36 | 144 | 144 | 144 | 144 | 144 |
| Dues & Membership | 130 | 60 | - | 130 | 120 | 170 | 170 | 170 |
| Travel & Per Diem | 1,136 | - | - | 375 | - | - | - | - |
| Meetings | 29 | - | - | - | - | - | - | - |
| Office Supplies | 287 | 278 | 347 | 300 | 470 | 300 | 300 | 300 |
| Postage | 460 | 916 | 460 | 600 | 444 | - | - | - |
| Warrant Round-Up | 422 | - | - | - | - | - | - | - |
| Furniture/Equipment <\$5000 | 113 | - | 200 | 200 | 200 | - | - | - |
| Miscellaneous Expense | - | - | 136 | 100 | 75 | 100 | 100 | 100 |
| Total Services/Supplies | \$ 13,623 | \$ 7,848 | \$ 7,762 | \$ 9,689 | \$ 7,980 | \$ 9,054 | \$ 9,054 | \$ 9,054 |
| Total Expenditures | \$ 68,731 | \$ 79,573 | \$ 80,754 | \$ 87,077 | \$ 78,623 | \$ 83,775 | \$ 86,343 | \$ 89,154 |

HUMAN RESOURCES

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 97,595 | \$ 70,840 | \$ 96,766 | \$ 119,557 | \$ 130,070 | \$ 159,393 | 33% |
| Services & Supplies | 5,176 | 3,442 | 3,096 | 4,315 | 25,800 | 38,875 | 801% |
| TOTAL | \$ 102,771 | \$ 74,282 | \$ 99,862 | \$ 123,872 | \$ 155,870 | \$ 198,268 | 60% |

| PERSONNEL SCHEDULE | | | |
|-----------------------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| HR DIRECTOR | 0.00 | 1.00 | 1.00 |
| HR MANAGER | 1.00 | 0.00 | 0.00 |
| PART-TIME INTERN ADMIN. ASSISTANT | 0.00 | 0.00 | 0.30 |
| TOTAL FTEs | 1.00 | 1.00 | 1.30 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



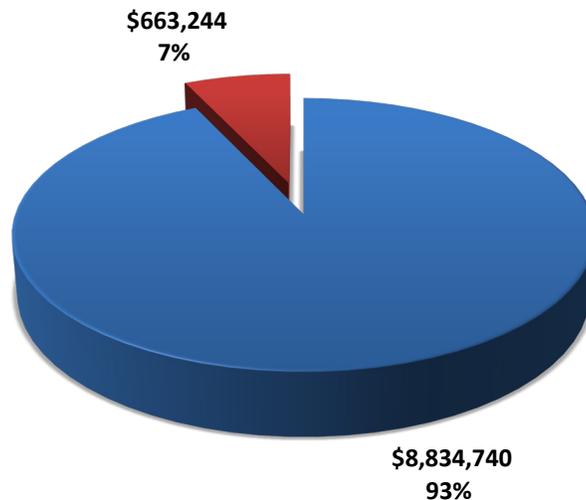
| Human Resources | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 60,012 | \$ 42,830 | \$ 58,547 | \$ 76,274 | \$ 81,685 | \$ 103,458 | \$ 114,976 | \$ 119,000 |
| Longevity | 563 | - | - | - | - | 80 | 140 | 200 |
| Stipend | 2,500 | 500 | - | - | - | 750 | 1,125 | 1,125 |
| Certifications | - | - | - | - | 1,350 | 1,200 | 1,200 | 1,200 |
| Retirement | 8,830 | 6,485 | 8,176 | 9,916 | 11,286 | 12,260 | 12,721 | 13,238 |
| Medical Insurance | 4,301 | 341 | 4,289 | 5,781 | 4,649 | 5,371 | 5,640 | 5,922 |
| Dental Insurance | 353 | 330 | 317 | 414 | 483 | 332 | 332 | 332 |
| Vision Insurance | 79 | 73 | 62 | 81 | 106 | 45 | 45 | 45 |
| Life Insurance & Other | 922 | 358 | 397 | 626 | 762 | 505 | 523 | 541 |
| Social Security Taxes | 3,911 | 2,739 | 3,476 | 4,729 | 5,276 | 6,494 | 7,281 | 7,535 |
| Medicare Taxes | 915 | 641 | 813 | 1,106 | 1,352 | 1,530 | 1,703 | 1,762 |
| Unemployment Taxes | 9 | 213 | (137) | 207 | 181 | 342 | 354 | 366 |
| Workman's Compensation | 131 | 91 | 116 | 193 | 163 | 246 | 291 | 301 |
| Pre-Employment Physicals/Testing | - | 147 | 605 | - | - | - | - | - |
| Employee Relations | 5,257 | 6,603 | 8,838 | 10,850 | 11,713 | 11,150 | 11,030 | 11,030 |
| Tuition Reimbursement | 7,509 | 7,049 | 9,163 | 6,500 | 8,700 | 12,750 | 6,500 | 6,500 |
| Employee Assistance Program | 2,303 | 2,442 | 2,103 | 2,880 | 2,364 | 2,880 | 3,264 | 3,264 |
| Total Personnel | \$ 97,595 | \$ 70,840 | \$ 96,766 | \$ 119,557 | \$ 130,070 | \$ 159,393 | \$ 167,125 | \$ 172,361 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ - | \$ - | \$ 16,583 | \$ 31,100 | \$ 31,100 | \$ 32,275 |
| Physicals/Testing | 295 | 190 | 93 | 540 | 200 | 100 | 100 | 100 |
| Advertising | - | 345 | 761 | - | 628 | - | - | - |
| Printing | 20 | 45 | - | 150 | 235 | 150 | 150 | 150 |
| Schools & Training | 2,095 | 300 | 313 | 1,000 | 2,740 | 3,150 | 3,150 | 3,150 |
| Telephone | 89 | 13 | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 857 | 454 | 656 | 900 | 900 | 900 | 900 | 900 |
| Dues & Membership | 255 | 315 | 320 | 300 | 799 | 675 | 675 | 675 |
| Travel & Per Diem | 168 | 699 | - | 500 | 1,500 | 2,000 | 2,000 | 2,000 |
| Meetings | - | 39 | - | - | 100 | 100 | 100 | 100 |
| Office Supplies | 1,030 | 723 | 837 | 600 | 2,045 | 600 | 600 | 600 |
| Postage | 307 | 139 | 116 | 325 | 70 | 100 | 100 | 100 |
| Publications/Books/Subscriptions | 60 | 180 | - | - | - | - | - | - |
| Total Services/Supplies | \$ 5,176 | \$ 3,442 | \$ 3,096 | \$ 4,315 | \$ 25,800 | \$ 38,875 | \$ 38,875 | \$ 40,050 |
| Total Expenditures | \$ 102,771 | \$ 74,282 | \$ 99,862 | \$ 123,872 | \$ 155,870 | \$ 198,268 | \$ 206,000 | \$ 212,411 |

INFORMATION SERVICES

| FINANCIAL SUMMARY | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
| Personnel | \$ 181,544 | \$ 186,288 | \$ 188,142 | \$ 218,142 | \$ 213,033 | \$ 227,672 | 4% |
| Services & Supplies | 124,270 | 139,203 | 212,723 | 263,657 | 227,970 | 308,359 | 17% |
| Capital | 36,506 | 8,278 | 108,437 | 49,463 | 47,500 | 127,213 | 157% |
| TOTAL | \$ 342,319 | \$ 333,769 | \$ 509,302 | \$ 531,262 | \$ 488,503 | \$ 663,244 | 25% |

| PERSONNEL SCHEDULE | | | |
|-------------------------------------|-------------------|---------------------|--------------------|
| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
| INFORMATION SERVICES DIRECTOR | 1.00 | 1.00 | 1.00 |
| NETWORK SUPPORT SPECIALIST | 1.00 | 1.00 | 1.00 |
| INTERN/PART-TIME NETWORK SPECIALIST | 0.50 | 0.50 | 0.50 |
| TOTAL FTEs | 2.50 | 2.50 | 2.50 |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



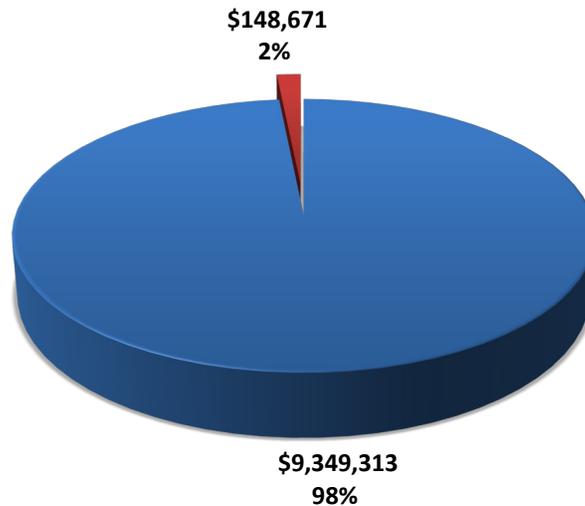
| Information Services | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 133,759 | \$ 137,092 | \$ 140,533 | \$ 167,773 | \$ 162,874 | \$ 176,342 | \$ 182,514 | \$ 188,902 |
| Longevity | 1,125 | 1,455 | 1,635 | 1,800 | 1,815 | 1,980 | 2,160 | 2,340 |
| Stipend | 3,500 | 3,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Retirement | 19,320 | 20,584 | 19,949 | 19,197 | 19,476 | 20,896 | 21,985 | 22,882 |
| Medical Insurance | 10,166 | 10,664 | 11,145 | 11,562 | 11,258 | 10,742 | 11,279 | 11,843 |
| Dental Insurance | 726 | 727 | 778 | 828 | 916 | 665 | 665 | 665 |
| Vision Insurance | 163 | 163 | 163 | 162 | 204 | 90 | 90 | 90 |
| Life Insurance & Other | 1,932 | 1,118 | 1,119 | 1,238 | 1,334 | 919 | 951 | 984 |
| Social Security Taxes | 8,554 | 8,765 | 8,907 | 10,514 | 10,304 | 11,056 | 11,443 | 11,843 |
| Medicare Taxes | 2,000 | 2,050 | 2,083 | 2,481 | 2,410 | 2,607 | 2,698 | 2,793 |
| Unemployment Taxes | 18 | 414 | 18 | 621 | 548 | 428 | 443 | 458 |
| Workman's Compensation | 281 | 257 | 313 | 466 | 394 | 447 | 463 | 479 |
| Total Personnel | \$ 181,544 | \$186,288 | \$ 188,142 | \$ 218,142 | \$ 213,033 | \$ 227,672 | \$ 236,191 | \$ 244,780 |
| Services/Supplies | | | | | | | | |
| Software & Support | \$ 79,168 | \$ 92,954 | \$148,433 | \$170,947 | \$ 155,620 | \$ 189,531 | \$ 177,683 | \$ 179,714 |
| Security | 663 | 859 | 1,232 | 1,350 | 375 | 1,350 | 1,350 | 1,350 |
| Schools & Training | 2,800 | 840 | 800 | 3,650 | 750 | 4,170 | 4,170 | 4,170 |
| Telephone | 6,218 | 6,073 | 5,889 | 9,488 | 5,000 | 10,988 | 10,988 | 10,988 |
| Communications/Pagers/Mobiles | 2,036 | 2,358 | 2,803 | 30,476 | 30,474 | 31,974 | 31,974 | 31,974 |
| Independent Labor | 1,696 | 1,346 | 1,523 | 10,500 | 7,500 | 27,000 | 27,000 | 27,000 |
| Copier Rental/Lease | 6,164 | 9,634 | 8,741 | 9,136 | 9,136 | 9,136 | 9,136 | 9,136 |
| Dues & Membership | 300 | 100 | 300 | 250 | 260 | 360 | 360 | 360 |
| Travel & Per Diem | 1,534 | - | 2,680 | 2,869 | 125 | 4,142 | 3,116 | 3,312 |
| Meetings | - | 56 | 67 | 122 | 100 | 122 | 122 | 122 |
| Office Supplies | 852 | 648 | 623 | 721 | 720 | 721 | 721 | 721 |
| Printer Supplies | 8,030 | 8,647 | 9,032 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Postage | 108 | 307 | 539 | 250 | 150 | 250 | 300 | 300 |
| Uniforms | - | - | 156 | 125 | 125 | 125 | 125 | 125 |
| Hardware | 14,701 | 15,382 | 29,904 | 16,273 | 10,135 | 20,990 | 9,515 | 9,515 |
| Total Services/Supplies | \$124,270 | \$139,203 | \$212,723 | \$263,657 | \$ 227,970 | \$ 308,359 | \$ 284,060 | \$ 286,287 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 36,506 | \$ 8,278 | \$ 108,437 | \$ 49,463 | \$ 47,500 | \$ 127,213 | \$ 150,625 | \$ 58,000 |
| Total Capital | \$ 36,506 | \$ 8,278 | \$ 108,437 | \$ 49,463 | \$ 47,500 | \$ 127,213 | \$ 150,625 | \$ 58,000 |
| Total Expenditures | | | | | | | | |
| Total Expenditures | \$ 342,319 | \$333,769 | \$509,302 | \$ 531,262 | \$ 488,503 | \$ 663,244 | \$ 670,876 | \$ 589,067 |

FACILITY MAINTENANCE

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Services & Supplies | \$ 75,344 | \$ 81,550 | \$ 108,065 | \$ 112,079 | \$ 99,951 | \$ 148,671 | 33% |
| TOTAL | \$ 75,344 | \$ 81,550 | \$108,065 | \$ 112,079 | \$ 99,951 | \$ 148,671 | 33% |

FY 2017 ADOPTED GENERAL FUND EXPENDITURES COMPARATIVE



| Facility Maintenance | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Services/Supplies | | | | | | | | |
| Electricity | \$ 14,948 | \$ 12,870 | \$ 10,171 | \$ 14,500 | \$ 13,500 | \$ 25,000 | \$ 35,000 | \$ 36,000 |
| Water | 926 | 1,038 | 922 | 1,200 | 1,150 | 7,800 | 15,600 | 15,850 |
| Insurance | 44,241 | 51,788 | 54,292 | 56,971 | 54,543 | 58,971 | 61,812 | 63,601 |
| Building Maintenance | 12,251 | 14,142 | 16,362 | 15,000 | 12,000 | 15,000 | 15,000 | 15,000 |
| Equipment Maintenance | 150 | 362 | 468 | 250 | - | - | - | - |
| Cleaning Services | 448 | - | 14,755 | 17,658 | 17,308 | 25,150 | 48,350 | 49,350 |
| Kitchen Supplies | - | - | - | - | - | 5,000 | 5,000 | 5,000 |
| Furniture/Equipment-<\$5,000 | - | - | 9,668 | 5,000 | 250 | 10,000 | 3,000 | 2,000 |
| Maintenance Supplies | 2,381 | 1,350 | 1,427 | 1,500 | 1,200 | 1,750 | 2,500 | 2,500 |
| Total Services/Supplies | \$ 75,344 | \$ 81,550 | \$108,065 | \$ 112,079 | \$ 99,951 | \$ 148,671 | \$ 186,262 | \$ 189,301 |
| Total Expenditures | \$ 75,344 | \$ 81,550 | \$108,065 | \$ 112,079 | \$ 99,951 | \$ 148,671 | \$ 186,262 | \$ 189,301 |

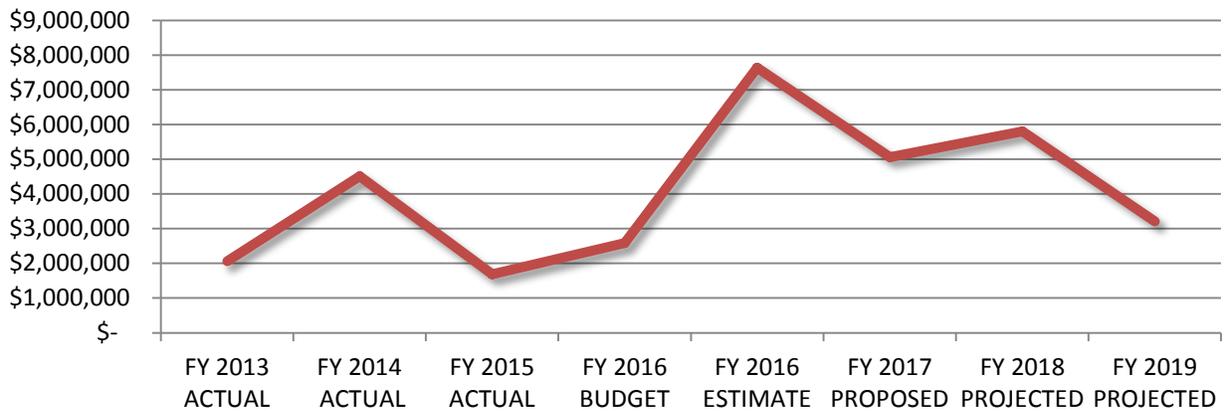
Other Major Funds

CAPITAL PROJECTS FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Beginning Fund Balance | \$ 996,425 | \$ 2,065,909 | \$ 4,505,273 | \$ 1,293,027 | \$ 1,694,546 | \$ 7,638,285 | 491% |
| Revenues | 61,809 | 57,540 | 202,127 | 100 | 43,738 | 10,000 | 9900% |
| Expenditures | (318,392) | (768,476) | (3,012,854) | (8,848,404) | (4,698,650) | (9,941,900) | 12% |
| Other Sources (Uses) | 1,326,067 | 3,150,300 | - | 10,135,000 | 10,598,651 | 7,350,000 | -27% |
| Net Increase (Decrease) | 1,069,484 | 2,439,364 | (2,810,727) | 1,286,696 | 5,943,739 | (2,581,900) | -301% |
| Ending Fund Balance | \$2,065,909 | \$ 4,505,273 | \$ 1,694,546 | \$ 2,579,723 | \$ 7,638,285 | \$ 5,056,385 | 96% |

FY 2017 ADOPTED ENDING FUND BALANCE



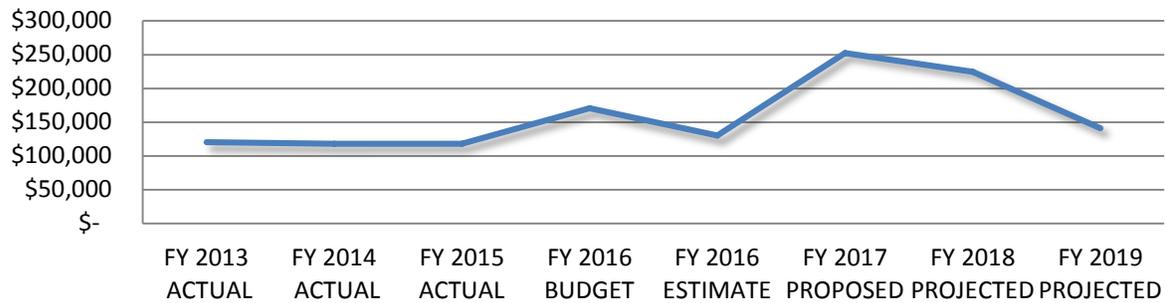
| Capital Projects Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|-----------------------------------|---------------------|---------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Beginning Fund Balance | \$ 996,425 | \$ 2,065,909 | \$ 4,505,273 | \$ 1,293,027 | \$ 1,694,546 | \$ 7,638,285 | \$ 5,056,385 | \$ 5,801,385 |
| Revenue | | | | | | | | |
| Contributions/Grants | \$ 30,230 | \$ - | \$ 200,061 | \$ - | \$ 26,238 | \$ - | \$ - | \$ - |
| Interest Revenue | 1,429 | 1,548 | 2,066 | 100 | 17,500 | 10,000 | 10,000 | 2,500 |
| Miscellaneous Revenue | 30,000 | - | - | - | - | - | - | - |
| Intergovernmental Revenue | - | 55,992 | - | - | - | - | - | - |
| Prior Year Adjustment | 150 | - | - | - | - | - | - | - |
| Total Revenue | \$ 61,809 | \$ 57,540 | \$ 202,127 | \$ 100 | \$ 43,738 | \$ 10,000 | \$ 10,000 | \$ 2,500 |
| Expenditures | | | | | | | | |
| General Government | \$ 51,089 | \$ 18,070 | \$ 38,558 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Costs | 29,367 | 68,850 | - | 97,500 | 198,650 | 125,000 | 65,000 | - |
| Capital Outlay | 237,936 | 681,556 | 2,974,296 | 8,750,904 | 4,500,000 | 9,816,900 | 2,700,000 | 2,598,372 |
| Total Expenditures | \$ 318,392 | \$ 768,476 | \$ 3,012,854 | \$ 8,848,404 | \$ 4,698,650 | \$ 9,941,900 | \$ 2,765,000 | \$ 2,598,372 |
| Other Sources (Uses) | | | | | | | | |
| Debt Proceeds | \$ 1,300,000 | \$ 3,100,000 | \$ - | \$ 9,750,000 | \$ 9,455,000 | \$ 7,000,000 | \$ 3,500,000 | \$ - |
| Bond Premium | 33,794 | 50,329 | - | - | 537,946 | - | - | - |
| Transfer In | - | - | - | 385,000 | 625,000 | 350,000 | - | - |
| Transfer Out | (7,727) | (29) | - | - | (19,295) | - | - | - |
| Total Other Sources (Uses) | \$ 1,326,067 | \$ 3,150,300 | \$ - | \$ 10,135,000 | \$ 10,598,651 | \$ 7,350,000 | \$ 3,500,000 | \$ - |
| Net Increase (Decrease) | \$1,069,484 | \$2,439,364 | \$ (2,810,727) | \$ 1,286,696 | \$ 5,943,739 | \$(2,581,900) | \$ 745,000 | \$ (2,595,872) |
| Ending Fund Balance | \$2,065,909 | \$4,505,273 | \$ 1,694,546 | \$ 2,579,723 | \$ 7,638,285 | \$ 5,056,385 | \$ 5,801,385 | \$ 3,205,513 |

DEBT SERVICE FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ 94,267 | \$ 119,722 | \$ 118,092 | \$ 105,367 | \$ 118,542 | \$ 129,647 | 23% |
| Revenues | 1,911,619 | 1,361,109 | 1,507,625 | 1,704,968 | 1,708,742 | 1,888,194 | 11% |
| Expenditures | (2,750,417) | (1,403,122) | (1,562,815) | (1,727,067) | (1,784,843) | (1,967,178) | 14% |
| Other Sources (Uses) | 864,253 | 40,383 | 55,640 | 87,206 | 87,206 | 201,862 | 131% |
| Net Increase (Decrease) | 25,455 | (1,630) | 450 | 65,107 | 11,105 | 122,878 | 89% |
| Ending Fund Balance | \$ 119,722 | \$ 118,092 | \$ 118,542 | \$ 170,474 | \$ 129,647 | \$ 252,525 | 48% |

FY 2017 ADOPTED ENDING FUND BALANCE



| Debt Services Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 94,267 | \$ 119,722 | \$ 118,092 | \$ 105,367 | \$ 118,542 | \$ 129,647 | \$ 252,525 | \$ 224,636 |
| Revenue | | | | | | | | |
| Property Taxes | \$ 1,163,144 | \$ 1,351,988 | \$ 1,491,185 | \$ 1,697,277 | \$ 1,697,277 | \$ 1,878,696 | \$ 1,996,084 | \$ 2,180,612 |
| Property Taxes/Delinquent | 11,959 | 5,091 | 9,305 | 4,465 | 4,465 | 4,499 | 4,784 | 4,805 |
| Property Taxes/Penalty & Interest | 5,774 | 3,784 | 6,784 | 2,976 | 5,000 | 2,999 | 3,189 | 3,203 |
| Intergovernmental Transfer EDC | 729,909 | - | - | - | - | - | - | - |
| Interest Income | 832 | 246 | 350 | 250 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Revenue | \$ 1,911,619 | \$ 1,361,109 | \$ 1,507,625 | \$ 1,704,968 | \$ 1,708,742 | \$ 1,888,194 | \$ 2,006,057 | \$ 2,190,620 |
| Expenditures | | | | | | | | |
| Bond Principal | \$ 2,294,000 | \$ 998,000 | \$ 1,088,000 | \$ 1,339,500 | \$ 1,378,000 | \$ 1,263,000 | \$ 1,498,000 | \$ 1,723,000 |
| Bond Interest | 451,417 | 398,872 | 428,529 | 383,067 | 390,343 | 696,678 | 728,086 | 746,912 |
| Paying Agent Fees | 5,000 | 6,250 | 3,550 | 4,500 | 16,500 | 7,500 | 7,500 | 6,750 |
| Bond/CO Issuance cost | - | - | 42,736 | - | - | - | - | - |
| Total Expenditures | \$ 2,750,417 | \$ 1,403,122 | \$ 1,562,815 | \$ 1,727,067 | \$ 1,784,843 | \$ 1,967,178 | \$ 2,233,586 | \$ 2,476,662 |
| Other Sources (Uses) | | | | | | | | |
| Bond Proceeds | \$ - | \$ - | \$ 2,030,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Refund Cost | - | - | (2,026,710) | - | - | - | - | - |
| Transfer In | 864,253 | 40,383 | 52,350 | 87,206 | 87,206 | 201,862 | 199,640 | 201,818 |
| Total Other Sources (Uses) | \$ 864,253 | \$ 40,383 | \$ 55,640 | \$ 87,206 | \$ 87,206 | \$ 201,862 | \$ 199,640 | \$ 201,818 |
| Net Increase (Decrease) | \$ 25,455 | \$ (1,630) | \$ 450 | \$ 65,107 | \$ 11,105 | \$ 122,878 | \$ (27,889) | \$ (84,224) |
| Ending Fund Balance | \$ 119,722 | \$ 118,092 | \$ 118,542 | \$ 170,474 | \$ 129,647 | \$ 252,525 | \$ 224,636 | \$ 140,412 |

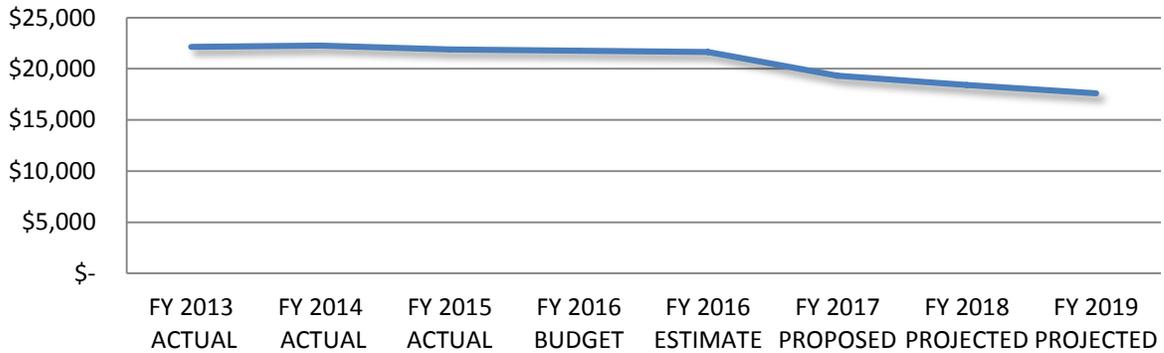
Special Revenue Funds

COURT SECURITY FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ 17,448 | \$ 22,147 | \$ 22,293 | \$ 21,793 | \$ 21,903 | \$ 21,643 | -1% |
| Revenues | 4,699 | 3,146 | 2,610 | 3,000 | 3,000 | 3,000 | 0% |
| Expenditures | - | - | - | - | (260) | (2,294) | N/A |
| Other Sources (Uses) | - | (3,000) | (3,000) | (3,000) | (3,000) | (3,000) | 0% |
| Net Increase (Decrease) | 4,699 | 146 | (390) | - | (260) | (2,294) | N/A |
| Ending Fund Balance | \$ 22,147 | \$ 22,293 | \$ 21,903 | \$ 21,793 | \$ 21,643 | \$ 19,349 | -11% |

FY 2017 ADOPTED ENDING FUND BALANCE



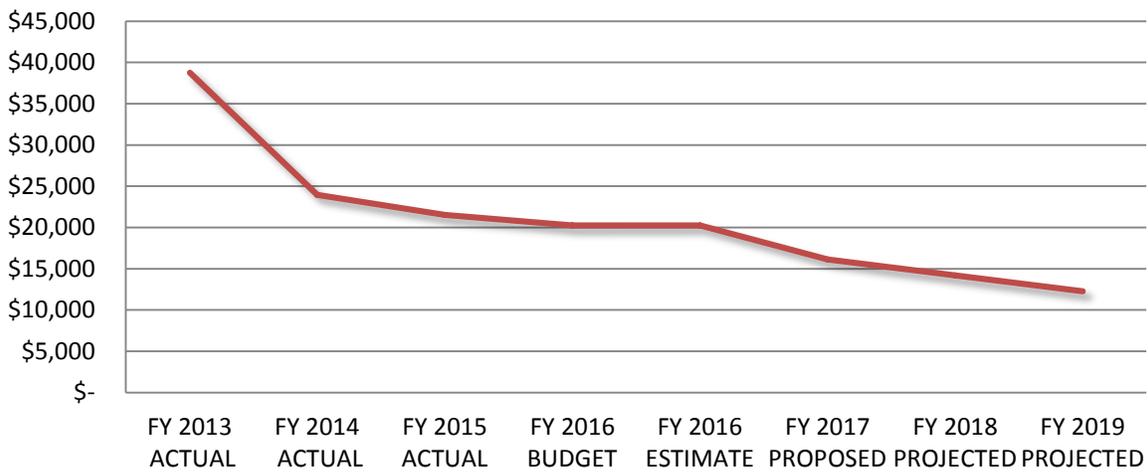
| Court Security Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 17,448 | \$ 22,147 | \$ 22,293 | \$ 21,793 | \$ 21,903 | \$ 21,643 | \$ 19,349 | \$ 18,449 |
| Revenue | | | | | | | | |
| Municipal Court Security Fee | \$ 4,699 | \$ 3,146 | \$ 2,610 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,100 | \$ 3,200 |
| Total Revenue | \$ 4,699 | \$ 3,146 | \$ 2,610 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,100 | \$ 3,200 |
| Expenditures | | | | | | | | |
| Schools and Training | \$ - | \$ - | \$ - | \$ - | \$ 200 | \$ 800 | \$ 400 | \$ 400 |
| Travel and Per Diem | - | - | - | - | 60 | 1,494 | 600 | 600 |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ 260 | \$ 2,294 | \$ 1,000 | \$ 1,000 |
| Other Sources (Uses) | | | | | | | | |
| Transfer In | \$ - | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) |
| Total Other Sources (Uses) | \$ - | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) |
| Net Increase (Decrease) | \$ 4,699 | \$ 146 | \$ (390) | \$ - | \$ (260) | \$ (2,294) | \$ (900) | \$ (800) |
| Ending Fund Balance | \$ 22,147 | \$ 22,293 | \$ 21,903 | \$ 21,793 | \$ 21,643 | \$ 19,349 | \$ 18,449 | \$ 17,649 |

COURT TECHNOLOGY FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ 32,514 | \$ 38,780 | \$ 23,960 | \$ 21,437 | \$ 21,519 | \$ 20,270 | -5% |
| Revenues | 6,266 | 6,944 | 3,480 | 4,000 | 4,000 | 4,000 | 0% |
| Expenditures | - | (21,764) | (5,921) | (5,200) | (5,249) | (8,133) | 56% |
| Other Sources (Uses) | - | - | - | - | - | - | N/A |
| Net Increase (Decrease) | 6,266 | (14,820) | (2,441) | (1,200) | (1,249) | (4,133) | 244% |
| Ending Fund Balance | \$ 38,780 | \$ 23,960 | \$ 21,519 | \$ 20,237 | \$ 20,270 | \$ 16,137 | -20% |

FY 2017 ADOPTED ENDING FUND BALANCE



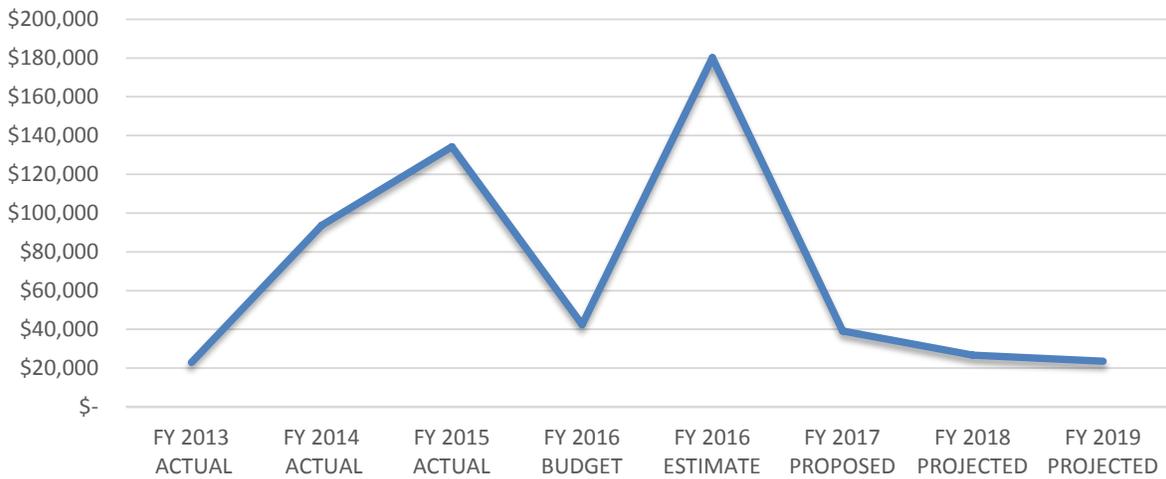
| Court Technology Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 32,514 | \$ 38,780 | \$ 23,960 | \$ 21,437 | \$ 21,519 | \$ 20,270 | \$ 16,137 | \$ 14,186 |
| Revenue | | | | | | | | |
| Municipal Court Technology Fee | \$ 6,266 | \$ 4,194 | \$ 3,480 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,135 | \$ 4,270 |
| Miscellaneous Revenue | - | 2,750 | - | - | - | - | - | - |
| Total Revenue | \$ 6,266 | \$ 6,944 | \$ 3,480 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,135 | \$ 4,270 |
| Expenditures | | | | | | | | |
| Services & Supplies | | | | | | | | |
| Software & Support | \$ - | \$ 2,494 | \$ 5,118 | \$ 5,200 | \$ 5,249 | \$ 5,903 | \$ 6,006 | \$ 6,109 |
| Hardware | - | 5,830 | 803 | - | - | 2,230 | 80 | 80 |
| Total Services & Supplies | \$ - | \$ 8,324 | \$ 5,921 | \$ 5,200 | \$ 5,249 | \$ 8,133 | \$ 6,086 | \$ 6,189 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ 13,440 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Capital Outlay | \$ - | \$ 13,440 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ - | \$ 21,764 | \$ 5,921 | \$ 5,200 | \$ 5,249 | \$ 8,133 | \$ 6,086 | \$ 6,189 |
| Net Increase (Decrease) | \$ 6,266 | \$ (14,820) | \$ (2,441) | \$ (1,200) | \$ (1,249) | \$ (4,133) | \$ (1,951) | \$ (1,919) |
| Ending Fund Balance | \$ 38,780 | \$ 23,960 | \$ 21,519 | \$ 20,237 | \$ 20,270 | \$ 16,137 | \$ 14,186 | \$ 12,267 |

CRIME CONTROL PREVENTION DISTRICT FUND

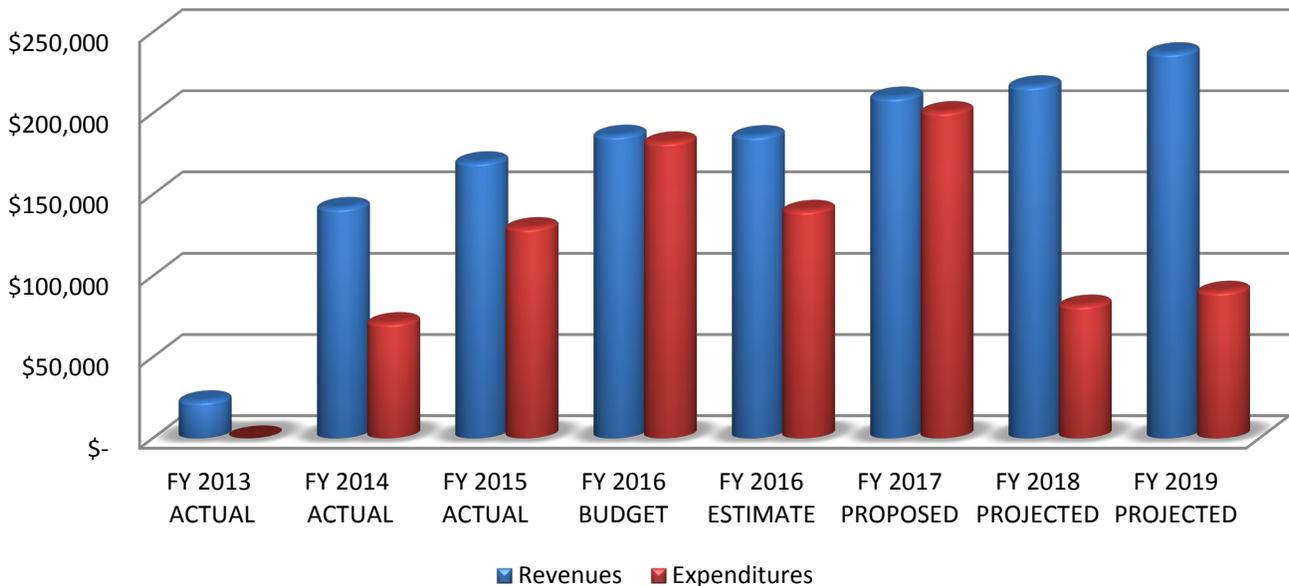
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ - | \$ 23,007 | \$ 93,746 | \$ 38,491 | \$ 134,265 | \$ 180,269 | 368% |
| Revenues | 23,007 | 141,899 | 170,036 | 186,433 | 186,162 | 209,949 | 13% |
| Expenditures | - | (71,161) | (129,517) | (182,400) | (140,158) | (201,000) | 10% |
| Other Sources (Uses) | - | - | - | - | - | (149,975) | NA |
| Net Increase (Decrease) | 23,007 | 70,739 | 40,519 | 4,033 | 46,004 | (141,026) | -3597% |
| Ending Fund Balance | \$ 23,007 | \$ 93,746 | \$ 134,265 | \$ 42,524 | \$ 180,269 | \$ 39,243 | -8% |

FY 2017 ADOPTED ENDING FUND BALANCE



FY 2017 ADOPTED REVENUES VS. EXPENDITURES



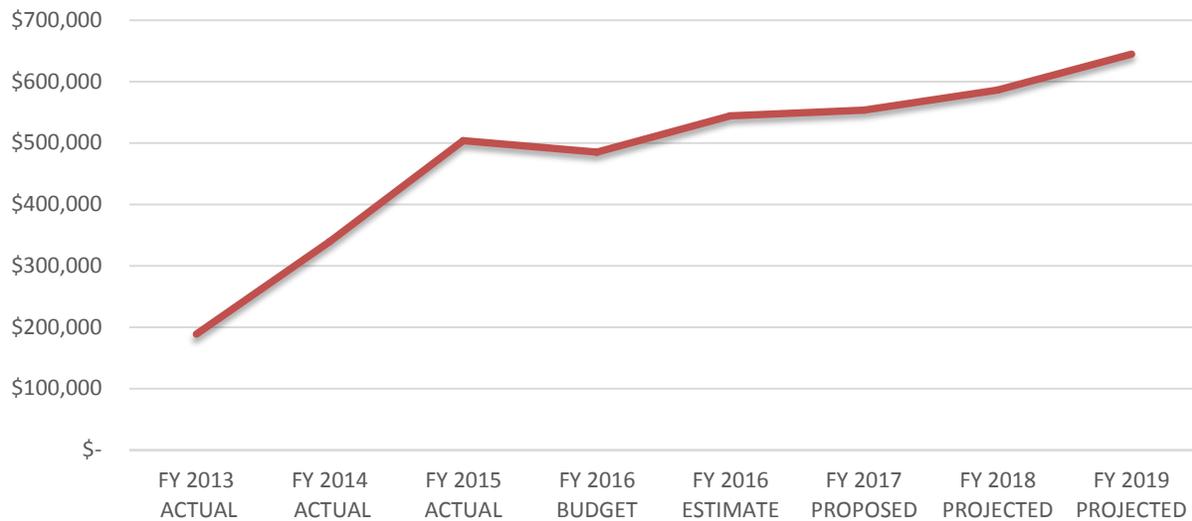
| CCPD | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ - | \$ 23,007 | \$ 93,746 | \$ 38,491 | \$ 134,265 | \$ 180,269 | \$ 39,243 | \$ 26,688 |
| Revenue | | | | | | | | |
| Sales Tax | \$ 23,007 | \$ 141,855 | \$ 169,906 | \$ 186,433 | \$ 186,062 | \$ 209,849 | \$ 216,776 | \$ 237,140 |
| Interest Income | - | 44 | 130 | - | 100 | 100 | 100 | 100 |
| Total Revenue | \$ 23,007 | \$ 141,899 | \$ 170,036 | \$ 186,433 | \$ 186,162 | \$ 209,949 | \$ 216,876 | \$ 237,240 |
| Expenditures | | | | | | | | |
| Services & Supplies | | | | | | | | |
| Professional Outside Service | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 24,000 | \$ 24,000 | \$ 24,000 |
| Uniforms | - | - | - | 6,400 | 5,000 | 5,000 | 5,000 | 5,000 |
| Small Equipment | - | 27,564 | 13,645 | 51,000 | 50,700 | 47,000 | 24,000 | 32,500 |
| Total Services & Supplies | \$ - | \$ 27,564 | \$ 13,645 | \$ 57,400 | \$ 55,700 | \$ 76,000 | \$ 53,000 | \$ 61,500 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ 43,597 | \$ 115,872 | \$ 125,000 | \$ 84,458 | \$ 125,000 | \$ 29,000 | \$ 29,000 |
| Total Capital | \$ - | \$ 43,597 | \$ 115,872 | \$ 125,000 | \$ 84,458 | \$ 125,000 | \$ 29,000 | \$ 29,000 |
| Total Expenditures | \$ - | \$ 71,161 | \$ 129,517 | \$ 182,400 | \$ 140,158 | \$ 201,000 | \$ 82,000 | \$ 90,500 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (149,975) | \$ (147,431) | \$ (149,881) |
| Total Other Sources (Uses) | \$ - | \$ (149,975) | \$ (147,431) | \$ (149,881) |
| Net Increase (Decrease) | \$ 23,007 | \$ 70,739 | \$ 40,519 | \$ 4,033 | \$ 46,004 | \$ (141,026) | \$ (12,555) | \$ (3,141) |
| Ending Fund Balance | \$ 23,007 | \$ 93,746 | \$ 134,265 | \$ 42,524 | \$ 180,269 | \$ 39,243 | \$ 26,688 | \$ 23,547 |

ECONOMIC DEVELOPMENT CORPORATION 4B FUND

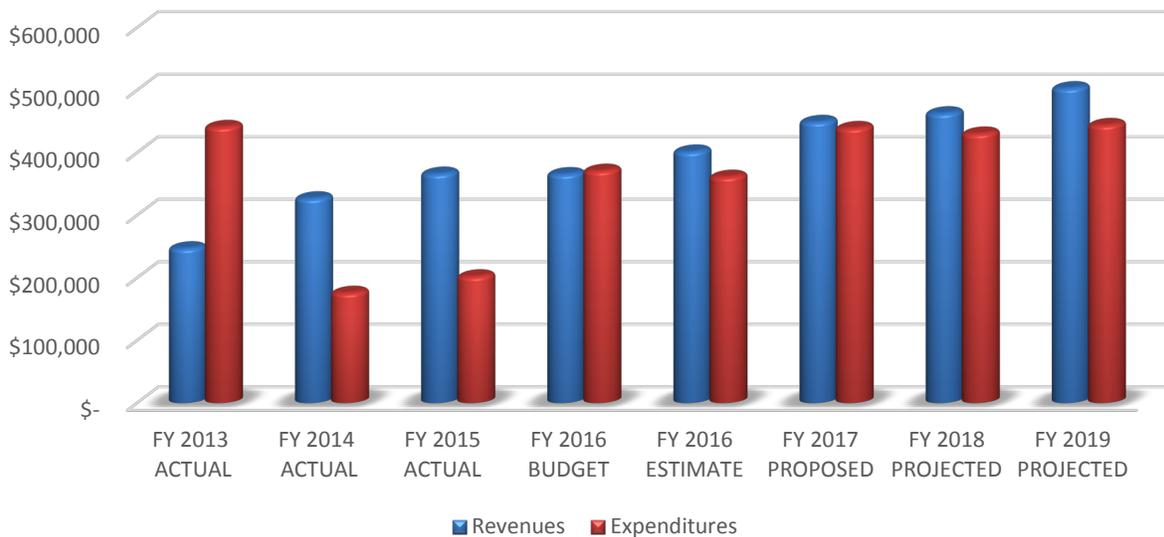
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Working Capital | \$ 382,708 | \$ 188,704 | \$ 339,715 | \$ 490,480 | \$ 503,875 | \$ 544,191 | 11% |
| Revenues | 246,997 | 326,901 | 366,301 | 365,559 | 401,649 | 449,009 | 23% |
| Expenses | (441,001) | (175,890) | (202,141) | (370,950) | (361,333) | (439,265) | 18% |
| Net Increase (Decrease) | (194,004) | 151,011 | 164,159 | (5,391) | 40,316 | 9,744 | -281% |
| Ending Working Capital | \$ 188,704 | \$ 339,715 | \$ 503,875 | \$ 485,089 | \$ 544,191 | \$ 553,935 | 14% |

FY 2017 ADOPTED ENDING WORKING CAPITAL



FY 2017 ADOPTED REVENUES VS. EXPENSES



| EDC 4B | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|---------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Working Capital | \$ 382,708 | \$ 188,704 | \$ 339,715 | \$ 490,480 | \$ 503,875 | \$ 544,191 | \$ 553,935 | \$ 586,329 |
| Revenue | | | | | | | | |
| Sales Tax - General | \$ 246,997 | \$ 322,784 | \$ 365,763 | \$ 365,109 | \$ 400,349 | \$ 447,509 | \$ 460,812 | \$ 500,928 |
| NTX Magazine Revenue | - | 3,937.50 | - | - | - | - | - | - |
| Interest Income | - | 179.24 | 537.47 | 450.00 | 1,300 | 1,500 | 2,000 | 2,000 |
| Total Revenue | \$ 246,997 | \$ 326,901 | \$ 366,301 | \$ 365,559 | \$ 401,649 | \$ 449,009 | \$ 462,812 | \$ 502,928 |
| Expenses | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| Auditing | 3,500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Election | 6,116 | - | - | - | - | - | - | - |
| Advertising | 2,910 | 7,704 | 2,780 | 5,200 | - | 4,200 | 4,400 | 6,400 |
| Printing | - | 1,000 | 450 | 500 | - | 250 | 250 | 250 |
| Discover Trophy Club Magazine | - | - | - | - | - | - | - | - |
| Schools & Training | 1,955 | 1,430 | 270 | 1,310 | 845 | 1,000 | 1,000 | 1,000 |
| Dues & Membership | 400 | 650 | 270 | 1,050 | 1,050 | 1,050 | 1,150 | 1,150 |
| Travel & Per Diem | 153 | 132 | 30 | 694 | 392 | 422 | 422 | 422 |
| Office Supplies | 522 | 220 | 15 | 250 | 100 | 250 | 250 | 250 |
| Community Events | - | - | - | - | - | - | - | - |
| Miscellaneous Expense | 12,427 | 6,059 | 7,641 | 7,950 | 4,800 | 3,500 | 3,500 | 3,500 |
| EDC Projects | 123,285 | 36,133 | 3,590 | 3,750 | 3,500 | 15,950 | 9,450 | 17,950 |
| Incentive Programs | - | - | 93,849 | 140,773 | 140,773 | 206,820 | 205,773 | 205,773 |
| Transfer to General Fund | 55,200 | 66,597 | 89,964 | - | - | - | - | - |
| Debt Service | 234,533 | 54,964 | 1,883 | 208,473 | 208,473 | 202,423 | 200,823 | 204,023 |
| Paying Agent Fees | - | - | 400 | - | 400 | 400 | 400 | 400 |
| Total Expenses | \$ 441,001 | \$ 175,890 | \$ 202,141 | \$ 370,950 | \$ 361,333 | \$ 439,265 | \$ 430,418 | \$ 444,118 |
| Net Increase (Decrease) | \$ (194,004) | \$ 151,011 | \$ 164,159 | \$ (5,391) | \$ 40,316 | \$ 9,744 | \$ 32,394 | \$ 58,810 |
| Ending Working Capital | \$ 188,704 | \$ 339,715 | \$ 503,875 | \$ 485,089 | \$ 544,191 | \$ 553,935 | \$ 586,329 | \$ 645,139 |

2015 CO issued in FY15 for land purchase; remaining bond proceeds are \$14,244.

HOTEL OCCUPANCY

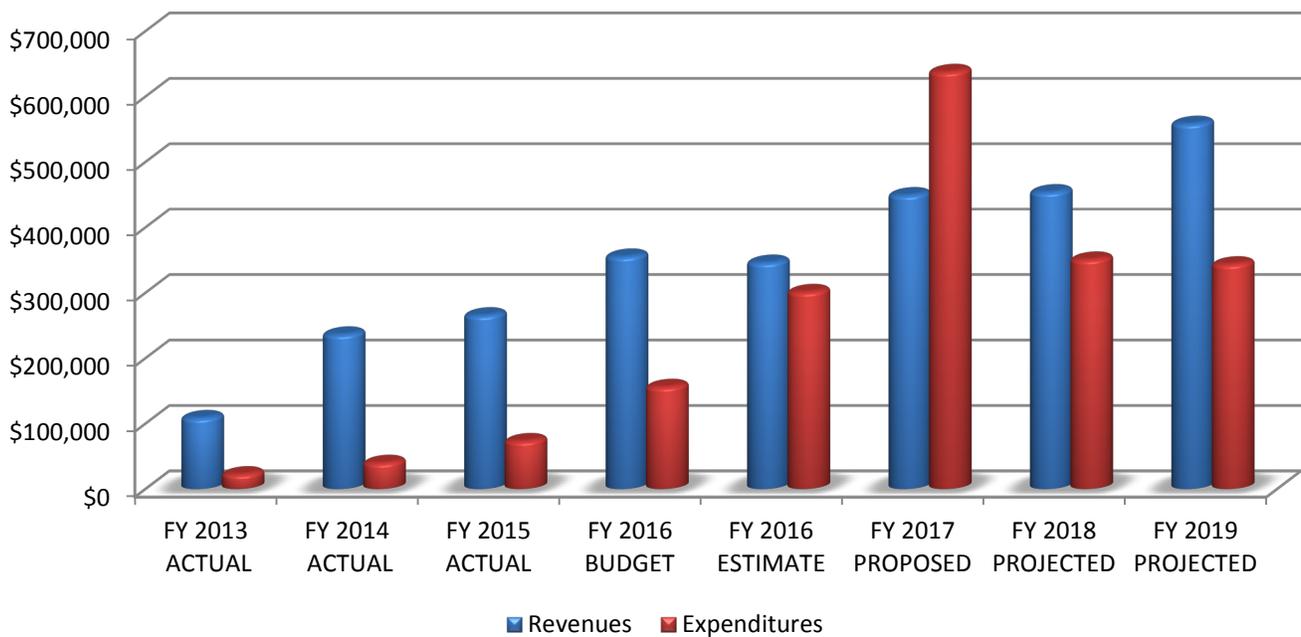
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ 1,321 | \$ 87,225 | \$ 283,481 | \$ 451,931 | \$ 475,748 | \$ 420,523 | -7% |
| Revenues | 108,181 | 235,959 | 265,227 | 355,020 | 345,700 | 448,900 | 26% |
| Expenditures | (22,277) | (39,703) | (72,960) | (155,825) | (300,925) | (637,331) | 309% |
| Other Sources (Uses) | - | - | - | (100,000) | (100,000) | - | N/A |
| Net Increase (Decrease) | 85,904 | 196,255 | 192,267 | 99,195 | (55,225) | (188,431) | -290% |
| Ending Fund Balance | \$ 87,225 | \$ 283,481 | \$ 475,748 | \$ 551,126 | \$ 420,523 | \$ 232,092 | -58% |

PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|---|-------------------|---------------------|--------------------|
| RECREATION SUPERINTENDENT | 0.00 | 0.00 | 0.25 |
| SPECIAL EVENTS & COMMUNICATION MANAGER | 0.00 | 0.00 | 0.75 |
| RECREATION & SPECIAL EVENTS COORDINATOR | 0.00 | 0.00 | 0.25 |
| TOTAL FTEs | 0.00 | 0.00 | 1.25 |

FY 2017 ADOPTED REVENUES VS. EXPENDITURES



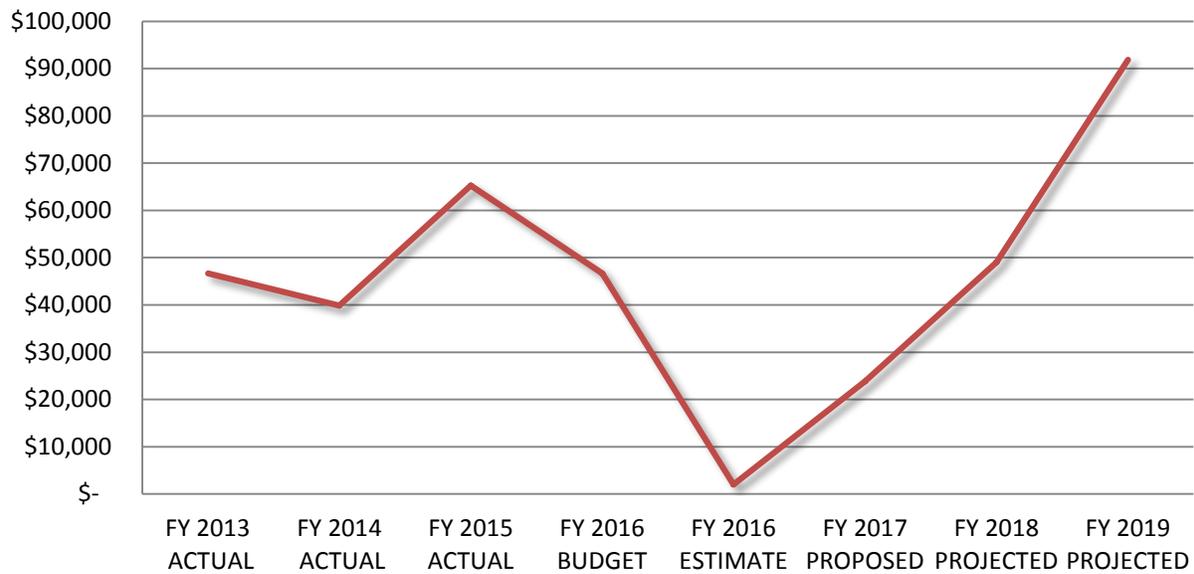
| Hotel Occupancy Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 1,321 | \$ 87,225 | \$ 283,481 | \$ 451,931 | \$ 475,748 | \$ 420,523 | \$ 232,092 | \$ 335,007 |
| Revenue | | | | | | | | |
| Hotel Occupancy Tax | \$ 108,170 | \$ 235,796 | \$ 264,708 | \$ 354,520 | \$ 340,000 | \$ 443,400 | \$ 447,834 | \$ 552,312 |
| July 4th Revenue | - | - | - | - | 5,000 | 5,000 | 5,000 | 5,000 |
| Interest Income | 11 | 163 | 519 | 500 | 700 | 500 | 600 | 700 |
| Total Revenue | \$ 108,181 | \$ 235,959 | \$ 265,227 | \$ 355,020 | \$ 345,700 | \$ 448,900 | \$ 453,434 | \$ 558,012 |
| Expenditures | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 81,702 | \$ 84,562 | \$ 87,521 |
| Overtime | - | - | - | - | - | 20,000 | 20,000 | 20,000 |
| Longevity | - | - | - | - | - | 521 | 521 | 521 |
| Stipend | - | - | - | - | - | 750 | 750 | 750 |
| Retirement | - | - | - | - | - | 13,531 | 14,002 | 14,469 |
| Medical insurance | - | - | - | - | - | 8,733 | 9,170 | 9,628 |
| Dental Insurance | - | - | - | - | - | 561 | 589 | 619 |
| Vision Insurance | - | - | - | - | - | 62 | 62 | 62 |
| Life Insurance & Other | - | - | - | - | - | 539 | 558 | 577 |
| Social Security Taxes | - | - | - | - | - | 6,338 | 6,562 | 6,745 |
| Medicare Taxes | - | - | - | - | - | 1,493 | 1,535 | 1,577 |
| Unemployment Taxes | - | - | - | - | - | 214 | 214 | 214 |
| Workman's Compensation | - | - | - | - | - | 1,962 | 2,031 | 2,102 |
| Total Personnel | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 136,406 | \$ 140,554 | \$ 144,786 |
| Services & Supplies | | | | | | | | |
| Advertising | \$ - | \$ - | \$ 2,350 | \$ 83,000 | \$ 25,000 | \$ 44,000 | \$ 44,500 | \$ 64,500 |
| Printing | - | - | 14,150 | - | - | - | 35,000 | - |
| Event Rentals | 22,277 | 39,703 | 56,460 | 46,825 | 46,825 | 46,825 | 49,166 | 51,624 |
| Dues & Membership | - | - | - | - | 3,100 | 3,100 | 3,300 | 3,300 |
| July 4 Celebration | - | - | - | 26,000 | 26,000 | 27,000 | 28,000 | 29,000 |
| Total Services & Supplies | \$ 22,277 | \$ 39,703 | \$ 72,960 | \$ 155,825 | \$ 100,925 | \$ 120,925 | \$ 159,966 | \$ 148,424 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | \$ 380,000 | \$ 50,000 | \$ 50,000 |
| Total Capital | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | \$ 380,000 | \$ 50,000 | \$ 50,000 |
| Total Expenditures | \$ 22,277 | \$ 39,703 | \$ 72,960 | \$ 155,825 | \$ 300,925 | \$ 637,331 | \$ 350,520 | \$ 343,210 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ - | \$ - | \$ - | \$ (100,000) | \$ (100,000) | \$ - | \$ - | \$ - |
| Total Other Sources (Uses) | \$ - | \$ - | \$ - | \$ (100,000) | \$ (100,000) | \$ - | \$ - | \$ - |
| Net Increase (Decrease) | \$ 85,904 | \$ 196,255 | \$ 192,267 | \$ 99,195 | \$ (55,225) | \$ (188,431) | \$ 102,914 | \$ 214,802 |
| Ending Fund Balance | \$ 87,225 | \$ 283,481 | \$ 475,748 | \$ 551,126 | \$ 420,523 | \$ 232,092 | \$ 335,007 | \$ 549,809 |

STREET MAINTENANCE SALES TAX FUND

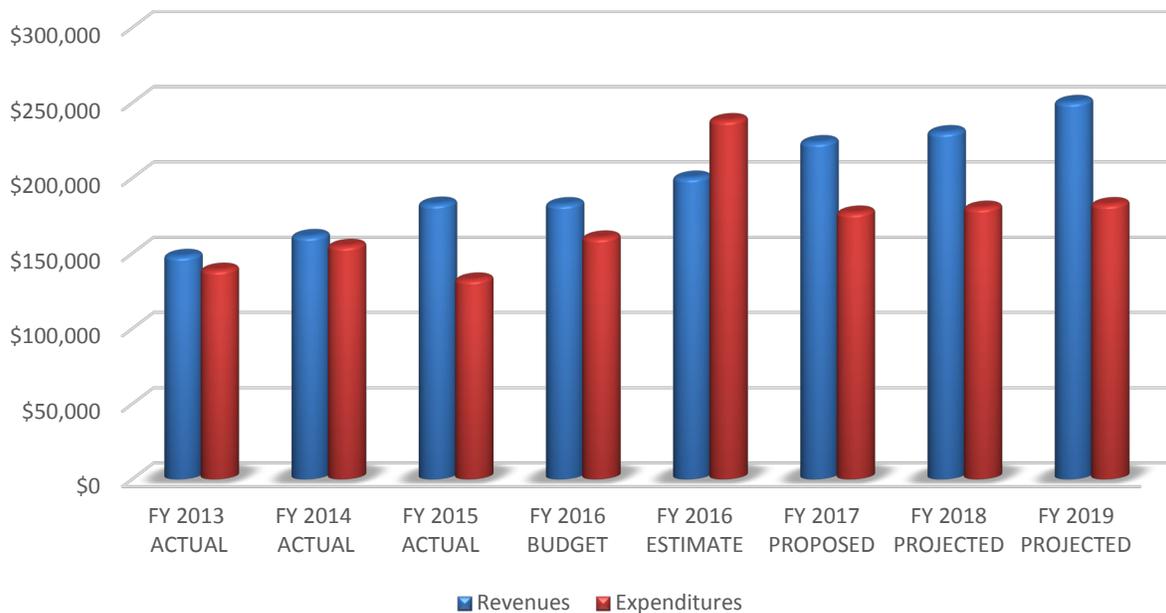
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ 75,999 | \$ 46,700 | \$ 39,915 | \$ 49,584 | \$ 65,306 | \$ 2,080 | -96% |
| Revenues | 148,159 | 161,392 | 182,903 | 182,554 | 200,174 | 223,754 | 23% |
| Expenditures | (139,010) | (154,890) | (132,512) | (160,412) | (238,400) | (176,975) | 10% |
| Other Sources (Uses) | (38,448) | (13,287) | (25,000) | (25,000) | (25,000) | (25,000) | 0% |
| Net Increase (Decrease) | (29,299) | (6,785) | 25,391 | (2,858) | (63,226) | 21,779 | -862% |
| Ending Fund Balance | \$ 46,700 | \$ 39,915 | \$ 65,306 | \$ 46,726 | \$ 2,080 | \$ 23,859 | -49% |

FY 2017 ADOPTED ENDING FUND BALANCE



FY 2017 ADOPTED REVENUES VS. EXPENDITURES



PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|---------------------------|-------------------|---------------------|--------------------|
| STREET MAINTENANCE WORKER | 0.7 | 0.7 | 1.0 |
| TOTAL FTEs | 0.7 | 0.7 | 1.0 |

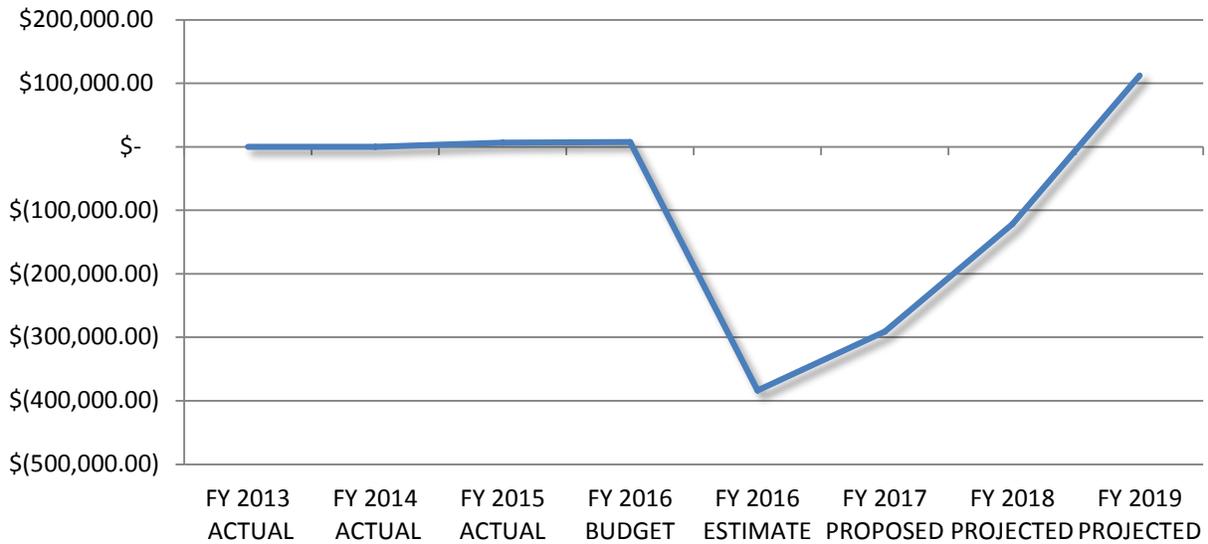
| Street Maintenance Sales Tax Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ 75,999 | \$ 46,700 | \$ 39,915 | \$ 49,584 | \$ 65,306 | \$ 2,080 | \$ 23,859 | \$ 49,038 |
| Revenue | | | | | | | | |
| Sales Tax | \$ 148,159 | \$ 161,392 | \$ 182,882 | \$ 182,554 | \$ 200,174 | \$ 223,754 | \$ 230,406 | \$ 250,464 |
| Interest Income | - | - | 21 | - | - | - | - | - |
| Total Revenue | \$ 148,159 | \$ 161,392 | \$ 182,903 | \$ 182,554 | \$ 200,174 | \$ 223,754 | \$ 230,406 | \$ 250,464 |
| Expenditures | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ 22,799 | \$ 16,110 | \$ 20,995 | \$ 22,612 | \$ 22,975 | \$ 33,176 | \$ 34,337 | \$ 35,539 |
| Overtime | 174 | 317 | 827 | - | - | - | - | - |
| Longevity | 340 | 405 | - | 59 | - | 145 | 205 | 265 |
| Stipend | 720 | 864 | 360 | 525 | 540 | 750 | 750 | 750 |
| Retirement | 3,365 | 2,615 | 3,078 | 3,016 | 3,056 | 4,477 | 4,669 | 4,862 |
| Medical Insurance | 3,652 | 2,443 | 4,964 | 5,250 | 5,401 | 7,857 | 8,250 | 8,662 |
| Dental Insurance | 261 | 167 | 381 | 408 | 526 | 713 | 749 | 786 |
| Vision Insurance | 59 | 37 | 96 | 97 | 110 | 69 | 69 | 69 |
| Life Insurance & Other | 388 | 146 | 214 | 245 | 241 | 243 | 243 | 243 |
| Social Security Taxes | 1,490 | 1,119 | 1,165 | 1,406 | 1,283 | 2,066 | 2,188 | 2,266 |
| Medicare Taxes | 348 | 262 | 273 | 336 | 304 | 494 | 512 | 530 |
| Unemployment Taxes | 6 | 149 | 83 | 145 | 122 | 171 | 171 | 171 |
| Workman's Compensation | 1,166 | 1,630 | 1,185 | 1,373 | 1,162 | 2,014 | 2,084 | 2,157 |
| Total Personnel | \$ 34,768 | \$ 26,264 | \$ 33,621 | \$ 35,472 | \$ 35,720 | \$ 52,175 | \$ 54,227 | \$ 56,301 |
| Services & Supplies | | | | | | | | |
| Vehicle Maintenance | \$ 883 | \$ 1,565 | \$ 3,663 | \$ 3,700 | \$ 3,700 | \$ 3,700 | \$ 3,700 | \$ 3,700 |
| Street Maintenance | 69,958 | 99,456 | 53,423 | 100,000 | 147,500 | 100,000 | 100,000 | 100,000 |
| Signs & Markings | 27,790 | 19,687 | 34,705 | 15,000 | 45,640 | 15,000 | 15,000 | 15,000 |
| Fuel | 5,611 | 7,892 | 6,344 | 5,540 | 5,140 | 5,400 | 6,600 | 6,900 |
| Small Tools | - | - | 731 | 700 | 700 | 700 | 700 | 700 |
| Miscellaneous Expense | - | 25 | 25 | - | - | - | - | - |
| Total Service & Supplies | \$ 104,242 | \$ 128,626 | \$ 98,891 | \$ 124,940 | \$ 202,680 | \$ 124,800 | \$ 126,000 | \$ 126,300 |
| Total Expenditures | \$ 139,010 | \$ 154,890 | \$ 132,512 | \$ 160,412 | \$ 238,400 | \$ 176,975 | \$ 180,227 | \$ 182,601 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ (38,448) | \$ (13,287) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) |
| Total Sources Other (Uses) | \$ (38,448) | \$ (13,287) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) |
| Net Increase (Decreases) | \$ (29,299) | \$ (6,785) | \$ 25,391 | \$ (2,858) | \$ (63,226) | \$ 21,779 | \$ 25,179 | \$ 42,863 |
| Ending Fund Balance | \$ 46,700 | \$ 39,915 | \$ 65,306 | \$ 46,726 | \$ 2,080 | \$ 23,859 | \$ 49,038 | \$ 91,901 |

TAX INCREMENT REINVESTMENT ZONE #1 FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Working Capital | \$ - | \$ - | \$ - | \$ - | \$ 6,062 | \$ (383,632) | N/A |
| Revenues | - | - | 6,062 | 7,095 | 10,306 | 92,674 | 1206% |
| Expenses | - | - | - | - | 400,000 | - | N/A |
| Net Increase (Decrease) | - | - | 6,062 | 7,095 | (389,694) | \$ 92,674 | 1206% |
| Ending Working Capital | \$ - | \$ - | \$ 6,062 | \$ 7,095 | \$ (383,632) | \$ (290,958) | -4201% |

FY 2017 ADOPTED ENDING WORKING CAPITAL



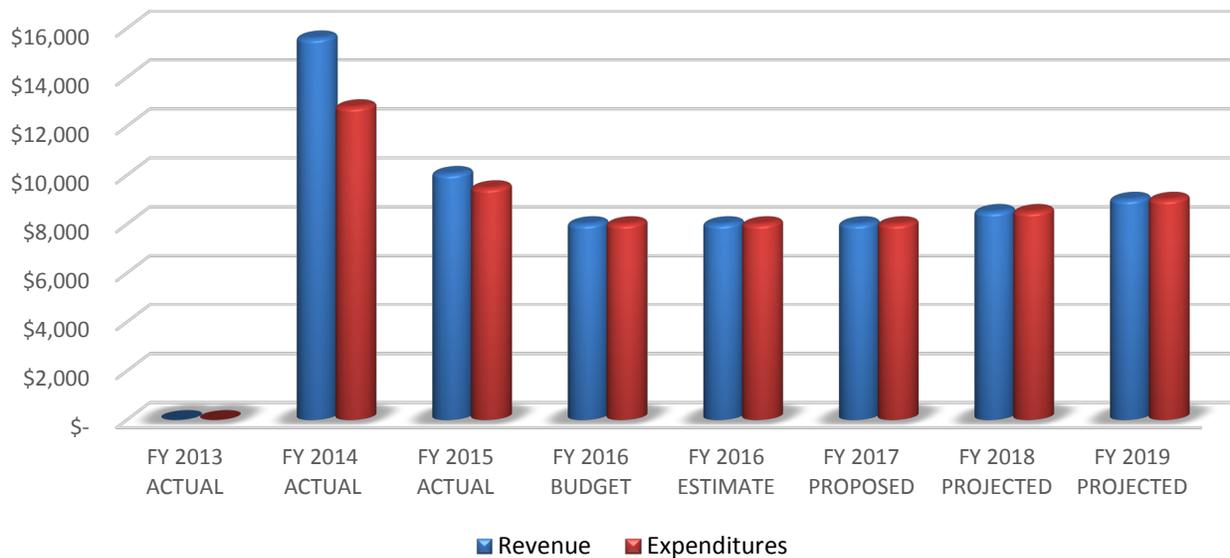
| TRIZ #1 | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Working Capital | \$ - | \$ - | \$ - | \$ - | \$ 6,062 | \$ (383,632) | \$ (290,958) | \$ (122,034) |
| Revenue | | | | | | | | |
| Property Tax | \$ - | \$ - | \$ 6,062 | \$ 6,095 | \$ 10,306 | \$ 80,174 | \$ 136,424 | \$ 192,674 |
| Sales Tax | - | - | - | 1,000 | - | 12,500 | 32,500 | 41,625 |
| Total Revenue | \$ - | \$ - | \$ 6,062 | \$ 7,095 | \$ 10,306 | \$ 92,674 | \$ 168,924 | \$ 234,299 |
| Expenses | | | | | | | | |
| Incentive Programs | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | \$ - | \$ - | \$ - |
| Total Expenses | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | \$ - | \$ - | \$ - |
| Total Other Sources (Uses) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Increase (Decrease) | \$ - | \$ - | \$ 6,062 | \$ 7,095 | \$ (389,694) | \$ 92,674 | \$ 168,924 | \$ 234,299 |
| Ending Working Capital | \$ - | \$ - | \$ 6,062 | \$ 7,095 | \$ (383,632) | \$ (290,958) | \$ (122,034) | \$ 112,265 |

RECREATION PROGRAM FUND

FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Fund Balance | \$ - | \$ - | \$ 2,812 | \$ 2,812 | \$ 3,395 | \$ 3,395 | 21% |
| Revenues | - | 15,593 | 10,054 | 8,000 | 8,000 | 8,000 | 0% |
| Expenditures | - | (12,781) | (9,471) | (8,000) | (8,000) | (8,000) | 0% |
| Net Increase (Decrease) | - | 2,812 | 583 | - | - | - | N/A |
| Ending Fund Balance | \$ - | \$ 2,812 | \$ 3,395 | \$ 2,812 | \$ 3,395 | \$ 3,395 | 21% |

FY 2017 ADOPTED REVENUES VS. EXPENDITURES



| Recreational Programs Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Fund Balance | \$ - | \$ - | \$ 2,812 | \$ 2,812 | \$ 3,395 | \$ 3,395 | \$ 3,395 | \$ 3,395 |
| Revenue | | | | | | | | |
| Recreation Programs | \$ - | \$ 15,593 | \$ 10,054 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,500 | \$ 9,000 |
| Total Revenue | \$ - | \$ 15,593 | \$ 10,054 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,500 | \$ 9,000 |
| Expenditures | | | | | | | | |
| Recreational Programs | \$ - | \$ 12,781 | \$ 9,471 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,500 | \$ 9,000 |
| Total Expenditures | \$ - | \$ 12,781 | \$ 9,471 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,500 | \$ 9,000 |
| Net Increase (Decrease) | \$ - | \$ 2,812 | \$ 583 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Ending Fund Balance | \$ - | \$ 2,812 | \$ 3,395 | \$ 2,812 | \$ 3,395 | \$ 3,395 | \$ 3,395 | \$ 3,395 |

Proprietary Funds

TROPHY CLUB PARK FUND

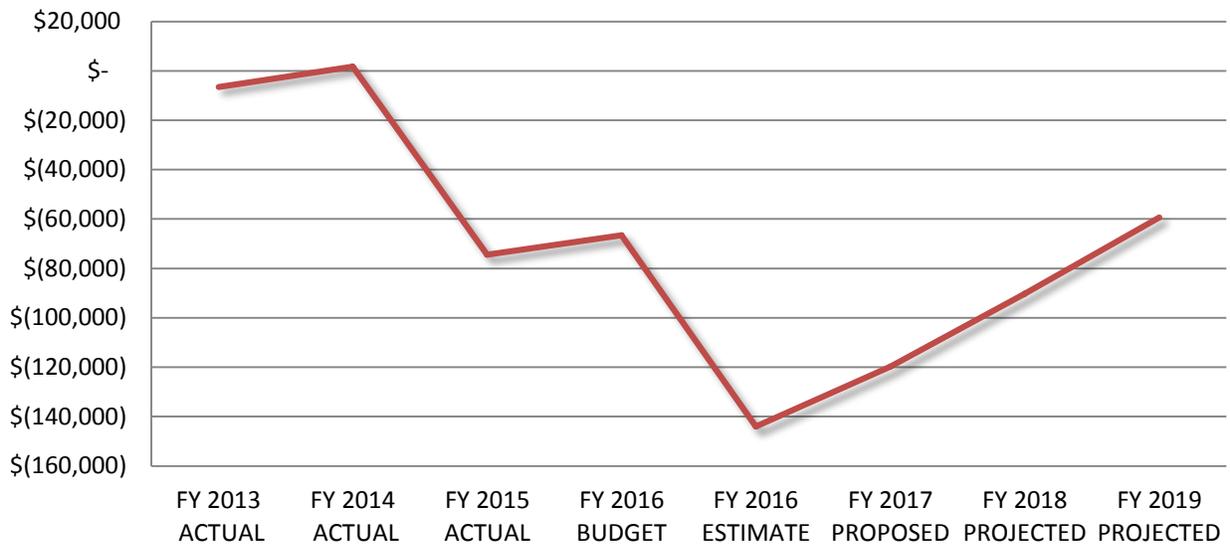
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Working Capital | \$ (26,115) | \$ (6,470) | \$ 1,830 | \$ (70,458) | \$ (74,410) | \$ (143,913) | 104% |
| Revenues | 130,663 | 150,925 | 77,509 | 165,000 | 45,000 | 165,000 | 0% |
| Expenses | 98,717 | 134,625 | 145,749 | 153,006 | 106,504 | 120,865 | -21% |
| Other Sources (Uses) | (12,300) | (8,000) | (8,000) | (8,000) | (8,000) | (20,000) | 150% |
| Net Increase (Decrease) | 19,645 | 8,300 | (76,240) | 3,994 | (69,504) | 24,135 | 504% |
| Ending Working Capital | \$ (6,470) | \$ 1,830 | \$ (74,410) | \$ (66,464) | \$ (143,913) | \$ (119,778) | 80% |

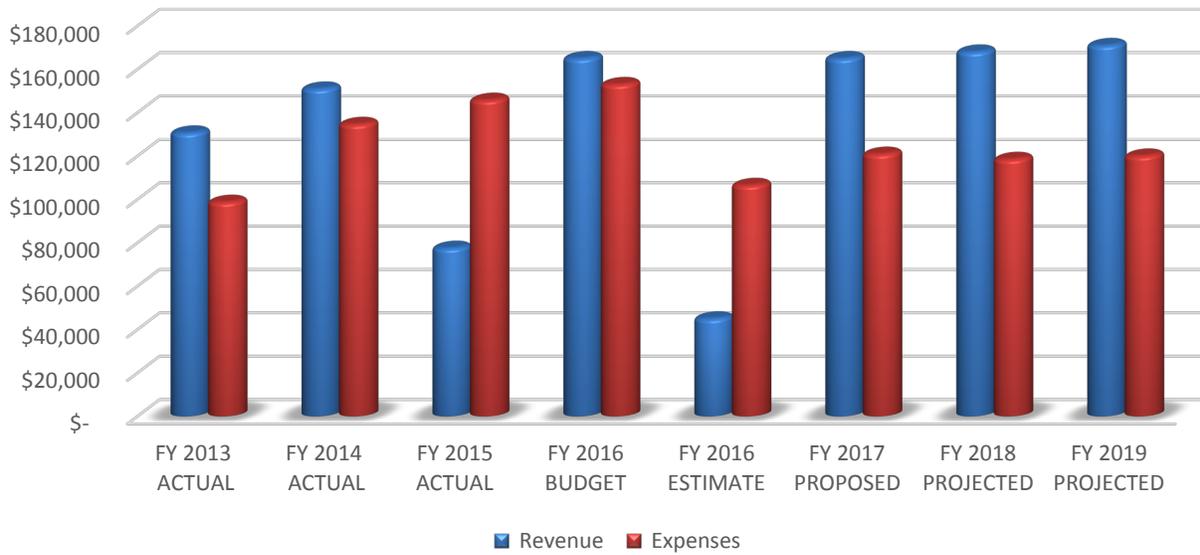
PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|---------------------------|-------------------|---------------------|--------------------|
| RECREATION SUPERINTENDENT | 0.40 | 0.40 | 0.00 |
| TCP GATE ATTENDANT | 1.08 | 1.08 | 1.08 |
| TOTAL FTEs | 1.48 | 1.48 | 1.08 |

FY 2017 ADOPTED ENDING WORKING CAPITAL



FY 2017 ADOPTED REVENUES VS. EXPENSES



| Trophy Club Park | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|--------------------|-------------------|-------------------|--------------------|---------------------|---------------------|----------------------|----------------------|
| Beginning Working Capital | \$ (26,115) | \$ (6,470) | \$ 1,830 | \$ (70,458) | \$ (74,410) | \$ (143,913) | \$ (119,778) | \$ (90,271) |
| Revenue | | | | | | | | |
| Park Revenue | \$ 130,663 | \$ 150,925 | \$ 77,503 | \$ 165,000 | \$ 45,000 | \$ 165,000 | \$ 168,000 | \$ 171,000 |
| Interest Income | - | - | 6 | - | - | - | - | - |
| Total Revenue | \$ 130,663 | \$ 150,925 | \$ 77,509 | \$ 165,000 | \$ 45,000 | \$ 165,000 | \$ 168,000 | \$ 171,000 |
| Expenses | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ 38,612 | \$ 40,096 | \$ 35,078 | \$ 45,544 | \$ 35,882 | \$ 19,094 | \$ 19,762 | \$ 20,454 |
| Longevity | 64 | 88 | 112 | 204 | 204 | - | - | - |
| Stipend | 600 | 600 | 900 | 300 | 300 | - | - | - |
| Retirement | 3,117 | 3,487 | 3,550 | 3,504 | 3,600 | - | - | - |
| Medical Insurance | 2,029 | 2,520 | 2,527 | 3,000 | 3,051 | - | - | - |
| Dental Insurance | 145 | 147 | 219 | 233 | 236 | - | - | - |
| Vision Insurance | 33 | 33 | 33 | 32 | 40 | - | - | - |
| Life Insurance & Other | 357 | 209 | 209 | 239 | 286 | - | - | - |
| Social Security Taxes | 2,433 | 2,457 | 2,183 | 2,836 | 2,458 | 1,184 | 1,225 | 1,268 |
| Medicare Taxes | 569 | 574 | 510 | 668 | 611 | 277 | 287 | 297 |
| Unemployment taxes | 59 | 403 | 74 | 306 | 284 | 185 | 185 | 185 |
| Workman's Compensation | 896 | 768 | 915 | 1,094 | 926 | 459 | 475 | 492 |
| Pre-Employment Physicals/Testing | 4 | - | - | - | - | - | - | - |
| Total Personnel | \$ 48,917 | \$ 51,383 | \$ 46,310 | \$ 57,960 | \$ 47,878 | \$ 21,199 | \$ 21,934 | \$ 22,695 |

| Trophy Club Park | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|--------------------------------------|--------------------|-------------------|--------------------|--------------------|---------------------|---------------------|----------------------|----------------------|
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 2,470 | \$ 2,500 | \$ - | \$ 2,500 | \$ - | \$ - |
| Auditing | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Software & Support | 3,493 | 2,444 | 6,670 | 7,241 | 8,042 | 4,212 | 4,212 | 4,212 |
| Collection Fees | 1,215 | - | - | - | - | - | - | - |
| Advertising | 1,808 | 2,640 | 737 | 1,235 | 200 | 625 | 625 | 625 |
| Printing | - | - | 1,244 | - | - | 1,000 | 1,000 | 1,000 |
| Schools & Training | 663 | 1,825 | 199 | - | 190 | 190 | 190 | 190 |
| Service Charges & Fees | 3,298 | 2,859 | 6,104 | 8,495 | 2,326 | 9,000 | 10,326 | 10,326 |
| Electricity | 3,392 | 2,625 | 2,485 | 2,800 | 2,500 | 2,800 | 2,800 | 2,800 |
| Water | 1,650 | 1,720 | 2,907 | 1,747 | 3,230 | 4,225 | 4,275 | 4,325 |
| Telephone | 1,178 | 1,521 | 1,860 | 1,900 | 2,026 | 1,900 | 1,900 | 1,900 |
| Communications/Pagers/Mobiles | 1,626 | 2,001 | 1,650 | 933 | 933 | 933 | 950 | 970 |
| Insurance | - | - | - | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Property Maintenance | 7,131 | 26,249 | 17,839 | 10,500 | 8,440 | 10,500 | 10,500 | 10,500 |
| Equipment Maintenance | (911) | 5,243 | 817 | 2,384 | 4,420 | 5,384 | 5,384 | 5,384 |
| Independent Labor | 11,798 | 10,800 | 6,610 | 26,600 | 10,810 | 28,600 | 28,600 | 28,600 |
| Portable toilets | 3,590 | 3,944 | 4,200 | 3,644 | 2,813 | 8,400 | 8,400 | 8,400 |
| Dues & Membership | 199 | 60 | 30 | 250 | 115 | 115 | 115 | 115 |
| Travel & Per Diem | 424 | 776 | 505 | 492 | 100 | 150 | 150 | 150 |
| Office Supplies | 294 | 347 | 1,272 | 1,044 | 300 | 1,044 | 1,075 | 1,107 |
| Postage | 25 | 94 | 63 | 327 | 120 | 327 | 336 | 346 |
| Fuel | 374 | 1,232 | 776 | 1,250 | 500 | 1,092 | 1,150 | 1,200 |
| Uniforms | 383 | 333 | 310 | 520 | 450 | 670 | 670 | 670 |
| Community Events | 5,269 | 8,362 | 12,202 | 14,900 | 4,200 | 8,200 | 8,200 | 8,200 |
| Small Tools | 1,384 | 1,010 | 56 | 1,200 | 300 | 1,400 | 800 | 1,400 |
| Furniture/Equipment<\$5,000 | - | 590 | 2,267 | 1,920 | 4,010 | 2,999 | 1,500 | 1,500 |
| Maintenance Supplies | 515 | 717 | 901 | 464 | 400 | 900 | 900 | 900 |
| Miscellaneous Expense | - | - | 154 | 500 | - | 300 | 300 | 300 |
| Total Services & Supplies | \$ 49,800 | \$ 78,393 | \$ 75,327 | \$ 95,046 | \$ 58,626 | \$ 99,666 | \$ 96,558 | \$ 97,320 |
| Capital | | | | | | | | |
| Capital Expenses | \$ - | \$ 4,850 | \$ 24,112 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Capital | \$ - | \$ 4,850 | \$ 24,112 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenses | \$ 98,717 | \$ 134,625 | \$ 145,749 | \$ 153,006 | \$ 106,504 | \$ 120,865 | \$ 118,492 | \$ 120,016 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ (12,300) | \$ (8,000) | \$ (8,000) | \$ (8,000) | \$ (8,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) |
| Total Other Sources (Uses) | \$ (12,300) | \$ (8,000) | \$ (8,000) | \$ (8,000) | \$ (8,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) |
| Net Increase (Decrease) | \$ 19,645 | \$ 8,300 | \$ (76,240) | \$ 3,994 | \$ (69,504) | \$ 24,135 | \$ 29,508 | \$ 30,984 |
| Ending Working Capital | \$ (6,470) | \$ 1,830 | \$ (74,410) | \$ (66,464) | \$ (143,913) | \$ (119,778) | \$ (90,271) | \$ (59,286) |

STORM DRAINAGE UTILITY FUND

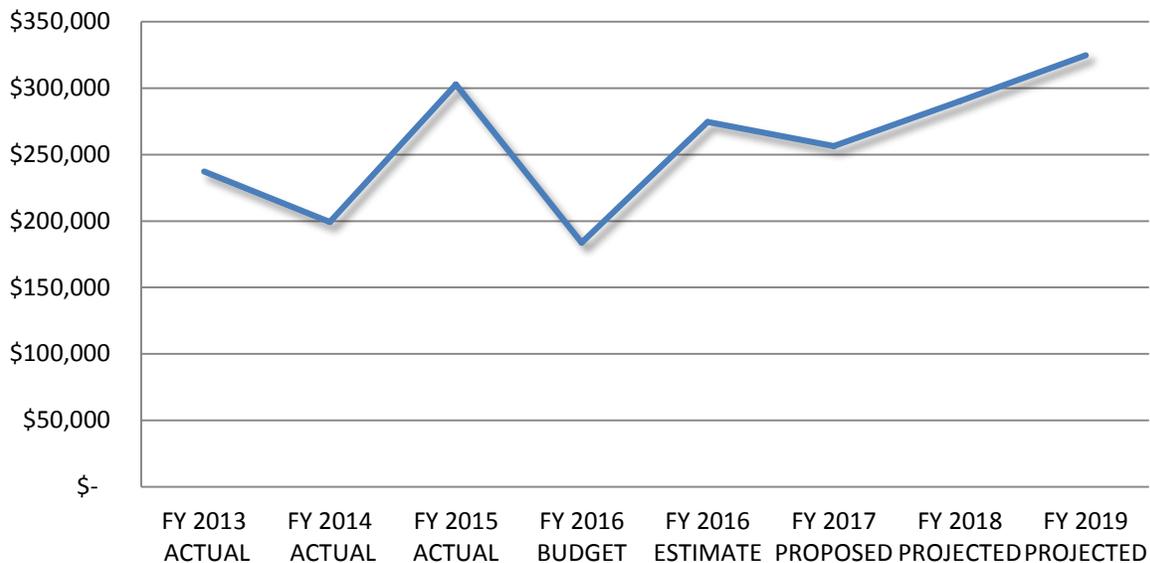
FINANCIAL SUMMARY

| | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | % Change (Bud. vs. Ad) |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|---------------------------|
| Beginning Working Capital | \$ 72,981 | \$ 237,062 | \$ 237,062 | \$ 201,768 | \$ 302,742 | \$ 274,524 | 36% |
| Revenues | 375,542 | 425,718 | 407,508 | 414,800 | 420,750 | 427,906 | 3% |
| Expenses | (174,116) | (443,001) | (314,478) | (370,703) | (386,762) | (379,375) | 2% |
| Other Sources (Uses) | (37,344) | (20,607) | (27,350) | (62,206) | (62,206) | (66,887) | 8% |
| Net Increase (Decrease) | 164,081 | (37,890) | 65,680 | (18,109) | (28,218) | (18,356) | 1% |
| Ending Working Capital | \$ 237,062 | \$ 199,172 | \$ 302,742 | \$ 183,659 | \$ 274,524 | \$ 256,168 | 39% |

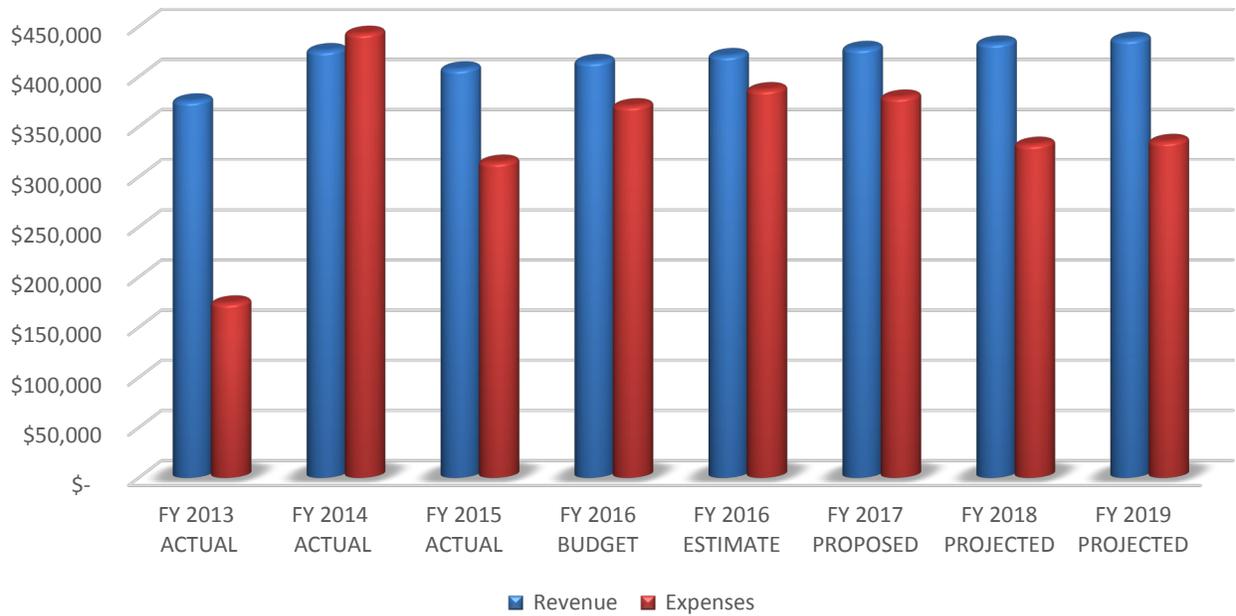
PERSONNEL SCHEDULE

| POSITION TITLE | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED |
|--|-------------------|---------------------|--------------------|
| INFRASTRUCTURE & DEVELOPMENT SERVICES MANAGER | 0.00 | 0.25 | 0.00 |
| STREETS SUPERVISOR | 0.50 | 0.00 | 0.00 |
| TOTAL FTEs | 0.00 | 0.25 | 0.00 |

FY 2017 ADOPTED ENDING WORKING CAPITAL



FY 2017 ADOPTED REVENUES VS. EXPENSES



| Storm Drainage Utility Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Beginning Working Capital | \$ 72,981 | \$ 237,062 | \$ 237,062 | \$ 201,768 | \$ 302,741 | \$ 274,523 | \$ 256,167 | \$ 289,874 |
| Revenue | | | | | | | | |
| Storm Drainage Fee | \$ 370,042 | \$ 394,692 | \$ 407,371 | \$ 414,700 | \$ 420,000 | \$ 427,406 | \$ 432,754 | \$ 436,519 |
| Hazardous Waste Stipend | 5,500 | 5,000 | - | - | - | - | - | - |
| Miscellaneous Revenue | - | 26,001 | - | - | - | - | - | - |
| Interest Income | - | 25 | 137 | 100 | 750 | 500 | 500 | 500 |
| Total Revenue | \$ 375,542 | \$ 425,718 | \$ 407,508 | \$ 414,800 | \$ 420,750 | \$ 427,906 | \$ 433,254 | \$ 437,019 |
| Expenses | | | | | | | | |
| Personnel Services | | | | | | | | |
| Salaries | \$ 23,214 | \$ 23,864 | \$ 16,717 | \$ 21,814 | \$ 23,019 | \$ - | \$ - | \$ - |
| Overtime | 253 | 575 | 243 | - | - | - | - | - |
| Longevity | 304 | 349 | 394 | 65 | 65 | - | - | - |
| Stipend | 750 | 750 | 375 | 188 | 188 | - | - | - |
| Retirement | 3,433 | 3,715 | 2,464 | 2,869 | 2,931 | - | - | - |
| Medical Insurance | 2,537 | 2,665 | 1,404 | 1,445 | 1,156 | - | - | - |
| Dental Insurance | 185 | 298 | 98 | 104 | 114 | - | - | - |
| Vision Insurance | 41 | 41 | 20 | 20 | 34 | - | - | - |
| Life Insurance & Other | 402 | 234 | 127 | 168 | 144 | - | - | - |
| Social Security Taxes | 1,501 | 1,559 | 1,082 | 1,356 | 1,382 | - | - | - |
| Medicare Taxes | 351 | 365 | 253 | 320 | 325 | - | - | - |
| Unemployment Taxes | 4 | 103 | (25) | 52 | 43 | - | - | - |
| Workman's Compensation | 1,183 | 1,295 | 1,306 | 127 | 108 | - | - | - |
| Total Personnel | \$ 34,156 | \$ 35,812 | \$ 24,458 | \$ 28,528 | \$ 29,509 | \$ - | \$ - | \$ - |

| Storm Drainage Utility Fund | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 BUDGET | FY 2016 ESTIMATE | FY 2017 ADOPTED | FY 2018 PROJECTED | FY 2019 PROJECTED |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|----------------------|----------------------|
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 24,334 | \$ 18,200 | \$ 21,500 | \$ 36,400 | \$ 37,800 | \$ 39,200 |
| Engineering/Construction | 40,339 | 5,356 | 68,037 | 80,000 | 50,000 | 80,000 | 80,000 | 80,000 |
| Trash Removal/Recycling | 19,359 | 2,021 | 1,692 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Vehicle Maintenance | - | - | - | - | - | - | - | - |
| Equipment Maintenance | - | - | - | - | - | - | - | - |
| Street Sweeping | 3,850 | 4,720 | - | 12,000 | 11,000 | 12,000 | 12,000 | 12,000 |
| Independent Labor | 9,011 | 30,070 | 17,306 | 17,887 | 21,860 | 22,000 | 22,250 | 22,500 |
| Dues & Membership | 2,570 | 200 | 100 | 200 | 200 | 200 | 200 | 200 |
| Fuel | 69 | 446 | - | - | - | - | - | - |
| Small Tools | - | - | - | - | - | - | - | - |
| Miscellaneous Expense | 110 | 1,331 | 12,764 | - | - | - | - | - |
| Total Services & Supplies | \$ 75,308 | \$ 44,145 | \$ 124,233 | \$ 130,287 | \$ 106,560 | \$ 152,600 | \$ 154,250 | \$ 155,900 |
| Capital | | | | | | | | |
| Transfer to Drainage Capital Projects | \$ 61,603 | \$ 200,000 | \$ - | \$ 36,488 | \$ 70,293 | \$ 50,000 | \$ - | \$ - |
| Total Capital | \$ 61,603 | \$ 200,000 | \$ - | \$ 36,488 | \$ 70,293 | \$ 50,000 | \$ - | \$ - |
| Debt Service | | | | | | | | |
| Principal | \$ - | \$ 140,000 | \$ 140,000 | \$ 140,000 | \$ 145,000 | \$ 145,000 | \$ 150,000 | \$ 155,000 |
| Interest | 3,049 | 23,045 | 25,788 | 35,400 | 35,400 | 31,775 | 28,088 | 24,275 |
| Total Debt Service | \$ 3,049 | \$ 163,045 | \$ 165,788 | \$ 175,400 | \$ 180,400 | \$ 176,775 | \$ 178,088 | \$ 179,275 |
| Total Expenses | \$ 174,116 | \$ 443,001 | \$ 314,479 | \$ 370,703 | \$ 386,762 | \$ 379,375 | \$ 332,338 | \$ 335,175 |
| Other Sources (Uses) | | | | | | | | |
| Transfer In | \$ - | \$ 6,460 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transfer Out | (37,344) | (27,067) | (27,350) | (62,206) | (62,206) | (66,887) | (67,209) | (66,937) |
| Total Other Sources | \$ (37,344) | \$ (20,607) | \$ (27,350) | \$ (62,206) | \$ (62,206) | \$ (66,887) | \$ (67,209) | \$ (66,937) |
| Net Increase (Decrease) | \$ 164,081 | \$ (37,890) | \$ 65,680 | \$ (18,109) | \$ (28,218) | \$ (18,356) | \$ 33,707 | \$ 34,907 |
| Ending Working Capital | \$ 237,062 | \$ 199,172 | \$ 302,741 | \$ 183,659 | \$ 274,523 | \$ 256,167 | \$ 289,8754 | \$ 324,781 |

| Storm Drainage Capital Projects | FY 2016 | FY 2017 | FY 2018 | FY 2019 |
|---|-------------------|------------------|-------------|-------------|
| Previous Balance | \$ 281,210 | \$ - | \$ - | \$ - |
| Sources of Funds | | | | |
| Bond Proceeds | \$ - | \$ - | \$ - | \$ - |
| Capital Funding from Operations | 70,293 | 50,000 | - | - |
| Total Sources | \$ 351,503 | \$ 50,000 | \$ - | \$ - |
| Expenses | | | | |
| Cypress Court Drainage Inlets | \$ 89,422 | \$ - | \$ - | \$ - |
| Pin Oak Court | 62,547 | - | - | - |
| Pebble Beach Drive | 100,699 | - | - | - |
| Broadway Creek Improvements and Amenity Lake Slopes | 48,835 | - | - | - |
| Town Hall Drainage | 50,000 | 50,000 | - | - |
| Total Expenses | \$ 351,503 | \$ 50,000 | \$ - | \$ - |
| Remaining Balance | \$ - | \$ - | \$ - | \$ - |

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Capital Improvement Program

Capital Improvement Program: Projects in Progress and Currently Funded Projects

| Project Name | Fund | Funding Source | Project Phase | Description |
|--|---|--|---------------|---|
| Municipal and Police Services Facility | Capital Projects Fund | 2012 Tax Note / 2014 CO / 2016 GO / 2016 CO / General Fund, Drainage Fund and CCPD Operating Funds | Construction | Construction of Trophy Club Town Hall on land purchased with 2014 CO off of Trophy Wood Drive. |
| Veteran's Memorial Parking Lot | Hotel Occupancy Fund | Hotel Occupancy Fund Operations | Engineering | Construction of parking lot adjacent to planned Veteran's Memorial. |
| Harmony Park Parking Lot | Capital Projects Fund | General Fund Operations | Engineering | Construction of parking lot adjacent to Harmony Park. |
| Veteran's Memorial | Hotel Occupancy Fund | Hotel Occupancy Fund Operations | Planning | Construct approved design of Veteran's Memorial south of Independence Park West. |
| Wayfinding Signage, Parks Signage, Entryway Monumentation and Public Art | Capital Projects Fund / Hotel Occupancy Fund / General Fund | 2010 Tax Note / Hotel Occupancy Fund Operations / General Fund Operations | Planning | Provide wayfinding signage throughout Town, monument signage at Town Parks, and entryway monumentation and public art. |
| Lakeview and Harmony Park Fence | General Fund | General Fund Operations | Planning | Replace chain link and pipe rail fence at Harmony Park with wrought iron and add wrought iron fence at Lakeview Park. |
| Shade Structures | General Fund | General Fund Operations | Planning | Add shade structure to Independence Park West playground and splash pad decking at aquatics facility. |
| Independence Park West Facility Improvements | General Fund | General Fund - Capital Replacement | Planning | Sandblast and paint outside structure, reconfigure restrooms, improve plumbing, add new fixtures, add new flooring, etc. |
| Pool Capital Replacement | General Fund | General Fund - Capital Replacement | Planning | Aquatics facility capital replacement: Repaint spray pad features, replace ADA chair, replace pool grates, replace men's and entrance flooring, and replace pump room wiring covers |
| Indian Creek Drive | Capital Projects Fund / Storm Drainage Fund | 2016 CO / ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of Indian Creek Drive from Meadowbrook to Harmony Park (Built in 1976) |
| Phoenix Drive | Capital Projects Fund / Storm Drainage Fund | 2016 CO / ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1977) |
| Canterbury Hills Park | Capital Projects Fund | ADOPTED Bonds | Planning | Construct drive approach and parking lot and a playground and public amenities on dedicated parkland in Canterbury Hills |

Capital Improvement Program: Projects in Progress and Currently Funded Projects

| Total Prior Funding | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | Total | Annual Operating Budget Impact |
|---------------------|--------------|------------|-----------|-----------|-----------|--------------|--------------------------------|
| \$ 2,550,000 | \$ 7,050,000 | \$ - | \$ - | \$ - | \$ - | \$ 9,600,000 | \$ 100,000 |
| \$ 100,000 | \$ 255,000 | \$ - | \$ - | \$ - | \$ - | \$ 355,000 | \$ - |
| \$ 100,000 | \$ 224,000 | \$ - | \$ - | \$ - | \$ - | \$ 324,000 | \$ - |
| \$ 50,000 | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 | \$ 2,500 |
| \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 300,000 | \$ 8,000 |
| \$ - | \$ 36,000 | \$ - | \$ - | \$ - | \$ - | \$ 36,000 | \$ - |
| \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ 80,000 | \$ - |
| \$ - | \$ 140,000 | \$ - | \$ - | \$ - | \$ - | \$ 140,000 | \$ - |
| \$ - | \$ 45,300 | \$ - | \$ - | \$ - | \$ - | \$ 45,300 | \$ - |
| \$ - | \$ 1,516,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 2,016,000 | \$ - |
| \$ - | \$ 726,900 | \$ 300,000 | \$ - | \$ - | \$ - | \$ 1,026,900 | \$ - |
| \$ - | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ 350,000 | \$ 20,000 |

Capital Improvement Program: Projects in Progress and Currently Funded Projects

| Project Name | Fund | Funding Source | Project Phase | Description |
|--|---|--|---------------|---|
| The Lakes Trail Reconstruction | General Fund | General Fund Operations | Planning | Demolish, remove, and replace asphalt trail with concrete trail |
| Pool Capital Replacement | General Fund | General Fund - Capital Replacement | Planning | Aquatics facility capital replacement: Repaint spray pad and replace bathroom stalls |
| Trail Redesign | General Fund | General Fund Operations | Planning | Trail improvements near the entrance to the Shanklin property |
| Trophy Club Dr. (Roundabout to Meadow Creek) | Capital Projects Fund | 2016 CO / ADOPTED Bonds / Grant Funds | Planning | Street reconstruction from the roundabout to Meadow Creek (Built in 1974) |
| Meadowbrook Lane | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1980) |
| Creekmere Drive | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1980) |
| Sundance Court | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1979) |
| Skyline Drive | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds / Drainage Fund Operations | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1980) |
| Round Rock Court | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built in 1979). |
| Trophy Club Drive (to Carnoustie Drive) | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds | Planning | Street reconstruction from 22 Trophy Club Drive to Carnoustie Drive (Built in 1974). |
| Tennis Court Resurface | General Fund | General Fund Operations | Planning | Resurface the tennis courts at Harmony Park and Independence Park West |
| Resurface Large Pool | General Fund | General Fund - Capital Replacement | Planning | Resurface large pool at aquatics facility |
| Trail Entrance from Trophy Club Park | General Fund | General Fund Operations | Planning | Create trail entrance from Trophy Club Park into the Town's trail system - clear brush and add amenities |
| Harmony Park Playground | General Fund | General Fund - Equipment Replacement | Planning | Replace playground equipment at Harmony Park along with the canvas portion of the shade structure |

Subtotal: Projects in Progress/Currently Funded

Capital Improvement Program: Projects in Progress and Currently Funded Projects

| Total Prior Funding | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | Total | Annual Operating Budget Impact |
|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|----------------------|--------------------------------|
| \$ - | \$ - | \$ 120,000 | \$ - | \$ - | \$ - | \$ 120,000 | \$ - |
| \$ - | \$ - | \$ 51,500 | \$ - | \$ - | \$ - | \$ 51,500 | \$ - |
| \$ - | \$ - | \$ 12,000 | \$ - | \$ - | \$ - | \$ 12,000 | \$ - |
| \$ - | \$ - | \$ 750,000 | \$ 195,945 | \$ - | \$ - | \$ 945,945 | \$ - |
| \$ - | \$ - | \$ 350,000 | \$ 139,510 | \$ - | \$ - | \$ 489,510 | \$ - |
| \$ - | \$ - | \$ 600,000 | \$ 293,025 | \$ - | \$ - | \$ 893,025 | \$ - |
| \$ - | \$ - | \$ 200,000 | \$ 69,892 | \$ - | \$ - | \$ 269,892 | \$ - |
| \$ - | \$ - | \$ - | \$ 500,000 | \$ 257,087 | \$ - | \$ 757,087 | \$ - |
| \$ - | \$ - | \$ - | \$ 150,000 | \$ 81,988 | \$ - | \$ 231,988 | \$ - |
| \$ - | \$ - | \$ - | \$ 1,250,000 | \$ 526,723 | \$ - | \$ 1,776,723 | \$ - |
| \$ - | \$ - | \$ - | \$ 23,000 | \$ - | \$ - | \$ 23,000 | \$ - |
| \$ - | \$ - | \$ - | \$ 75,000 | \$ - | \$ - | \$ 75,000 | \$ - |
| \$ - | \$ - | \$ - | \$ - | \$ 11,000 | \$ - | \$ 11,000 | \$ - |
| \$ - | \$ - | \$ - | \$ - | \$ 275,000 | \$ - | \$ 275,000 | \$ - |
| \$ 2,850,000 | \$10,548,200 | \$ 2,933,500 | \$ 2,746,372 | \$ 1,201,798 | \$ 50,000 | \$ 20,329,870 | \$ 130,500 |

Capital Improvement Program: Future Funded Projects

| Project Name | Fund | Funding Source | Project Phase | Description |
|---|---|----------------|---------------|---|
| Inverness Drive | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds | Planning | Reconstruction of a neighborhood street and any needed storm drainage infrastructure repair or replacement (Built from 1976 to 1979). |
| Trophy Club Drive (Durango Drive to Bobcat Blvd.) | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds | Planning | Street reconstruction from Durango Drive to Bobcat Blvd. (Built in 1974) |
| Trophy Lake Drive | Capital Projects Fund / Storm Drainage Fund | ADOPTED Bonds | Planning | Street reconstruction from Village Trail to SH 114 (Built in 1979). |

Subtotal: Future Funded Projects

Capital Improvement Program: Future Funded Projects

| Total Prior Funding | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | Total | Annual Operating Budget Impact |
|---------------------|-------------|-------------|-------------|---------------------|---------------------|--------------------|--------------------------------|
| \$ - | \$ - | \$ - | \$ - | \$ 300,000 | \$ 166,754 | \$ 466,754 | \$ - |
| \$ - | \$ - | \$ - | \$ - | \$ 1,400,000 | \$ 558,910 | \$ 1,958,910 | \$ - |
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,136,495 | \$ 2,136,495 | \$ - |
| \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 | \$ 2,862,159 | \$4,562,159 | \$ - |

Capital Improvement Program: Future Consideration (Unfunded Projects)

| Project Name | Fund | Description | Projected Start Date |
|---|-----------------------|---|-----------------------------|
| Troon Court Drive | Capital Projects Fund | Street reconstruction from Indian Creek to cul-de-sac | Fiscal Year 2022 |
| Muirfield Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2022 |
| Woodlands Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2022 |
| Portland Drive | Capital Projects Fund | Street reconstruction | Fiscal Year 2022 |
| Wilshire Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2023 |
| Lee Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2023 |
| Glendale Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2023 |
| Ross Court | Capital Projects Fund | Street reconstruction | Fiscal Year 2024 |
| Llano Drive | Capital Projects Fund | Street reconstruction | Fiscal Year 2024 |
| T.W. King Parking Area/ Emergency Exit | Capital Projects Fund | Parking lot / emergency exit construction | Fiscal Year 2024 |
| Bobcat Blvd. | Storm Drainage Fund | Drainage system improvements | Fiscal Year 2024 |